


City of Palm Coast Florida



CITY OF PALM COAST
PALM COAST LINEAR PARK

BUTTERFLY LN

Annual Budget Report
Fiscal Year 2006-2007

CITY OFFICIALS

ELECTED OFFICIALS



Jim Canfield
Mayor



Bill Venne (Vice-Mayor)
District 1



Jon Netts
District 2



Mary DiStefano
District 3



Alan Peterson
District 4

CITY OFFICIALS

APPOINTED OFFICIALS

City Manager	Richard M. Kelton
Assistant City Manager	Oel G. Wingo
City Attorney	William L. Colbert
City Clerk	Clare Hoeni
General Services Director	Ray W. Britt, Jr.
Information Technology & Communications Director	Courtney S. Violette
Community Development Director	John R. Schneiger
Building and Code Administration Director	Nestor Abreu
Fire Chief	Michael C. Beadle
Public Works Director	Bill Gilley
City Engineer / Engineering & Stormwater Director	John C. Moden
Recreation and Parks Director	John P. Jackson
Capital Projects Director	Richard A. Rice
Utility Director	Richard H. Adams

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INTRODUCTION



CITY MANAGER

July 18, 2006

Honorable Mayor James V. Canfield
and Members of the City Council
City of Palm Coast
2 Commerce Boulevard
Palm Coast, FL 32164

Dear Mayor Canfield and Members of the City Council:

Pursuant to Section 6 Paragraph (C) 9 of the Charter of the City of Palm Coast and in accordance with applicable State and Federal requirements I am pleased to present for City Council's consideration the proposed Annual Operating and Capital Improvements Budget for the City of Palm Coast for the Fiscal Year beginning October 1, 2006 and the Five Year Capital Improvements Program for the City beginning on that date and extending through September 30, 2011.

INTRODUCTION

Over the past several years the City Council has met to set its annual goals. Last year the Council developed five year goals and the departments then developed business plans to accomplish those goals over the five year period. Earlier this year the Council reviewed and updated those goals and the departments updated their business plans based on those changes. During the budget review process, departments were asked to explain how their budget requests advanced the five year business plan. Their requests were then evaluated against their plan and goals set by Council. As I present my last budget, it is my hope that the goals and business plans will continue to evolve and remain an integral part of the budget process.

TAX RATES

The City continues to experience higher than normal growth in the taxable values of properties within the corporate limits. The FY 2006-07 preliminary taxable value of \$6.2 billion has provided the opportunity to make changes to revenue allocations while reducing the millage rate. The proposed millage for the General Fund for FY 2006-07 is 2.50 mills. This is an increase of

.1 mills from the current operating rate of 2.4 mills. The administration is proposing that .75 mills be allocated to the Capital Projects Fund, a reduction of .25 mills. This results in a total tax rate of 3.25 mills, an overall reduction of .15 mills or 4.4%. It should be noted that although the total taxable value of the City has increased by approximately 39%, homesteaded residential properties will be limited to a 3% increase in taxable value under the "Save Our Homes" amendment to the Florida Constitution adopted in 1992. Therefore, homesteaded properties will actually pay less in City ad valorem tax in 2006-07 than they paid in 2005-06. The millage rate reduction in the Capital Projects Fund will be offset by allocating 100% of the City portion of the State Sales Tax to the Fund. This budget also allocates 100% of State Revenue Sharing monies to the Streets Improvement Fund to provide funding for the resurfacing program and street projects that cannot be paid for with transportation impact fees.

KEY INITIATIVES

The proposed budget for FY 2006-07 includes major initiatives in the following key areas:

Traffic and Transportation

Traffic congestion continues to be a major problem according to the residents of Palm Coast. We believe the Five Year Capital Improvement Program (CIP) presented with this budget addresses the problem, but will require time to complete. The CIP includes \$83.5 million in funded transportation improvements designed to expand capacity on City streets over the next 5-year period with another \$19.5 million programmed for the resurfacing program. Two major street projects are scheduled to be under construction in 2007. These are the north portion of Belle Terre Parkway from Palm Coast Parkway to Matanzas Woods Parkway and the south portion of Old Kings Road from Palm Coast Parkway to SR 100. Belle Terre Parkway will be funded by transportation impact fees and developer contributions. Old Kings Road will be funded by issuing bonds that will be repaid by a special assessment on properties that are being developed along Old Kings Road and transportation impact fees. The six laning of Palm Coast Parkway from Florida Park Drive to Cypress Point Parkway is scheduled for 2008 and the four laning of Old Kings Road north is scheduled for 2009. Other transportation related projects in the CIP include sidewalks and bike paths which are funded in the amount of \$2.1 million, traffic signals are funded in the amount of \$1.9 million, bridge and guardrail safety improvements are funded at \$2.7 million, and additional street lighting is funded in the amount of \$1.25 million. Of these amounts, \$2.95 million is allocated in FY 2006-07.

Public Safety

The proposed budget includes the remaining funding needed to construct three fire stations. The stations will be on Farmsworth Drive, Colbert Lane, and Belle Terre Parkway south of Royal Palm Parkway. The station on Farmsworth Drive and the station on Belle Terre Parkway will increase the number of stations. The station on Colbert Lane will replace Station #2 currently located at Clubhouse Drive and Palm Coast Parkway. The Belle Terre station will include new administrative offices for the Fire Department. Funding for the three stations will come from the Fire Impact Fee Fund and the Capital Projects Fund. Three (3) firefighter/paramedic positions will be added in July 2007 to begin staffing for the new stations. Additional personnel will be added in FY 2007-08 to complete the staffing of the stations. It is expected that completion of

the stations will occur around the end of calendar year 2007. Station #6 is scheduled for construction in 2009 and Station #7 in 2011.

For the past four years the City of Palm Coast has funded 100% of the cost of providing a traffic enforcement unit within the Flagler County Sheriff's Office. That unit currently consists of ten (10) Deputies who are assigned full time to traffic enforcement issues within the City. Based on a continued perceived lack of adequate traffic enforcement by the citizens of Palm Coast, we are again proposing that the "Traffic Unit" be brought in house and become a direct unit of the City of Palm Coast. It is also proposed that two (2) additional officers be added to this unit bringing the total to twelve (12). A Senior Staff Assistant would also be added for clerical duties. The Law Enforcement Coordinator will oversee the "Traffic Unit" and serve as the contract administrator for patrol services with the Flagler County Sheriff's Office and the needs and levels for all law enforcement activities within the City of Palm Coast. The start-up costs to transfer this unit include the addition of modular space and furniture within the current City Hall building as well as vehicles and computers. That start-up cost is estimated at approximately \$493,000. The annual operating cost will be approximately equivalent to the current fully loaded cost paid to the Flagler County Sheriff's Office.

Stormwater

The third major initiative for this fiscal year is that of stormwater. This budget continues the swale rehabilitation program that was started this year. Fiscal year 2006-07 anticipates expenditures on swales at almost \$2.4 million. Over the entire five years of the CIP, expenditures on swales are expected to be \$14.3 million. This budget also includes \$390,000 for valley gutter improvements and \$678,900 for pipe replacement. In 2008 the rehabilitation of the Lehigh Canal is scheduled to take place at a cost \$1.8 million. The total cost of stormwater improvements over the next five years is planned at \$23.2 million. Loans from the State Revolving Fund will provide the cash needed to accomplish the program. Repayment will be made over twenty years using stormwater fees.

GENERAL FUND

The General Fund budget for Fiscal Year 2006-2007 is proposed at \$33,129,296 and is approximately \$3.85 million or 13% above the amended 2005-2006 budget. This budget includes the establishment of the Palm Coast Traffic Unit which includes the addition of 2 traffic officers and start up costs of approximately \$493,000. In addition to the staffing of the "Traffic Unit" and the three firefighter/paramedic positions previously discussed, a firefighter/EMT position is being added to help handle the increased need for fire inspections as the commercial area begins to grow. The proposed budget includes three additional full-time positions for the Recreation and Parks Department and several part-time positions which will be utilized to increase the hours at Freida Zamba Pool and expand youth programs of the City. A Video Production Coordinator position is being added to the Information Technology and Communications Department to manage the operation of the Local Government Cable Channel. The Coordinator will be supplemented by utilizing interns from the local college for approximately twenty hours per week. Part of the operation cost of the channel will be paid for by providing services to other Flagler County cities and Flagler County. The need for a full-time attorney becomes more apparent each day as the amount paid under contract continues to grow.

This budget provides for an Assistant City Attorney that would be at City Hall on a daily basis. The current contract would be maintained to advise the City Council and Manager, attend Council and Planning and Land Development Review Board meetings, and meet any specialized needs and provide support to the Assistant City Attorney. However, the Assistant City Attorney would meet the day-to-day needs of city departments and determine when assistance is needed. It is anticipated the reduction in contract costs will more than offset the cost of the position. In addition to the position previously discussed, there are nine other positions being added to the general fund and spread throughout the departments. Three vacant positions in Building Permits and Inspections are being eliminated.

Increased revenues within the general fund include \$4.7 million resulting from the increase in ad valorem tax base and increasing the allocation to the general fund by .1 mills. By moving the revenue from state sales tax to the Capital Projects Fund and state revenue sharing to the Streets Improvement Fund there is a reduction of \$3.4 million.

It is anticipated that a fund balance of approximately \$9.41 million will be available at the end of this fiscal year on September 30, 2006. Of that amount approximately \$3.86 million is programmed within the general fund to cover non recurring capital expenditures and transfers. Approximately \$5.55 million will remain in unappropriated reserves or approximately 16.8% of the general fund budget. This falls within the range recommended by our external auditors of 5 to 20% and continues to indicate the financial strength of the City of Palm Coast.

UTILITY FUND - OPERATING

The total Utility Operating Fund budget is proposed at \$27,127,421. This is an increase of approximately \$4.6 million from the adjusted estimated expenditures for the fiscal year ending September 30, 2006. Increases in revenues are the result of additional customer base resulting from our continued residential and commercial development within the City limits as well as the unincorporated areas served by the City. Changes in expenditure levels include the addition of eleven personnel. These positions are spread across the entire utility and are needed to handle the increased workload brought on by the growth in the number of customers. Estimated fund balances for the Utility Operating Fund at September 30, 2006 are \$4.19 million. Approximately \$368,000 of this total is being appropriated in support of the 2007 fiscal year budget leaving an unappropriated fund balance of \$3.82 million or about 14.1% of the Utility Operating Fund budget total. This falls within the range of reserves recommended by the City's auditors.

UTILITY FUND CAPITAL PROJECTS

The Utility Capital Projects Fund is proposed at \$64,198,669. This is an increase of approximately \$8.5 million from the fiscal year 2006 total. Major projects planned for FY 2007 are the construction of Water Treatment Plant #3, land acquisition for additional wells, and construction of reclaimed water lines. Other projects funded include continued improvements throughout the water distribution and wastewater collection systems, construction of sewage force mains and lift stations to serve the beachside service territory, improvements to the water plants and the wastewater plant, and initial design of Wastewater Treatment Plant #2.

For the five year CIP, total capital expenditures are estimated at \$147.9 million.

The Utility Capital Improvement program is funded from revenues from connection charges to the City's water and sewer systems as well as State Revolving Fund loans and the proceeds from utility revenue bond issues. Construction of the reclaimed water system will be funded through grants and the State Revolving Fund. Revenue bonds in the amount of \$37.0 million will be issued to fund the construction of Water Treatment Plant #2 and the wellfield.

OTHER MAJOR OPERATING FUNDS

Although the general fund and utility operating fund represent the largest portions of the City's operating budget there are three other operating funds which are significant in their totals and include City personnel.

Stormwater Management Fund

The stormwater management fund is proposed for fiscal year 2006-2007 at \$8,207,521. In addition to stormwater fees this fund receives revenue from driveway permits. This year a grant and revenue from the sale of fill dirt will fund a project at Dry Lake. Additionally, \$3.27 million of the stormwater master plan funded by State Revolving Fund loans is included within this budget. Three positions are being added to monitor construction projects and meet the clerical needs of the department.

Solid Waste Fund

The contract for solid waste collection expires at the end of calendar year 2006. The City has an option of extending the contract for another five years. We are currently in the process of determining whether to recommend extending the contract or going to the bid process. This budget is proposed at \$4,572,100 or 30% higher than fiscal year 2006. A portion of this is related to growth, but the majority of the increase is in anticipation of higher costs under a new contract. We are aware of a city that recently received a 60% increase when they went through the bid process.

Internal Service Fund – Fleet Management

Management of the growing fleet of municipal vehicles is funded in the Fleet Management Fund. This fund operates as an Internal Service Fund deriving its revenues from charges to other departments for maintenance of their equipment and for purchase of fuel. The City also receives revenue to offset fuel expenses by providing fuel to the Sheriff's Office. All new and replacement rolling stock are purchased through this fund and maintenance of all rolling stock with the exception of fire apparatus are maintained through this fund. The budget for this fund is \$4,012,039 with \$2.3 million planned for the purchase of new and replacement of vehicles and heavy equipment.

PERSONNEL ISSUES

The City of Palm Coast could not continue to provide services to its citizens without the services of its employees. Personnel matters are a significant portion of the municipal operation. The City has a growing workforce commensurate with the growth in population and service expectations of our citizens.

The City personnel policy requires a comprehensive pay study to be completed every three to five years. A study is currently underway and is close to completion. The study is designed to make sure that we are offering competitive salaries and wages so that we are able to keep positions filled and can provide needed services to our citizens. We have experienced difficulty in filling some positions.

Benefits have also been reviewed. Two areas have been identified for adjustment. These are the amount of the pension contribution and the carryover of vacation time. An analysis was done earlier this year to determine whether the City should participate in the Florida Retirement System (FRS). It was decided that it would not be in the best interest of the City to join the FRS. However, an increase in the pension contribution is needed to remain competitive. Management and general employees would receive a one percent increase bringing the contribution to ten percent and thirteen percent, respectively. Special risk employees would receive a 2.5% increase bringing the contribution to 17.5%. We are also in the process of developing a supplemental pension program for firefighters. A portion of the money from the insurance surcharge would help fund the program, as we did to fund the volunteer firefighters' pension plan. By expanding the program we will receive additional money from the State, based on fire department payroll. Both the pay plan adjustments and pension contribution increase can be covered in the coming year by vacancies within the larger departments. Small departments may need to draw from contingency if they do not experience any vacancies during the year. Currently the maximum amount of vacation time employees may carryover is the time earned during the previous twelve months. It is proposed that the carryover allowance be changed to a maximum of 320 hours. This change in the amount allowed for vacation carryover will not impact the budget since these days are already accounted for. The City will continue to monitor the marketplace to ensure that we maintain competitive wages for our employees as well as a competitive benefit package. Without the ability to recruit and retain qualified employees we will not be able to meet successfully the goals and objectives identified by the City Council over the next five year period.

CAPITAL IMPROVEMENTS

The Capital Improvement Program for the City of Palm Coast for FY 2006-07 is proposed at \$120.2 million. This represents 62% of the total proposed budget of \$193.7 million. For the five years through FY 2010-11 total Capital Improvements are projected at approximately \$380.6 million.

Capital Projects Fund

The Capital Projects Fund is proposed at \$9,450,000 for FY 2006-07. This figure includes construction of a new fire station to replace Station #2 and a portion of the cost of the new main fire station. Also included are funds for street lights, parkway beautification, design of a senior/community center, park renovations, bridge rehabilitation, sidewalks and bikepaths.

Impact Fee Funds

The Park Impact Fee fund is budgeted at \$4,394,000 for FY 2006-07. This figure includes construction of Lehigh Woods Park and the Graham Swamp Trail. There are also funds for the purchase of land for a new community park.

The Fire Impact Fee fund is budgeted at \$965,000. These funds will be combined with prior funding and funds in the Capital Projects Fund to construct the new main station at Royal Palm Parkway and a station on Farmsworth Drive.

The Transportation Impact Fee fund is budgeted at \$38,250,000 for FY 2006-07. This fund includes money for the construction of the Belle Terre four lane project, the four laning of Old Kings Road south and the Palm Harbor Parkway extension. There are also funds for additional traffic signals and improvements on Pine Lakes Parkway at Palm Coast Parkway. The five year Transportation Impact Fee fund totals \$77.2 million and includes construction of the three major projects identified above as well as the six laning of Palm Coast Parkway and the four laning of the northern portion of Old Kings Road. Eighty-three percent of the total funding from transportation impact fees is expected to be spent over the next two years.

The Streets Improvement program is budgeted at \$6,825,000 for FY 2006-07 and \$29.56 million for the five years ending in FY 2011. This fund includes receipts from the ½ cent local option sales tax as well as the six cent local option gas tax distribution. It is utilized to fund the resurfacing of 50 miles of City streets each year as well as additional capital projects such as the shoulder widening of Royal Palm Parkway, bridge and guardrail safety improvements, and turn lanes.

OTHER FUNDS

Within this budget document details are provided for the balance of the smaller operating and capital funds utilized by the City of Palm Coast to fund its ongoing operating and capital needs. Summaries of these can be found on pages 14 and 17 with details within the document.

This total budget presentation proposes revenues and expenditures totaling approximately \$193.7 million for FY 2006-2007. In addition to the Capital Improvement Program, capital expenditures in the operating funds bring the total capital expenditures for the year to \$124.2 million or 64% of the total budget. The balance, or \$69.5 million represents ongoing City operations. I believe this budget addresses the priorities established by the City Council of the City of Palm Coast in its five year strategic plan and is a major commitment to meeting the needs of the citizens of Palm Coast as this City continues to address the service and facility demands created by a growing population as well as completing the “catch-up” of long under-maintained

infrastructure.

Palm Coast has moved from a new city to a city that will begin to experience growth cycles. We are experiencing a slow down in residential growth, but at the same time are seeing an increase in commercial activity. As the commercial growth provides new jobs and opportunities for shopping and leisure activities, residential growth is likely to increase again. While it may not be at the same pace that we have experienced in the past, these citizens will want and need the services that the City provides and will continue to provide in the future. The City of Palm Coast must always plan ahead to meet those needs. Our task is to meet the needs of our citizens in as an effective and efficient manner as possible given the resources available to achieve that objective. I strongly believe this budget does just that and that its adoption and execution will enhance the level of services for all citizens of Palm Coast as well as providing needed infrastructure improvements that will serve future residents, citizens, and visitors for many years to come.

I cannot conclude this budget message without expressing my gratitude to the Department Heads and staff of the City of Palm Coast who work so diligently throughout the year to provide services to our citizens as well as their efforts to prepare this budget. In particular I wish to express my appreciation to Mr. Ray Britt, General Services Director, and his staff for their special efforts in the compilation of this document.

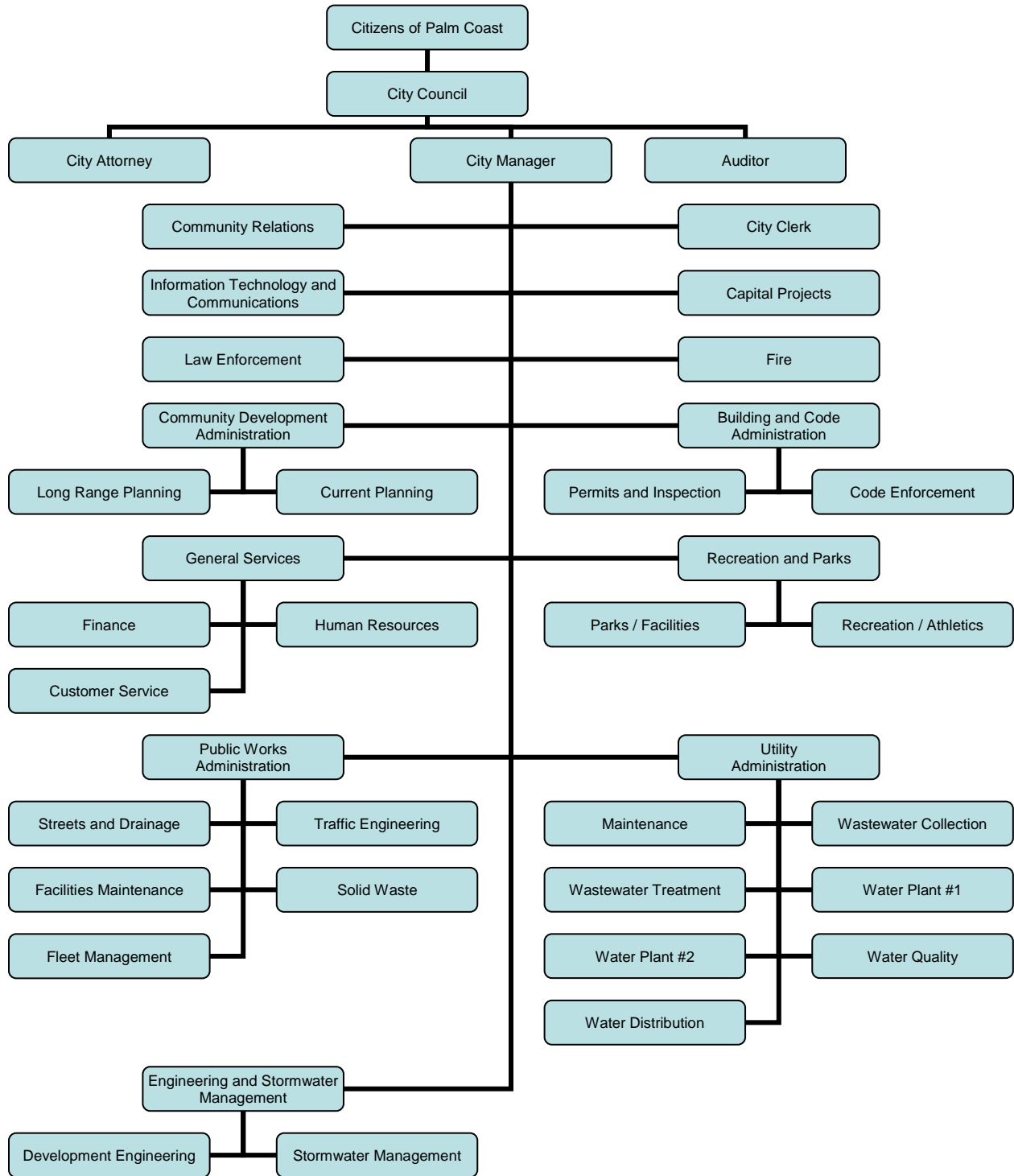
Respectfully submitted,

Richard M. Kelton
City Manager

ADDENDUM

Several changes were made as the result of workshops, public hearings, and events that occurred after the original transmittal dated July 18, 2006. The decision was made to continue to contract with the Flagler County Sheriff for traffic enforcement until a report has been prepared by the Law Enforcement Coordinator. The two additional officers anticipated for the traffic unit will be placed on hold pending the report. A Tennis Pro position was added to Recreation & Parks in preparation of the opening of a tennis facility in 2007. One part-time Code Enforcement Inspector was added to Building & Code Administration to cover weekends and two positions were removed from Information Technology & Communications. There was an addition of \$50,000 to the IT & C budget for equipment to begin operation of a government access channel on the local cable system. These changes resulted in a net increase in the General Fund budget of \$61,828. The revised General Fund budget is \$33,191,124.

ORGANIZATIONAL CHART





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The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Palm Coast, Florida** for the Annual Budget beginning October 01, 2005. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This is the third consecutive year that the City of Palm Coast has received this award.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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EXECUTIVE SUMMARY

DOCUMENT FORMAT

For easy use, this budget has been divided into separate functional areas for review as follows:

Introduction: This section contains the table of contents, the transmittal letter, a table of organization, and the GFOA budget award.

Executive Summary: This section provides summaries of the budget on a city-wide basis including revenues, expenditures, and personnel. It also contains the City's goals and objectives and other information.

Budget Detail: This section contains data on individual funds and additional detail is provided by department.

Capital Improvement Program: This section provides summaries of the City's Capital Improvement Program, the effect of the Program on each fund and a detail page for each capital project in the program.

Miscellaneous: This section contains a glossary of terms and miscellaneous information about the City.

CITY COUNCIL VISION, MISSION, AND VALUES

VISION

Palm Coast will be a leadership city with a high quality of life, access to nature, and professional services unsurpassed in Northeast Florida.

MISSION

Protect the health, safety, and welfare of the citizens of Palm Coast through a full range of efficient and effective municipal services.

VALUES

**Responsiveness
Integrity and Trustworthiness
Financial Responsibility
Civility and Respect
Practical Solutions
Customer Friendly
Leadership
Professionalism
Citizenship**

CITY COUNCIL FIVE YEAR GOALS AND OBJECTIVES 2006-2010

COMMUNITY CONFIDENCE

- ❖ Ensure all City Actions Meet a High Standard of Public Trust
 - Provide Training to all Officials and Staff on Ethics and Acceptable Standards of Performance
 - Seek to Receive Awards for Which the City is Eligible
- ❖ Establish by Policy and Practice Active Community Engagement as Citizen Input
 - Conduct Regular Surveys via the Utility Bills
 - Establish Citizen's Advisory Committee on Community Centers
 - Establish Timely Transmittal of City Documents to the Library
 - Institute/Maintain Active Community Outreach & Engagement Programs
 - Keep Information Current Within One Week on Website to Ensure Correct Timely Information
- ❖ Maintain a High Level of Customer Satisfaction
 - Continue Customer Service Training or Equivalent
 - Improve Citizen Satisfaction Scores on Annual Citizens Survey
 - Reduce Citizen Complaints
- ❖ Ensure all City Actions Meet a High Standard of Public Trust
 - Initiate a Council of Governments in Flagler County
 - Seek to Receive Awards for Which the City is Eligible
- ❖ Establish by Policy and Practice Active Community Engagement as Citizen Input
 - Establish Citizen's Advisory Committee on Beautification
 - Institute/Maintain Active Community Outreach & Engagement Programs

COMMUNITY QUALITY

- ❖ Develop Growth Management Options
 - Adopt Growth Management Practices Which Enhance the Quality of Life in the City
- ❖ Enhance Recreation and Leisure
 - Expand Recreation and Aquatic Programs and Special Events
 - Expand the # of Tennis Courts Available for Public Use (Include Clay Courts)
 - Expand Trails System
 - Open a Public Access Golf Course
 - Open Additional Marina Slips and Boat Launch for Public Use
 - Increase Boat Access for Public
- ❖ Expand Open Space
 - Continue Land Acquisition Programs
- ❖ Expand Services for Seniors
 - Encourage Development of "Life Care" Senior Communities
 - Establish a Community Center Citizen's Committee to Examine Options and Approaches
- ❖ Expanded Arts and Culture
 - Implement and Expand Cultural Arts Grant Program
 - Promote an Arts Site at Town Center
 - Support and Enhance Programming at the Florida Agricultural Museum

CITY COUNCIL FIVE YEAR GOALS AND OBJECTIVES 2006-2010

- ❖ Improve Mobility and Transportation
 - Continue Sidewalk Program
 - Develop Increased Public Transportation Capacity
 - Maintain Sign Visibility
 - Provide Sidewalk Maintenance
- ❖ Maintain & Enhance the Visual Attractiveness and Distinctiveness of the City
 - Enforce High Level of Code Enforcement Efforts
 - Maintain Aesthetic Appearance of Rights of Way
 - Maintain and Enhance Selected Medians and Rights of Way Within the City
 - Maintain and Improve the Appearance of City Facilities
 - Maintain Neighborhood and Interchange Signs
 - Complete Decorative Lighting
- ❖ Maintain a Range of Housing Options
 - Encourage Cluster Zoning to Increase Green Space and Promote More Efficient Land Use
 - Encourage Mixed Use Developments In Selected Sites
 - Identify Range of Tools Such as Inclusionary Zoning, Land Trusts, Mitigation Fees, Mortgage Buy-Downs and others
 - Provide Zoning to Encourage Apartment Communities in Appropriate Sites
- ❖ Maintain a Safe Community
 - Decide on Establishment of City Police Force
 - Enhance Fire & Rescue Services
 - Expand City Wide Lighting (Non-Parkways)
 - Increase and Maintain Traffic Enforcement
 - Keep Roadway Safe for Travelers
 - Maintain Disaster Response Readiness

EFFICIENT AND EFFECTIVE GOVERNMENT

- ❖ Ensure Policies, Procedures, Regulations & Technologies are up to date
 - Update & Improve Information & Communication Technology System
 - Update Policies & Procedures
- ❖ Increase the Effectiveness of Public Services
 - Continue Performance Management System
 - Enhance Staff Qualifications and Credentials
 - Increase Effectiveness of Community Development
 - Increase Effectiveness of Customer Services
 - Increase Effectiveness of Engineering Services
 - Increase Effectiveness of Financial Services & Purchasing Services
 - Increase Effectiveness of Fleet Maintenance

CITY COUNCIL FIVE YEAR GOALS AND OBJECTIVES 2006-2010

- Increase Effectiveness of Human Resources
- Increase Effectiveness of Occupational Licensing
- Increase Effectiveness of Records Management
- Increase Effectiveness of Stormwater Services
- Increase Effectiveness of Utility Services
- Increase the Effectiveness of BCAD
- Provide Accurate & Timely Services to Advisory Boards and Council
- ❖ Maintain & Improve Public Infrastructure
 - Continue Road resurfacing Program
 - Ensure the Capital Projects Program is Implemented Effectively & Efficiently
 - Improve Capacity of Utility System
 - Improve Stormwater Facilities
 - Maintain Swales
 - Maintain Utility System
- ❖ Simplify Public Service Delivery
 - Use Technology and Automation to Improve Delivery of Departmental Services

ECONOMIC OPPORTUNITY AND FINANCIAL VIABILITY

- ❖ Continue Business Retention and Attraction Efforts
 - Continue Targeted Retirement Strategy to Maintain Retirement as Part of the Economy
 - Facilitate More Economically Diverse Retail Development
 - Provide Status report on Impact of Business Development Investment and Evaluate Contribution to Enterprise Flagler
- ❖ Continue Targeted Annexation to Provide Business Growth Sites/ Enhanced Property Values
 - Pursue Annexations That Enhance Tax Base & Square off Boundaries
 - Review Annexation Policy With Respect to County Plans and Utility Service Area Agreement
- ❖ Foster Development of an Aquatic Center
 - Pursue the Development of an Aquatic Center

FINANCIAL POLICIES

The City Council has taken a conservative approach to the finances of the City while providing for the protection of the health, safety, and welfare of the citizens of Palm Coast through a full range of efficient and effective municipal services. Within the City Council's overall vision for the City, two primary financial policies have been established. The first is to ensure the long term financial viability of the City and the second is to diversify and strengthen the City's economy.

Financial Planning

The City will adopt a balanced budget as required by Florida Statute, Chapter 166. The budget is balanced when the amount available from taxation and other sources, including amounts carried over from prior fiscal years, equals the total appropriations for expenditures and reserves.

Revenue

User fees and charges will be sufficient to cover the cost of providing the service for which the fee is charged. Recreation and park fees are not intended to cover the full cost of services. These services will be supplemented so that all citizens have the opportunity to utilize these activities and resources regardless of economic condition.

The City will use one-time revenues for non-recurring expenditures. One-time revenues would include grants, prior year surplus, or other revenues that are not likely to occur in future years. Non-recurring expenditures would include special programs or capital purchases that would not require the same expenditure in future years.

Expenditure

The City will issue debt only for capital expenditures. The term of the debt will not be for a period longer than the expected life of the asset. Debt for a period longer than three years or more than \$15 million may not be issued without voter consent unless the debt is funded.

The City will maintain reserves of at least fifteen percent in its four operating funds.

The City Council will receive a monthly comparison of actual expenditures to budget. The City Manager will recommend any adjustments to the budget that may be required during the year.

BUDGET PROCESS

Methodology

The preparation and adoption of the Annual Budget is one of the most important actions carried out by the City Council, citizens and staff of Palm Coast. To achieve the best results in the planning and delivery of community services, key financial decisions must be made. The budget process provides a forum to accumulate financial and performance information concerning local services into a common format; analyze and debate the merits of each service; and make decisions about the level and cost of service which will be provided. The budget is designed to provide the citizens of Palm Coast with the full complement of municipal services. This budget aims at providing the highest quality municipal service to the community in an efficient and effective manner.

Review

Early in the budget process, each department outlines functions and goals to accomplish in the coming fiscal year. They then prepare a detailed estimate of monies and personnel required to provide these services. These requests are reviewed by the City Manager and the Finance Director. Upon completion of this review and matching with the projected revenues available, the budget is compiled by the Finance Department. During the month of July of each year, the City Manager submits the proposed budget to the City Council. The City Council reviews the proposed budget and conducts public workshops to obtain preliminary direction as to the probable approval levels of the budget.

Adoption

During the month of September, in accordance with the timing specified in State Law (F.S. 200.065), two public hearings are held. The time of the first hearing is advertised on the "Notice of Proposed Property Taxes" sent to property owners and by the usual procedure for advertising a public hearing. The first meeting is to tentatively adopt the budget and millage rate. For the second hearing, in addition to normal advertising procedure, a general summary of the proposed budget is advertised in the newspaper along with a date for the statutory public hearing to adopt the budget and millage rate. The City's fiscal year is October 1 through September 30.

Public Participation

The public is invited and encouraged to attend and participate in all work sessions and public hearings.

Budgetary Basis

Governmental funds are budgeted using the modified accrual basis of accounting. Revenues are recognized when they become available and measurable. An example would be sales tax or state revenue sharing that is measurable but may not be received until after the end of the fiscal year. Expenditures are recognized when the liability has occurred and is measurable. This would be charges for work that has been completed and invoiced but not paid at year-end. Estimated expenditures for capital outlay and debt service payments are budgeted in all funds; however, the actual expenditure for capital and principal on debt is applied to balance sheet accounts and is not expensed in the proprietary funds. Depreciation is not budgeted in any fund but is recorded in proprietary funds. Revenue in the proprietary funds is recognized when due and expenses when they are incurred.

OPERATING BUDGET CALENDAR

February 10, 2006	Budget process initiated by Finance.
March 3	MUNIS budget system opened for Department line-item entries.
March 10	FY 2007 Revenue Estimates prepared by Finance.
March 13	Departments submit additional personnel/program requests for FY 2007.
March 13	Departments submit fleet and technology requests for FY 2007.
March 20	Capital Improvement Program project requests submitted to Finance. (MUST BE IN CONFORMANCE WITH COMP PLAN)
April 3	MUNIS budget system closed for Department line-item entries. Note: Personal services/internal transfers will be projected by Finance.
April 10 - 21	Finance reviews budget requests and Capital Improvement Program (CIP) with department heads. (COPY OF CIP SENT TO DEVELOPMENT SERVICES FOR COMP PLAN REVIEW)
May 1	Finance submits the preliminary budget to the City Manager and department heads.
May 8 - 19	City Manager meets with department heads to discuss departmental needs and requests, including the Capital Improvement Program.
July 18	Proposed Budget and Budget Message presented to Council by City Manager.
July 18	Budget workshop and establish proposed Millage Rate (TRIM Rate). (MUST BE DONE PRIOR TO AUGUST 4).
August 1 – 31	City Council Budget Workshops as needed.
August 21	Property Appraiser distributes "Trim Notices" with date and time of first Public Hearing on Millage Rate.
September 5	Public Hearing to tentatively adopt Millage Rate and Budget. (FINAL ADOPTION MUST BE ADVERTISED WITHIN 15 DAYS).
September 16	Place meeting notice and budget summary advertisements. (PUBLIC HEARING MUST BE NO LESS THAN 2 DAYS OR MORE THAN 5 DAYS AFTER ADVERTISEMENT OR MORE THAN 20 DAYS AFTER FIRST HEARING).

OPERATING BUDGET CALENDAR

September 19	Public Hearing to adopt final Millage Rate Resolution and Budget Resolution.
September 22	Forward a copy of the Millage Rate Resolution to the Property Appraiser and the Tax Collector.
October 19 Last Day	Certificate of Conformance sent to State. (MUST BE DONE WITHIN 30 DAYS OF FINAL ADOPTION).

BUDGET AMENDMENT PROCESS

Supplemental Appropriation Amendments After Adoption

If during the fiscal year the City Manager certifies that there are available for appropriation, revenues in excess of those estimated in the budget, the City Council by resolution may make supplemental appropriations for the year up to the amount of such excess.

Emergency Appropriations

To meet a public emergency affecting, life, health, property, or the public peace, the City Council may make emergency appropriations. Such appropriations may be made by emergency ordinance to the extent that there are no available unappropriated revenues to meet such appropriations.

Reduction Of Appropriations

If at any time during the fiscal year it appears probable to the City Manager that the revenues available will be insufficient to meet the amount appropriated, he shall report to the City Council without delay, indicating the estimated amount of the deficit, any remedial action taken by him, and his recommendations as to any other steps to be taken. The City Council shall then take such further action as it deems necessary to prevent or minimize any deficit and for that purpose it may by resolution reduce one or more appropriations.

Transfer Of Appropriations

At any time during the fiscal year the City Manager or his designee may transfer part or all of any unencumbered appropriations balance among programs within a department. The City Council may by resolution transfer part or all of any unencumbered appropriation balance from one department to another.

Limitations: Effective Date

No appropriation may be reduced below that amount required by law to be appropriated, if any. No appropriation may be reduced below the amount of the encumbered balance. The supplemental and emergency appropriations and reduction or transfer of appropriations authorized may be made effective immediately upon adoption.

Lapse Of An Appropriation

Every appropriation, except an appropriation for a capital expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital expenditure shall continue in force until the purpose for which it was made has been accomplished or abandoned.

FUND DESCRIPTION

The City of Palm Coast utilizes a fund structure as outlined in the accounting regulations that govern units of local government. A fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of conducting specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Funds are divided into various types according to the legal restrictions imposed upon them or by their uses. Following is the fund structure contained in the fiscal year 2007 budget for the City of Palm Coast:

I. Governmental Funds

Accounted for on a “spending” or “financial flow” measurement focus. Accordingly, the budgeted fund balances provide an indicator of available, spendable, or appropriate resources.

A. General Fund

The general fund of a government unit serves as the primary reporting vehicle for current government operations. The general fund is used to account for all current financial resources, with the exception of those required to be accounted for in another fund.

B. Special Revenue Funds

The special revenue funds account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. These include Police Education Fund, Police Automation Fund, Parks Impact Fee Fund, Developer Special Projects Fund, and various capital project funds.

II. Proprietary Funds

Proprietary funds are accounted for on a cost of services or “capital maintenance” measurement focus. Accordingly, all assets and liabilities are included on their balance sheets and the reported fund equity provides an indication of the economic net worth of the fund. Operating statements for proprietary fund types report increases and decreases in total economic net worth.

A. Enterprise Funds

The enterprise funds account for operations that are financed and operated in a manner similar to private business enterprises. The Utility Fund and the Utility Capital Projects Fund were established in conjunction of the utility purchase. The FY05 budget also includes the Solid Waste Fund and the Stormwater Utility Fund.

B. Internal Service Funds

The internal service funds account for financing goods or services provided by one department to other City departments or to other governments on a cost-reimbursement basis. The internal service fund in this budget is the Fleet Management Fund.

FUND BALANCES

Fund balances/retained earnings referred to on the following page of this document do not necessarily represent cash and investment balances in the respective funds. It does, however, represent the net of the total fund assets, less total fund liabilities and contributed capital in the respective fund types.

GENERAL FUND:

In the General Fund, the primary purpose of reserve retention is to fund unforeseen occurrences. These unforeseen occurrences are funded only upon specific appropriation by the City Council. It is generally recommended that a City have reserves of 5% to 20% of the annual budget. The estimated unreserved-undesignated fund equity for the beginning of fiscal year 2007 will be 16.8%.

ENTERPRISE FUNDS:

In the Enterprise Funds, reserves are planned to meet operating expenses and future capital needs. Each enterprise fund has a separate rate structure. These rates are reviewed annually to insure that adequate funding will be available to meet the needs of the individual enterprise's budgetary requirements.

INTERNAL SERVICE FUNDS:

Internal Service Funds differ from other fund types in that funds remaining at year-end are normally redistributed back to the originating funds. An exception to this rule is made when timing differences exist and/or reserves for capital purchases are maintained.

SPECIAL REVENUE FUNDS:

There are no fund equity reserve requirements for Special Revenue Funds. The purpose of these funds is to fund specific programs and capital improvement projects included in the City's budget. Funding sources include fines and forfeitures, impact fees, interest earnings, and fund equity.

CHANGES IN FUND BALANCES:

There is an overall decrease during the two-year period of approximately \$8.6 million. The General Fund is expected to decrease by \$3.6 million due to capital expenditures and one-time transfers to some special revenue funds. The Streets Improvement Fund, Park Impact Fee Fund, Fire Impact Fee Fund, Transportation Impact Fee Fund, and the Capital Projects Fund are all expected to have fund balance decrease due to construction of projects scheduled for fiscal year 2007. The Utility Capital Projects Fund is expected to increase because of bond proceeds and impact fee revenues. Projects are scheduled for fiscal years 2008 and 2009 which will reduce the balance.

COMPUTATION OF ESTIMATED FUND BALANCES

Fund Title	Available Fund Balance 09/30/2005	Estimated Fund Balance 09/30/2006	Contingency (Appropriated Fund Equity) 10/01/2006	Estimated Fund Balance 09/30/2007
General Fund	\$ 9,168,444	\$ 9,411,012	\$ (3,860,854)	\$ 5,550,158
Police Education Fund	28,836	35,489	-	35,489
Police Automation Fund	-	26,700	-	26,700
Disaster Reserve Fund	793,827	1,151,694	-	1,151,694
Recycling Revenue Fund	119,031	171,150	23,500	194,650
Streets Improvement Fund	1,363,348	1,041,589	(961,600)	79,989
Park Impact Fee Fund	3,821,570	2,795,676	(850,700)	1,944,976
Fire Impact Fee Fund	2,299,860	437,235	(318,740)	118,495
Development Special Projects Fund	501,596	262,122	10,000	272,122
Transportation Impact Fee Fund	6,894,749	12,475,596	(8,682,500)	3,793,096
SR100 Community Redevelopment Fund	-	5,504	98,664	104,168
Capital Projects Fund	2,656,158	2,342,594	(2,279,454)	63,140
Utility Fund	9,473,324	4,193,200	118,284	4,311,484
Utility Capital Projects Fund	7,733,922	7,467,750	9,854,931	17,322,681
Solid Waste Fund	-	-	52,327	52,327
Stormwater Management Fund	-	1,300,000	(867,821)	432,179
Fleet Management Fund	-	816,660	13,573	830,233
Total	\$ 44,854,665	\$ 43,933,971	\$ (7,650,390)	\$ 36,283,581

BUDGET SUMMARY

Fund Type	Estimated Revenue	Operating Expenditures & Contingency	Capital Expenditures	Operating Transfers	Total Expenditures
General Fund	\$ 33,191,124	\$ 28,424,164	\$ 1,381,255	\$ 3,385,705	\$ 33,191,124
Special Revenue Funds					
Police Education Fund	8,700	8,700	-	-	8,700
Police Automation Fund	34,000	34,000	-	-	34,000
Disaster Reserve Fund	540,000	540,000	-	-	540,000
Recycling Revenue Fund	64,500	64,500	-	-	64,500
Streets Improvement Fund	6,825,000	-	6,825,000	-	6,825,000
Park Impact Fee Fund	4,394,000	-	4,394,000	-	4,394,000
Fire Impact Fee Fund	965,000	-	965,000	-	965,000
Development Special Projects Fund	10,000	10,000	-	-	10,000
Transportation Impact Fee Fund	38,250,000	-	38,250,000	-	38,250,000
SR100 Community Redevelopment Fu	2,198,664	198,664	2,000,000	-	2,198,664
Capital Projects Fund	9,467,876	200,000	9,250,000	17,876	9,467,876
Sub-Total	62,757,740	1,055,864	61,684,000	17,876	62,757,740
Enterprise Funds					
Utility Fund	27,127,421	22,581,677	2,348,550	2,197,194	27,127,421
Utility Capital Projects Fund	64,198,669	9,854,931	52,421,488	1,922,250	64,198,669
Solid Waste Fund	4,572,100	4,572,100	-	-	4,572,100
Stormwater Utility Fund	8,207,521	4,127,221	4,080,300	-	8,207,521
Sub-Total	104,105,711	41,135,929	58,850,338	4,119,444	104,105,711
Internal Service Funds					
Fleet Management Fund	4,012,039	1,535,708	2,302,109	174,222	4,012,039
Sub-Total All Funds					
	204,066,614	\$ 72,151,665	\$ 124,217,702	\$ 7,697,247	204,066,614
Less: Interfund Charges and Transfers	10,280,069				10,280,069
Total	<u>\$ 193,786,545</u>				<u>\$ 193,786,545</u>

BUDGET SUMMARY

	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Total Funds
CASH BALANCES BROUGHT FORWARD	\$ 4,360,854	\$ 13,092,994	\$ 1,235,537	\$ -	\$ 18,689,385
ESTIMATED REVENUES					
TAXES: Millage Per \$1,000					
Ad Valorem Taxes: 3.25000	14,993,100	4,486,300	-	-	19,479,400
Sales, Use, and Fuel Taxes	-	4,387,000	-	-	4,387,000
Franchise Fees	-	-	20,000	-	20,000
Telecommunication Service Tax	2,231,300	-	-	-	2,231,300
Licenses and Permits	4,943,900	-	290,000	-	5,233,900
Intergovernmental Revenue	47,600	4,971,500	400,000	-	5,419,100
Charges for Services	4,596,330	32,287,060	50,537,190	217,000	87,637,580
Fines & Forfeitures	896,300	41,000	-	-	937,300
Interest Revenue	401,600	672,200	812,065	3,500	1,889,365
Miscellaneous Revenue	33,765	-	75,000	-	108,765
Non Revenues	-	-	-	2,582,822	2,582,822
Transfers from Other Funds	686,375	2,819,686	2,982,469	1,208,717	7,697,247
Proceeds from Debt	-	-	47,753,450	-	47,753,450
Total Revenues and Other Financing Sources	28,830,270	49,664,746	102,870,174	4,012,039	185,377,229
Total Estimated Revenues and Balances	\$ 33,191,124	\$ 62,757,740	\$ 104,105,711	\$ 4,012,039	204,066,614
Less: Interfund Transfers and Charges Total					10,280,069
					\$ 193,786,545
EXPENDITURES/EXPENSES					
General Government	\$ 14,371,336	\$ 800,000	\$ -	\$ -	\$ 15,171,336
Public Safety	7,241,420	5,857,700	-	-	13,099,120
Physical Environment	-	1,081,000	73,898,970	-	74,979,970
Transportation	5,400,871	49,275,000	7,932,025	-	62,607,896
Culture/Recreation	2,291,792	5,594,000	-	-	7,885,792
Internal Service	-	-	-	3,824,244	3,824,244
Debt Service	-	-	7,748,014	-	7,748,014
Transfers to Other Funds	3,385,705	17,876	4,119,444	174,222	7,697,247
Total Expenditures/Expenses Reserves	32,691,124	62,625,576	93,698,453	3,998,466	193,013,619
	500,000	132,164	10,407,258	13,573	11,052,995
Total Appropriated Expenditures and Reserves	\$ 33,191,124	\$ 62,757,740	\$ 104,105,711	\$ 4,012,039	204,066,614
Less: Interfund Transfers and Charges Total					10,280,069
					\$ 193,786,545

BUDGET SUMMARY

FUND/DEPARTMENT	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
General Fund				
Mayor & Council	\$ 64,865	\$ 46,149	\$ 57,398	\$ 69,020
City Manager	319,282	447,937	411,083	505,349
Community Relations	-	466,871	687,006	624,113
City Attorney	271,714	365,183	400,000	399,215
City Clerk	103,595	207,054	259,303	331,808
General Services				
Finance	409,734	786,235	895,146	979,986
Human Resources	480,219	286,612	271,706	412,746
Total General Services	889,953	1,072,847	1,166,852	1,392,732
Information Technology and Communications	417,216	1,258,781	2,245,539	2,628,529
Community Development				
Community Development Administration	278,090	218,825	379,649	219,053
Long Range Planning	-	-	-	623,510
Current Planning	1,067,569	1,020,538	1,141,504	946,863
Total Community Development	1,345,659	1,239,363	1,521,153	1,789,426
Building and Code Administration				
Building Permits & Inspections	4,155,107	2,062,927	2,523,346	2,190,076
Code Enforcement	626,309	968,897	1,275,912	2,049,535
Total Building and Code Administration	4,781,416	3,031,824	3,799,258	4,239,611
Fire	2,546,963	3,142,990	4,265,474	4,888,251
Law Enforcement	1,119,188	1,324,201	1,938,500	2,765,669
Public Works				
Public Works Administration	412,153	369,185	381,339	394,920
Solid Waste	103,977	-	-	-
Streets & Drainage	4,317,412	2,231,728	5,021,187	4,104,948
Facilities Maintenance	299,477	394,561	608,992	660,141
Traffic Engineering	216,532	-	141,281	1,170,803
Total Public Works	5,349,551	2,995,474	6,152,799	6,330,812
Engineering	-	-	548,971	645,881
Recreation and Parks				
Parks/Facilities	483,643	893,611	1,267,211	1,171,462
Recreation/Athletics	538,025	721,119	1,006,648	1,225,630
Total Recreation and Parks	1,021,668	1,614,730	2,273,859	2,397,092
Capital Projects	1,084,808	1,190,639	737,461	804,528
Non-Departmental	1,283,654	1,133,799	2,814,577	3,379,088
Total General Fund	20,599,532	19,537,842	29,279,233	33,191,124

BUDGET SUMMARY

FUND/DEPARTMENT	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Police Education Fund	-	-	34,700	8,700
Police Automation Fund	-	65,486	26,700	34,000
Distaster Reserve Fund	532,257	892,957	1,535,200	540,000
Recycling Revenue Fund	-	62,209	175,900	64,500
Streets Improvement Fund	1,344,465	2,816,533	5,859,200	6,825,000
Park Impact Fee Fund	2,886,819	1,104,932	8,562,400	4,394,000
Fire Impact Fee Fund	55,000	44,628	2,926,800	965,000
Development Special Projects Fund	24,672	86,642	508,400	10,000
Transportation Impact Fee Fund	-	1,835,941	21,131,180	38,250,000
SR100 Community Redevelopment Fund	-	132,653	1,563,500	2,198,664
Capital Projects Fund	4,777,047	2,141,452	7,932,322	9,467,876
Utility Fund				
Utility Customer Service	962,615	983,249	766,469	917,733
Utility Administration	1,095,977	845,050	1,056,363	1,158,403
Utility Maintenance	89,539	581,151	594,306	703,537
Wastewater Collection	824,333	1,847,654	1,887,368	2,625,964
Wastewater Treatment	2,161,078	1,505,088	1,718,264	1,694,791
Water Plant #1	1,685,351	1,141,319	1,599,355	1,906,536
Water Plant #2	573,372	1,177,868	1,642,383	1,653,770
Water Quality	361,297	472,192	651,427	439,840
Water Distribution	1,791,950	2,609,482	2,882,198	4,613,708
Non-Departmental	17,003,894	8,835,501	9,737,082	11,413,139
Total Utility Fund	26,549,406	19,998,554	22,535,215	27,127,421
Utility Capital Projects Fund	-	1,143,886	54,628,486	64,198,669
Solid Waste Fund	1,234,108	3,732,714	3,497,460	4,572,100
Stormwater Utility Fund	-	1,632,662	11,845,139	8,207,521
Fleet Management Fund	899,260	1,482,844	4,585,978	4,012,039
Total All Funds	58,902,566	56,711,935	176,627,813	204,066,614
Less: Interfund Transfers	13,262,436	5,652,180	8,205,798	10,280,069
Total	\$ 45,640,130	\$ 51,059,755	\$ 168,422,015	\$ 193,786,545

REVENUE EXPLANATIONS

AD VALOREM TAXES: The property tax is based on the value of real and personal property. Each year the county property appraiser determines the total assessed value of each parcel of property in Palm Coast. After subtracting all lawful exemptions, the remaining value is the taxable value. Advalorem property taxes are based on the taxable value. The property tax is calculated by multiplying the taxable value by .001 and then multiplying this number by the rate of taxation, or the millage rate.

SALES, USE, AND FUEL TAXES: These are local option taxes, including gas tax and the Local Government Infrastructure Surtax. The proceeds are distributed based on a State mandated formula or an interlocal agreement between the cities and the county.

TELECOMMUNICATION SERVICE TAX: This tax is collected and distributed by the State. It replaced the franchise tax and utility tax that were charged for telephone and cable television services.

LICENSES AND PERMITS: According to Section 205.042, Florida Statutes, a municipality may levy an occupational license tax for the privilege of engaging in or managing any business, profession, or occupation within its jurisdiction. This revenue also includes building permits and animal licenses.

INTERGOVERNMENTAL REVENUE: These revenues are collected by one government and shared with other governmental units. This includes state sales tax, revenue sharing, grants, and various other state taxes and licenses.

CHARGES FOR SERVICES: These are also called "user fees." They are defined as "voluntary payments based on direct, measurable consumption of publicly provided goods and services." User fees are derived from charges for water and wastewater services, solid waste collection, recreation and athletic activities, and various other City services.

FINES & FORFEITURES: This revenue comes from code enforcement fines and settlement of criminal cases taken to court. It includes a portion of monetary penalties and recovery of costs incurred by the City.

INTEREST REVENUE: Revenue derived from the investment of cash receipts and idle funds are an important source of revenue. The City of Palm Coast recognizes the importance of establishing effective cash management and restructuring their government operations to accelerate revenues, promote aggressive collections, and maximize cash flow.

MISCELLANEOUS REVENUES: These are revenues that do not fit into one of the other revenue categories.

NON REVENUES: These are Internal Service Fund revenues that are derived from other City funds where they are shown as operating expenditures. They include fleet leases and vehicle maintenance.

TRANSFERS FROM OTHER FUNDS: Transfers are made from one fund to another for various reasons. Some transfers are simply contributions and some are based on services provided by another fund. Still others are based on need, such as transfers to a capital fund.

OTHER FINANCING SOURCES: This is most often an appropriation of previous surplus.

REVENUE FORECAST METHODOLOGY

The purpose of detailing forecast methodologies for revenues is to determine the validity of the forecast over time and to utilize the information in making future forecasts. The following are assumptions concerning revenues, covering all funds.

<u>Revenue Source</u>	<u>Forecast Methodology</u>
Ad Valorem Taxes	Approved millage multiplied by tax roll, less 3.48% for assumed non-collection and/or discounts taken for early payment.
Sales, Use, and Fuel Taxes	State's forecast (based on city and county population and lane miles), adjusted for historical trend analysis.
Telecommunication Service Tax	State's forecast adjusted for historical trend analysis.
Licenses & Permits	Historical trend analysis.
State Revenue Sharing	State's forecast (based on city and state population), adjusted for historical trend analysis.
Half-Cent Sales Tax	State forecast (based on city population), adjusted for historical trend analysis.
Grants	Amount on application approved by granting agency.
Other Intergovernmental Revenue	Historical trend analysis.
Water Sales and Wastewater Charges	This is the third year of utility revenues. Estimates were based on historical data supplied to the City during the acquisition process and growth.
Solid Waste Fees	Historical trend analysis.
Other Charges for Services	Historical trend analysis.
Fines & Forfeitures	Historical trend analysis.
Interest Revenue	Historical trend analysis.
Miscellaneous Revenues	Historical trend analysis.
Non Revenues	Amounts billed to departments for usage.
Transfers from Other Funds	Capital needs and allocation of common costs.

MAJOR REVENUE TRENDS

With just four full years of City operations, no long-term revenue trends have been established. Being one of the highest growth areas in the nation, overall revenue increases should continue for at least the next few years. There are 13 major revenue sources that account for 43 percent of the City's estimated revenues for fiscal year 2007. Debt proceeds account for another 25 percent of revenue. These are listed and shown graphically on the following page. The following is a more detailed analysis of the trends for these 13 major revenue sources.

AD VALOREM TAXES: There has been an average increase in property values of over 31% over the past three years. The increases have been a combination of property value increases, new construction, and annexations. Population has been increasing at about 10%. Future ad valorem revenue increases of 10% to 11% are expected.

FUEL TAXES: This revenue source increased on average about 9% during the last three years. A 5% to 7% annual increase is expected for future years.

LOCAL GOVERNMENT INFRASTRUCTURE SURTAX: FY2003 was the first year that the new half-cent surtax was collected. Percentage increases have been high in the first two years but should begin to closely parallel the growth of the half-cent sales tax.

TELECOMMUNICATION SERVICE TAX: Increases in this revenue have averaged about 12% over the past 3 years. We should see an increase of about 7% per year as the growth of the City continues.

BUILDING PERMITS: With the phenomenal growth of the area, we have seen large increases in permit revenue. Permits issued have declined some recently and we expect this revenue source to remain flat for the future with periodic declines.

HALF-CENT SALES TAX: This revenue source has grown at about a 14% rate over the past 3 years. It is affected by the economy and distributed based on population. The revenue from this source should increase at a 7% to 8% rate.

WATER AND WASTEWATER SALES: This is a new revenue source related to the purchase of the utility system. It is expected that this revenue source will mirror other development related revenue trends and should increase by 6% to 8% annually.

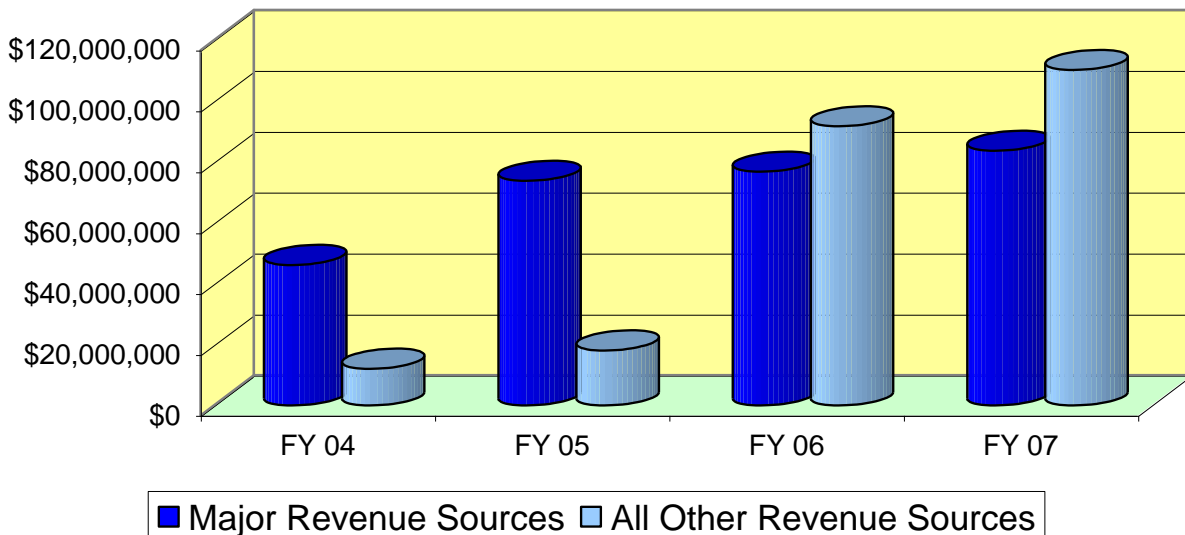
WATER AND WASTEWATER IMPACT FEES: Like building permits this revenue source is expected to level off and eventually decline.

SOLID WASTE CHARGES: This is a new charge that is expected to mirror the population growth of about 8% to 10%.

STORMWATER FEES: This fee is charged on developed and undeveloped property. A 3% to 4% growth rate is anticipated.

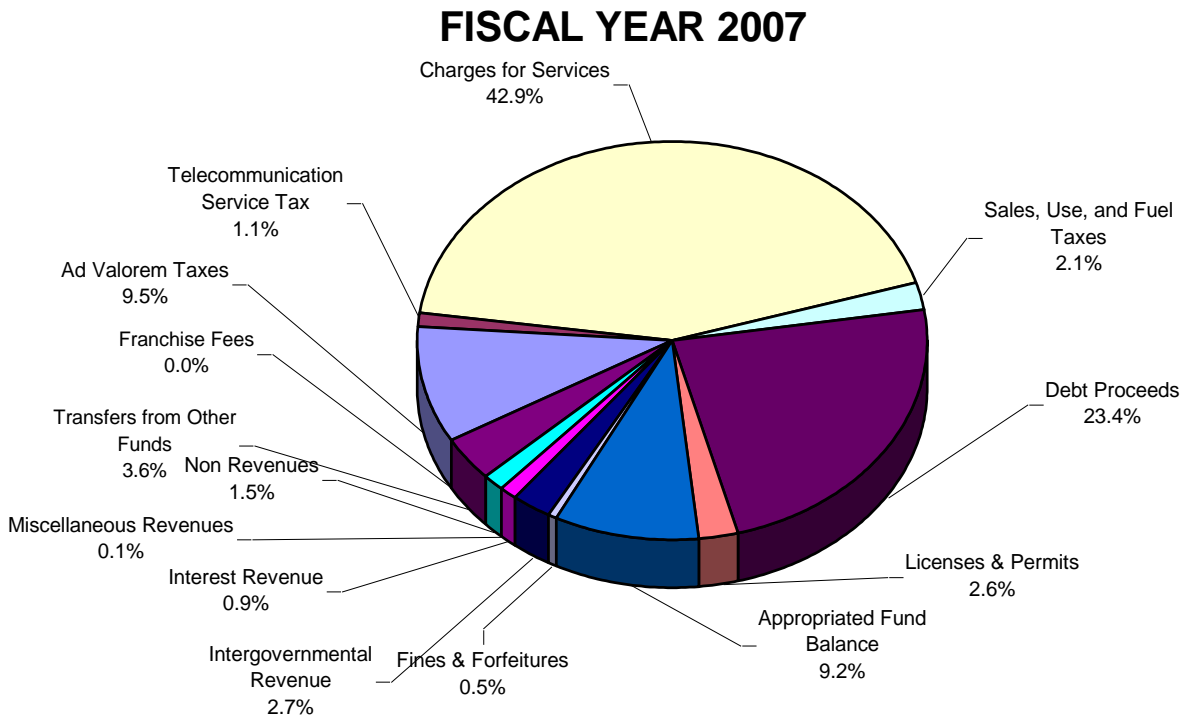
MAJOR REVENUE SOURCES

SOURCE	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Ad Valorem Taxes	\$7,855,523	\$10,207,899	\$14,512,700	\$19,479,400
Fuel Taxes	1,604,301	1,315,662	1,569,300	1,611,400
Local Infrastructure Surtax	2,000,004	2,649,771	2,177,400	2,747,600
Telecommunication Service Tax	1,757,582	1,980,363	1,714,300	2,231,300
Building Permits	4,817,927	5,038,657	3,464,300	3,814,900
Half-Cent Sales Tax	1,663,020	1,955,536	2,069,400	2,284,900
Transportation Impact Fee	-	10,705,562	10,783,280	8,167,500
Water Sales	8,584,475	12,056,113	10,800,000	13,619,705
Wastewater Charges	6,377,118	7,219,350	6,880,000	8,366,015
Water Impact Fee	6,614,184	8,920,498	6,220,800	5,598,700
Wastewater Impact Fee	3,383,959	6,430,471	9,926,400	7,853,700
Solid Waste Charge	1,450,787	3,667,701	3,426,300	4,552,100
Stormwater Utility Fee	-	1,591,243	3,200,000	3,300,000
All Other Sources	25,273,329	23,681,315	99,883,633	120,439,394
TOTAL	71,382,209	97,420,141	176,627,813	204,066,614
Less: Interfund Transfers	13,262,436	5,652,180	8,205,798	10,280,069
TOTAL NET REVENUE	\$ 58,119,773	\$ 91,767,961	\$ 168,422,015	\$ 193,786,545

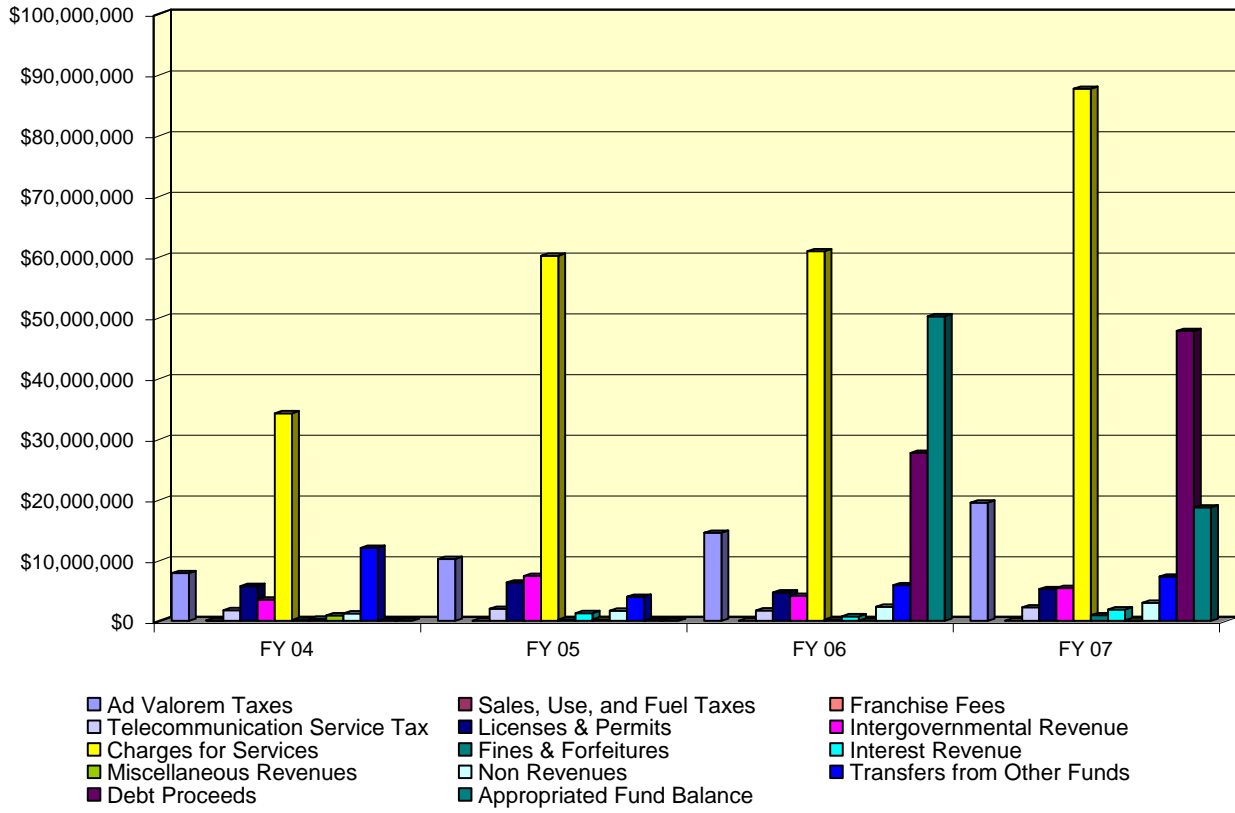


REVENUES BY SOURCE

SOURCE	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Ad Valorem Taxes	\$ 7,855,523	\$ 10,207,899	\$ 14,512,700	\$ 19,479,400
Sales, Use, and Fuel Taxes	3,604,305	3,965,434	3,746,700	4,387,000
Franchise Fees	79,730	9,651	8,000	20,000
Telecommunication Service Tax	1,757,582	1,980,363	1,714,300	2,231,300
Licenses & Permits	5,744,418	6,318,572	4,686,800	5,233,900
Intergovernmental Revenue	3,501,989	7,388,554	4,106,000	5,419,100
Charges for Services	34,180,598	60,134,178	60,887,761	87,637,580
Fines & Forfeitures	129,910	227,706	212,600	937,300
Interest Revenue	345,700	1,281,348	737,700	1,889,365
Miscellaneous Revenues	920,018	254,256	2,100	108,765
Non Revenues	1,239,300	1,682,228	2,334,097	2,978,822
Transfers from Other Funds	12,023,136	3,969,952	5,871,701	7,301,247
Debt Proceeds	-	-	27,660,655	47,753,450
Appropriated Fund Balance	-	-	50,146,699	18,689,385
TOTAL	71,382,209	97,420,141	176,627,813	\$ 204,066,614
Less: Interfund Transfers	13,262,436	5,652,180	8,205,798	10,280,069
NET TOTAL REVENUE	\$ 58,119,773	\$ 91,767,961	\$ 168,422,015	\$ 193,786,545



REVENUES BY SOURCE



PROPERTY INFORMATION

PROPERTY VALUES, MILLAGE RATES, AND AD VALOREM RECEIPTS FISCAL YEAR 2001 THROUGH FISCAL YEAR 2007

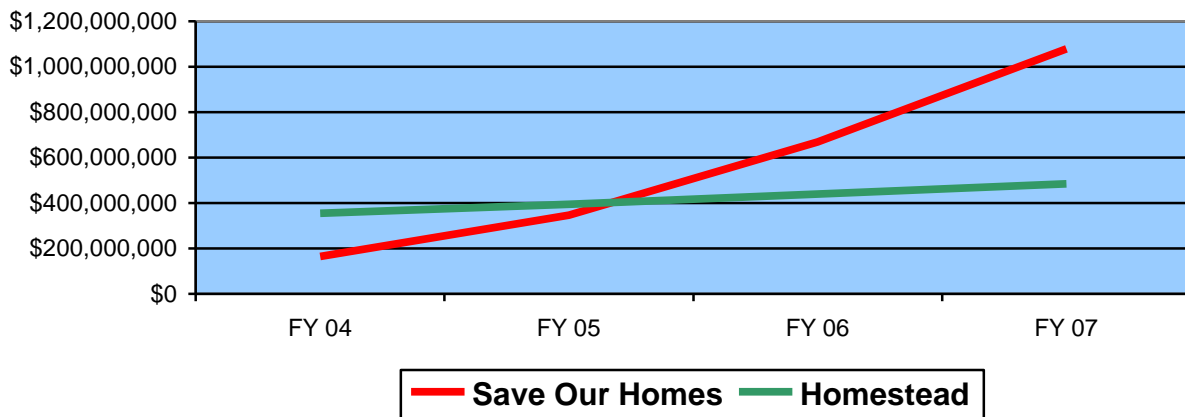
Fiscal Year	Gross Taxable Valuations (1)	Change from Previous Year	% Change	Millage Levy	Change from Previous Year	% Change	Ad Valorem Tax Revenues	Change from Previous Year	% Change
2007	\$ 6,197,476,311	\$ 1,752,621,383	39.43%	3.25000	-0.15000	-4.41%	\$ 19,479,400	\$4,966,700	34.22%
2006	\$ 4,444,854,928	\$ 1,337,273,838	43.03%	3.40000	0.00000	0.00%	\$ 14,512,700	\$4,304,801	42.17%
2005	3,107,581,090	703,341,979	29.25%	3.40000	0.00000	0.00%	10,207,899	2,352,376	29.95%
2004	2,404,239,111	420,498,483	21.20%	3.40000	0.00000	0.00%	7,855,523	1,315,956	20.12%
2003	1,983,740,628	210,361,763	11.86%	3.40000	-0.10000	-2.86%	6,539,567	557,740	9.32%
2002	1,773,378,865	179,164,662	11.24%	3.50000	0.35000	11.11%	5,981,827	1,098,888	22.50%
2001	1,594,214,203	N/A	N/A	3.15000	N/A	N/A	4,882,939	N/A	N/A

(1) From DR420 - Certificate of Taxable Value

TAX ROLL RECAPITULATION JULY 1, 2006

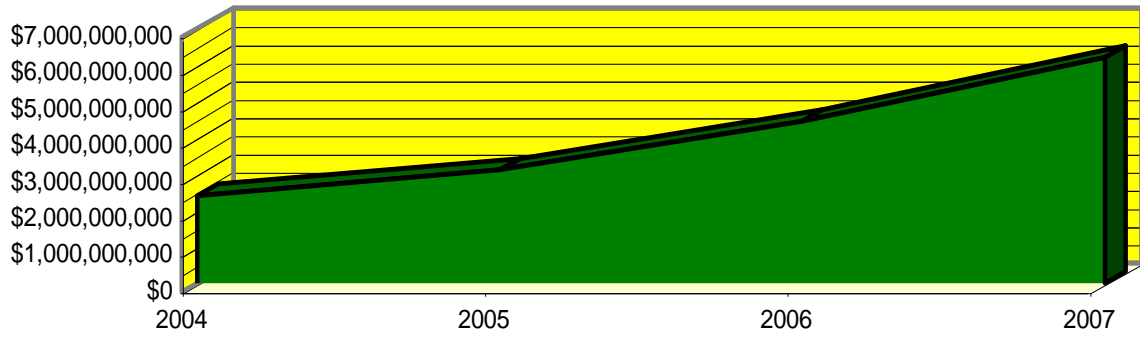
Class of Property	Number of Parcels	Just Value	Assessed Value	Exempt	Taxable Value	Taxable Value Per Parcel
Residential Vacant Land	22,002	\$ 1,545,719,415	\$ 1,545,719,415	\$ 625,351	\$ 1,545,094,064	\$ 70,225
Residential Single Family	27,255	5,244,724,099	4,185,808,237	550,810,871	3,634,997,366	133,370
Residential Mobile Homes	24	2,096,752	1,938,447	257,734	1,680,713	70,030
Residential Other	2,130	451,461,543	431,240,902	18,097,922	413,142,980	193,964
Commercial Vacant Land	261	70,125,782	70,125,782	800,555	69,325,227	265,614
Commercial Other	441	274,638,814	274,638,814	6,468,464	268,170,350	608,096
Industrial Vacant Land	17	3,466,671	3,466,671	15,841	3,450,830	202,990
Industrial Other	37	35,560,974	35,560,974		35,560,974	961,107
Agriculture	49	24,359,769	3,112,956		3,112,956	63,530
Institutional	33	38,818,702	38,818,702	31,413,136	7,405,566	224,411
Government	286	198,372,816	198,372,816	190,919,419	7,453,397	26,061
Other Real Property	557	62,459,636	62,459,636	9,774,039	52,685,597	94,588
Personal Property	-	270,580,407	270,580,407	119,097,024	151,483,383	
Centrally Assessed Property	-	3,912,908	3,912,908		3,912,908	
TOTAL	53,092	\$ 8,226,298,288	\$ 7,125,756,667	\$ 928,280,356	\$ 6,197,476,311	\$ 116,731

VALUE OF EXEMPTIONS

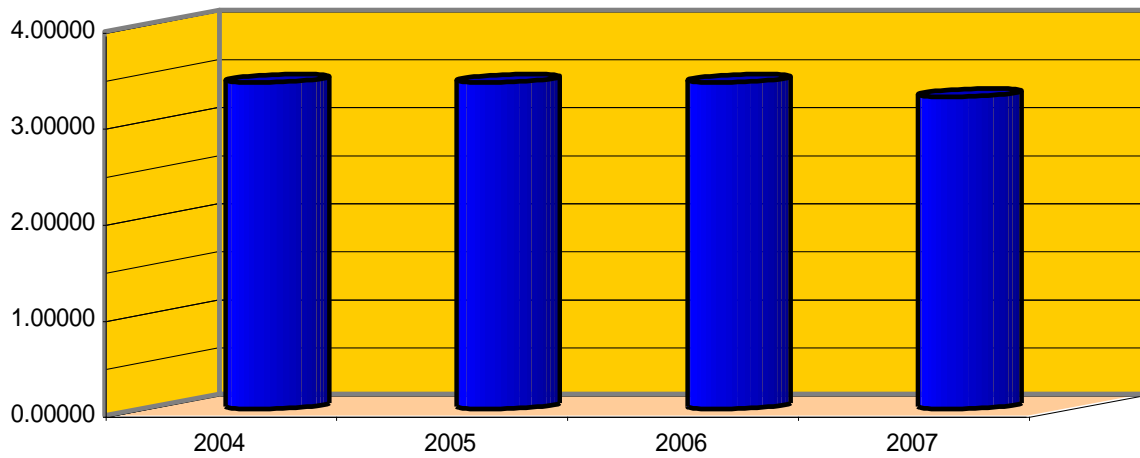


PROPERTY VALUE AND MILLAGE RATES

ASSESSED VALUE



MILLAGE RATES



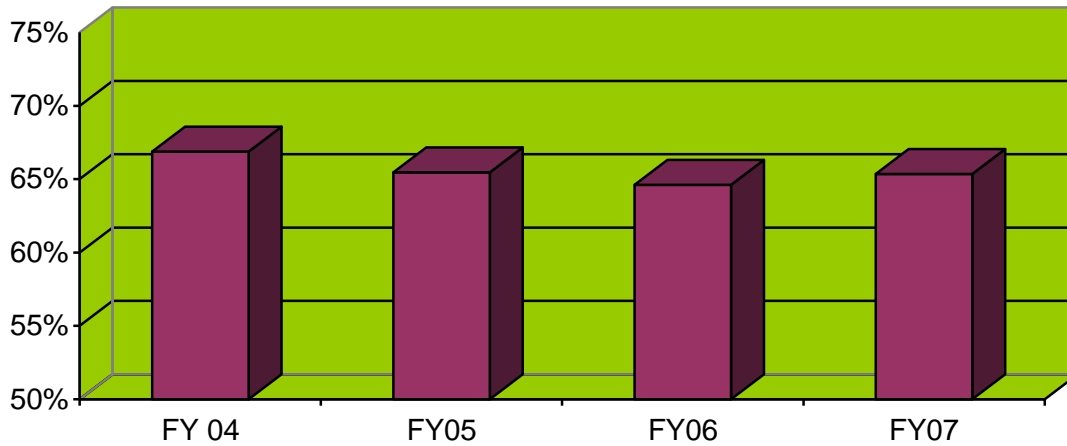


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PROPERTY VALUE PER CAPITA

Year	Property Value	Percent Change	Population	Percent Change	Property Value Per Resident	Percent Change
2001	\$ 1,594,214,203		32,732		\$ 48,705	
2002	1,773,378,865	11.24%	35,443	8.28%	50,035	2.73%
2003	1,983,740,628	11.86%	38,348	8.20%	51,730	3.39%
2004	2,404,239,111	21.20%	42,850	11.74%	56,108	8.46%
2005	3,107,581,090	29.25%	50,484	17.82%	61,556	9.71%
2006	4,444,854,928	43.03%	58,216	15.32%	76,351	24.04%
2007	6,197,476,311	39.43%	65,018	11.68%	95,319	24.84%

RESIDENTIAL PROPERTY AS A % OF ALL PROPERTY

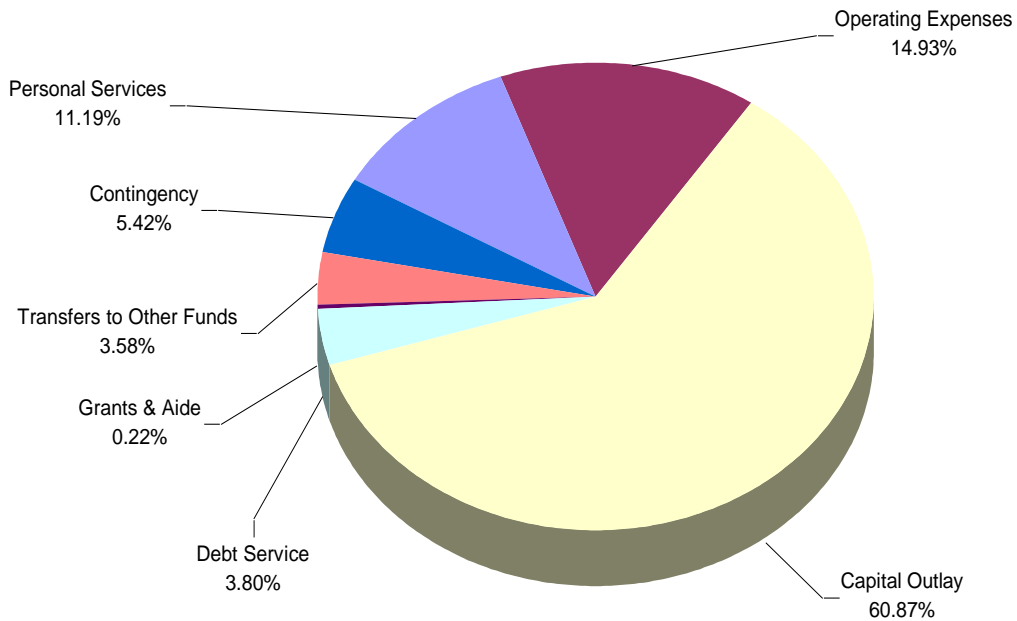


A declining percentage of residential property value compared to total property value within the city would indicate that residential is carrying less of the tax burden for city operations. Palm Coast had been experiencing decline for the past three year, however this year shows a small increase. As residential growth slows and commercial projects begin to come on line, the declining trend should return.

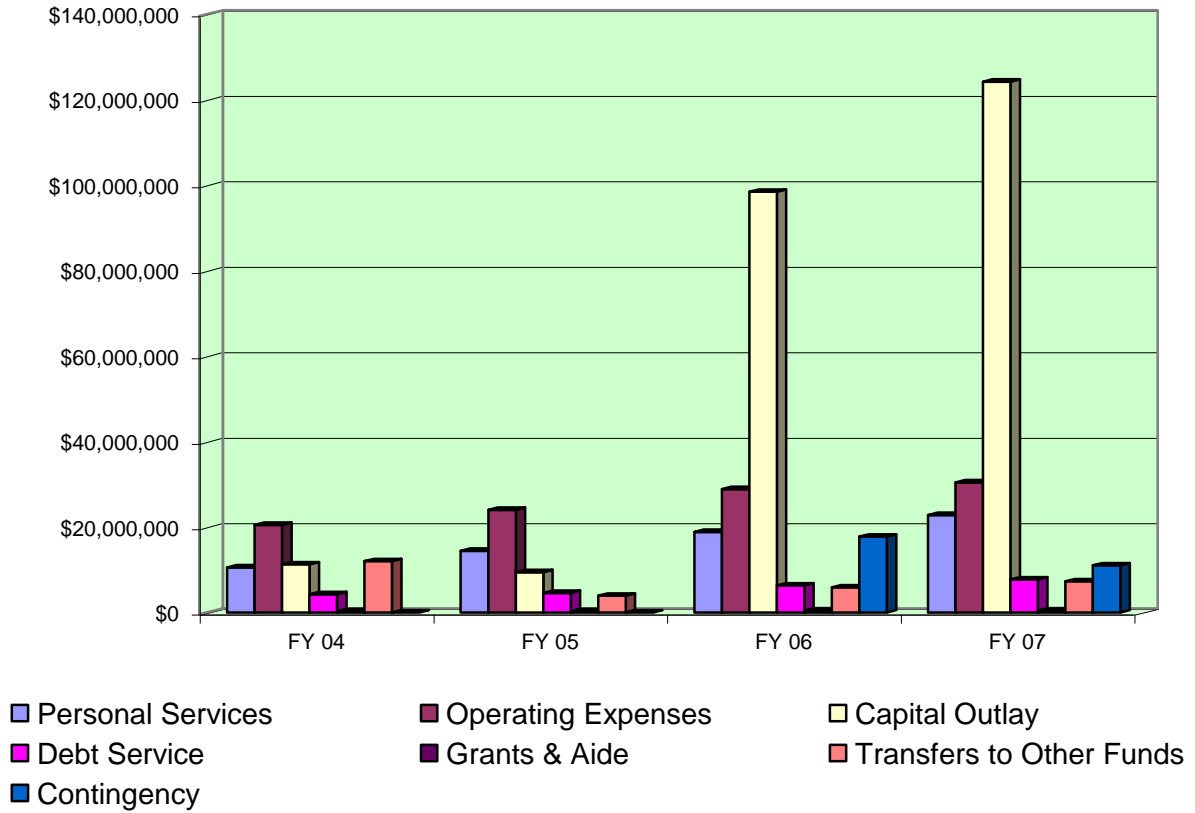
EXPENDITURES BY CATEGORY

CATEGORY	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ 10,550,641	\$ 14,435,425	\$ 18,869,924	\$ 22,831,774
Operating Expenses	20,486,274	24,014,603	28,872,190	30,460,882
Capital Outlay	11,260,891	9,439,448	98,440,126	124,217,702
Debt Service	4,273,530	4,571,249	6,346,673	7,748,014
Grants & Aide	308,090	303,154	446,060	454,000
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	12,023,136	3,948,059	5,871,701	7,301,247
Contingency	-	-	17,781,139	11,052,995
TOTAL	58,902,562	56,711,938	176,627,813	204,066,614
Less: Interfund Transfers	13,262,436	5,652,180	8,205,798	10,280,069
NET TOTAL EXPENDITURES	\$ 45,640,126	\$ 51,059,758	\$ 168,422,015	\$ 193,786,545

FISCAL YEAR 2007

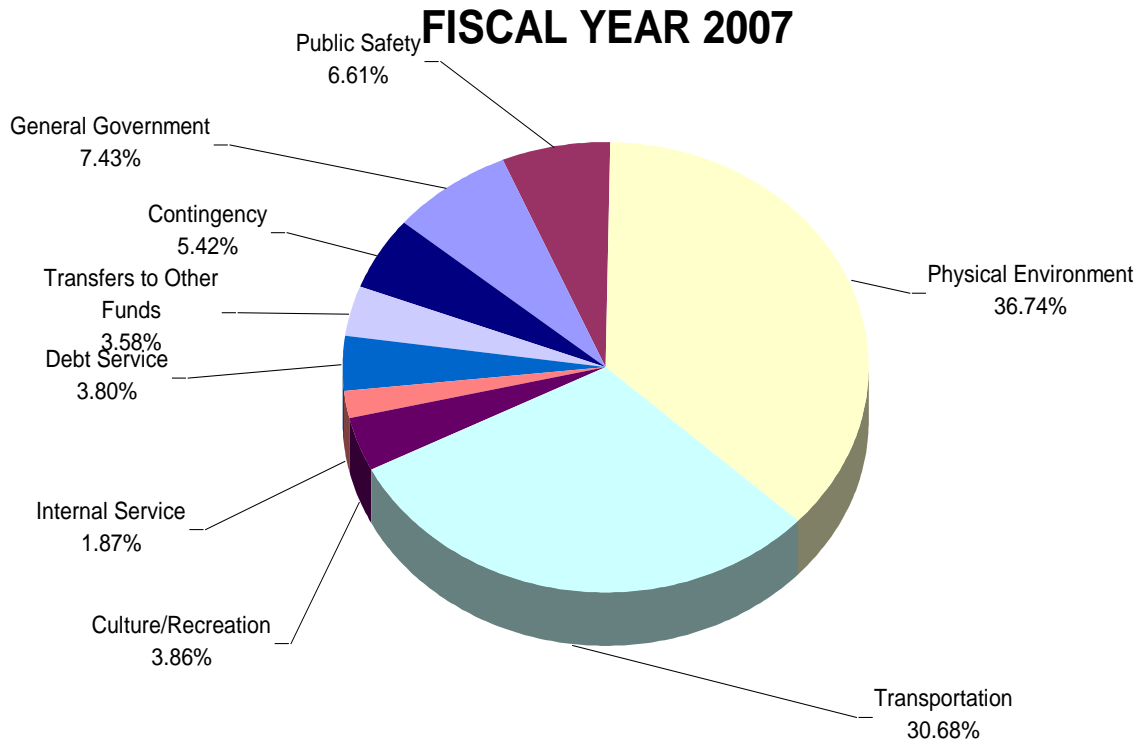


EXPENDITURES BY CATEGORY

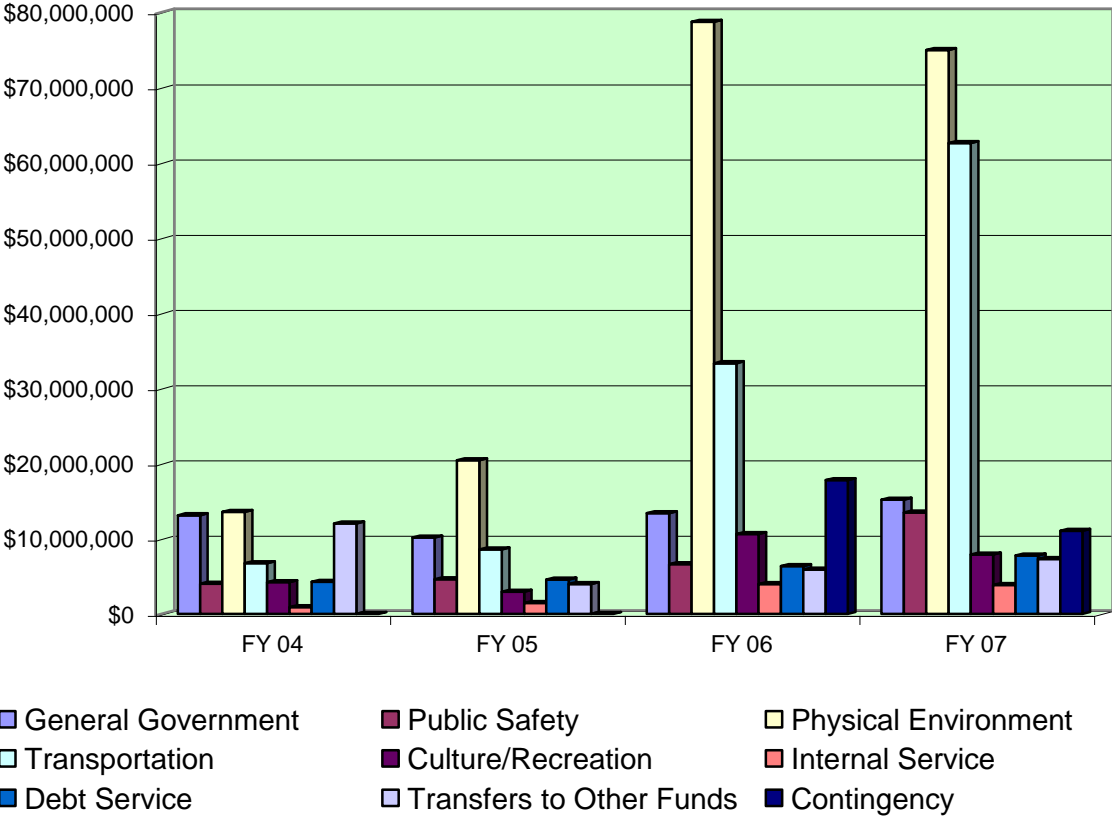


EXPENDITURES BY FUNCTION

FUNCTION	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
General Government	\$13,115,125	\$10,163,346	\$13,388,112	\$15,171,336
Public Safety	4,015,321	4,590,729	6,611,151	13,495,120
Physical Environment	13,582,247	20,435,266	78,713,829	74,979,970
Transportation	6,754,186	8,581,742	33,328,032	62,607,896
Culture/Recreation	4,239,757	2,954,610	10,633,822	7,885,792
Internal Service	899,260	1,466,937	3,953,354	3,824,244
Debt Service	4,273,530	4,571,249	6,346,673	7,748,014
Transfers to Other Funds	12,023,136	3,948,059	5,871,701	7,301,247
Contingency	-	-	17,781,139	11,052,995
TOTAL	58,902,562	56,711,938	176,627,813	204,066,614
Less: Interfund Transfers	13,262,436	5,652,180	8,205,798	10,280,069
NET TOTAL EXPENDITURES	\$ 45,640,126	\$ 51,059,758	\$ 168,422,015	\$ 193,786,545



EXPENDITURES BY FUNCTION



PERSONNEL BY DEPARTMENT

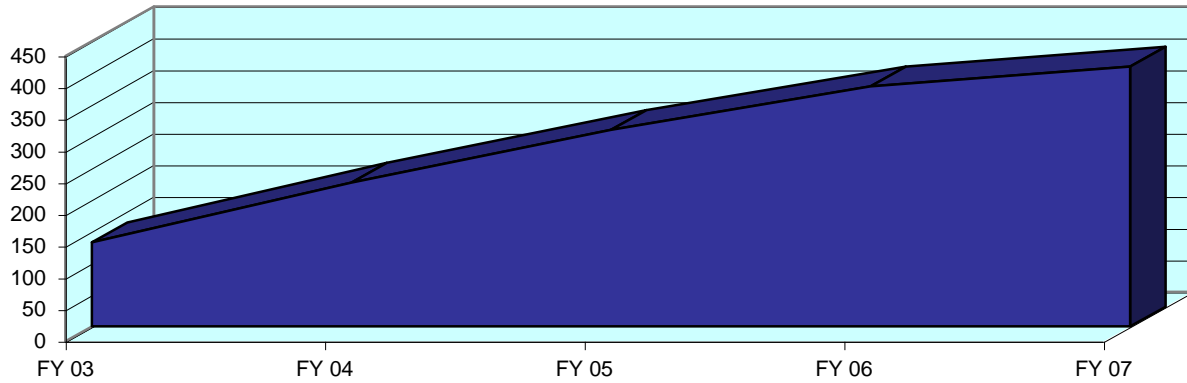
DEPARTMENT	FY 03	FY 04	FY 05	FY 06	PROPOSED FY 07	CHANGE
GENERAL FUND						
Mayor and Council	-	-	-	-	-	-
City Manager	2.00	3.50	3.50	3.50	3.50	-
Community Relations	-	-	3.00	4.00	4.00	-
City Attorney	-	-	-	-	1.00	1.00
City Clerk	1.00	1.00	3.00	4.00	5.00	1.00
General Services	9.00	10.00	15.00	15.00	17.00	2.00
Information Technology and Communications	1.00	2.00	7.00	12.00	13.50	1.50
Community Development	22.95	16.00	14.00	17.00	19.00	2.00
Building and Code Administration	4.00	20.80	54.50	53.50	51.00	(2.50)
Fire	33.00	36.00	37.00	44.00	45.75	1.75
Law Enforcement	-	-	-	1.00	1.00	-
Public Works	34.00	34.00	37.00	55.00	55.00	-
Engineering	-	-	-	6.00	7.00	1.00
Recreation & Parks	15.13	17.13	23.03	31.63	40.40	8.77
Capital Projects	8.60	15.60	10.00	7.00	8.00	1.00
TOTAL GENERAL FUND	130.68	156.03	207.03	253.63	271.15	17.52
UTILITY FUND	-	67.00	81.00	101.00	112.00	11.00
SOLID WASTE FUND	-	-	2.00	2.00	2.00	-
STORMWATER MANAGEMENT FUND	-	-	16.00	17.00	20.00	3.00
FLEET MANAGEMENT FUND	2.00	4.00	4.00	5.00	5.00	-
FULL-TIME EQUIVALENT POSITIONS	132.68	227.03	310.03	378.63	410.15	31.52

PERSONNEL BY DEPARTMENT PER 1,000 POPULATION

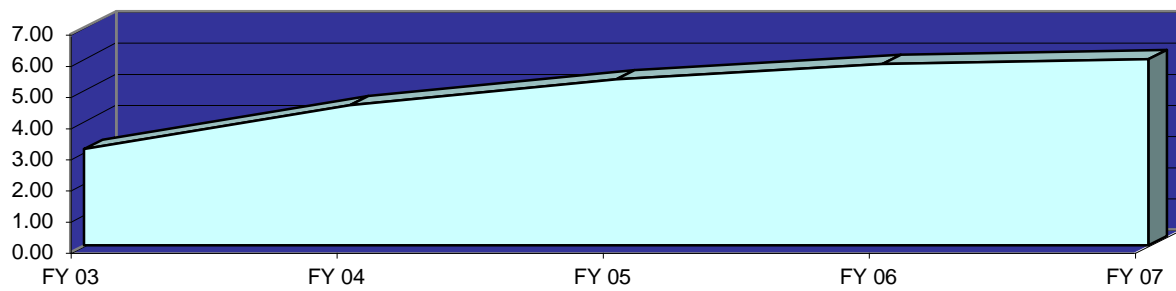
DEPARTMENT	FY 03	FY 04	FY 05	FY 06	PROPOSED FY 07
Population	42,850	50,484	58,216	65,018	68,495
GENERAL FUND					
Mayor and Council	-	-	-	-	-
City Manager	0.05	0.07	0.06	0.05	0.05
Community Relations	-	-	0.05	0.06	0.06
City Attorney	-	-	-	-	0.01
City Clerk	0.02	0.02	0.05	0.06	0.07
General Services	0.21	0.20	0.26	0.23	0.25
Information Technology and Communication	0.02	0.04	0.12	0.18	0.20
Community Development	0.54	0.32	0.24	0.26	0.28
Building and Code Administration	0.09	0.41	0.94	0.82	0.74
Fire	0.77	0.71	0.64	0.68	0.67
Law Enforcement	-	-	-	0.02	0.01
Public Works	0.79	0.67	0.64	0.85	0.80
Engineering	-	-	-	0.09	0.10
Recreation & Parks	0.35	0.34	0.40	0.49	0.59
Capital Projects	0.20	0.31	0.17	0.11	0.12
TOTAL GENERAL FUND	3.04	3.09	3.57	3.90	3.95
UTILITY FUND	-	1.33	1.39	1.55	1.64
SOLID WASTE FUND	-	-	0.03	0.03	0.03
STORMWATER UTILITY FUND	-	-	0.27	0.26	0.29
FLEET MANAGEMENT FUND	0.05	0.08	0.07	0.08	0.07
FULL-TIME EQUIVALENT POSITIONS	3.09	4.50	5.33	5.82	5.98

PERSONNEL

TOTAL



PER 1,000 POPULATION



PERSONNEL PAY PLAN

This plan has a salary range established for each position in the City with the exception of the City Manager. An annual adjustment will be made to the pay plan each year on January 1, based on the Consumer Price Index (CPI). This year's budget uses an estimated adjustment of 3.3% for the nine months from January 1 to September 30. It also uses an estimated average of 4% for merit increases.

Below is the pay scale for FY2006. The amounts shown are annual salaries. In the detail section of this budget there is a Personnel Roster for each department. The pay grade for each position is shown on this roster.

Grade	Minimum	Maximum	Grade	Minimum	Maximum
101	\$ 14,797	\$ 22,929	119	\$ 35,944	\$ 55,717
102	15,576	24,136	120	37,746	58,517
103	16,396	25,406	121	39,645	61,440
104	17,258	26,744	122	39,305	61,440
105	18,167	28,151	123	43,687	67,723
106	19,067	29,563	124	45,879	67,724
107	20,018	31,024	125	48,165	74,654
108	21,015	32,583	126	50,580	78,389
109	22,063	34,190	127	53,112	82,334
110	23,161	35,910	128	55,839	86,559
111	24,327	37,696	129	58,567	90,784
112	25,545	39,597	130	61,489	95,314
113	26,812	41,569	131	64,557	100,062
114	28,151	43,639	132	67,785	105,065
115	29,563	45,831	133	71,175	110,319
116	31,049	48,120	134	74,736	115,843
117	32,605	50,549	135	78,473	121,635
118	34,239	53,063	136	82,397	127,717

LONG-TERM DEBT

The City of Palm Coast has limited debt, both because of City Charter restrictions and a pay-as-you-go philosophy of the City Council. The City Charter states that “unfunded multiyear contracts, the repayment of which: extends in excess of 36 months; or exceeds \$15 million” must be approved by the electorate of the City.

The rate covenant for the Utility System Revenue Bonds provides that net revenues must be sufficient to pay 110% of the bond service requirement for the year or 105% and 120% when impact fees are included.

The City has no other legal debt limits.

Long-Term Debt Outstanding

Issue	Final Maturity	Original Amount	Principal Outstanding At 09/30/2006
Loans (CDBG, SRF)	2026	\$ 22,434,941	\$ 22,046,569
Utility System Revenue Bonds	2033	96,650,000	94,805,000
Capital Leases	2007	116,901	3,943
Totals		<u>\$ 119,201,842</u>	<u>\$ 116,855,512</u>

Total Long-Term Debt

Year	Principal	Interest	Total
2006	\$ 2,949,730	\$ 4,970,854	\$ 7,920,584
2007	2,855,296	4,909,243	7,764,539
2008	2,876,477	4,846,816	7,723,293
2009	2,946,154	4,777,174	7,723,328
2010	3,013,274	4,697,894	7,711,168
2011-2015	16,446,348	21,987,276	38,433,624
2016-2020	20,112,610	18,315,605	38,428,214
2021-2025	24,945,623	13,396,550	38,342,173
2026-2030	23,590,000	7,845,738	31,435,738
2031-2034	17,120,000	1,740,000	18,860,000
Totals	<u>\$ 116,855,512</u>	<u>\$ 87,487,148</u>	<u>\$ 204,342,660</u>

BUDGET DETAIL

BUDGET DETAIL

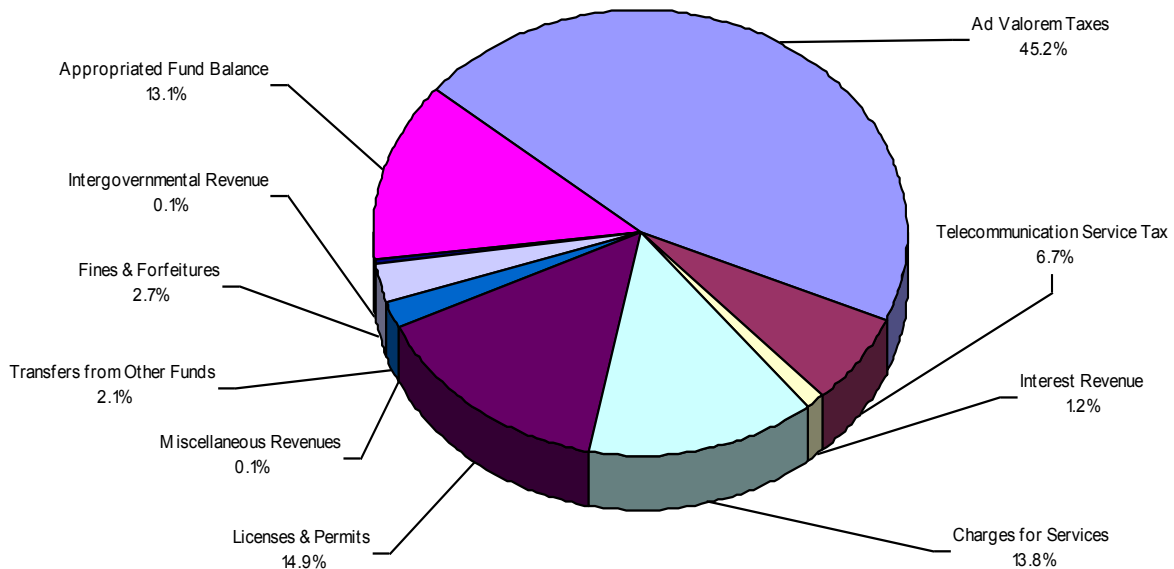
The Budget Detail gives more information on the budget, than is shown in the Executive Summary. Detail information is provided on the General Fund, Special Revenue Funds, Enterprise Funds, and Internal Service Funds.

Fund	Budget
<u>General Fund</u> (includes City Council, City Manager, Community Relations, City Attorney, City Clerk, General Services, Information Technology and Communications, Community Development, Fire, Law Enforcement, Public Works, Engineering, Recreation and Parks, Capital Projects, and Non-Departmental)	\$ 33,191,124
 <u>Special Revenue Funds</u>	
Police Education Fund	8,700
Police Automation Fund	34,000
Storm Reserve Fund	540,000
Recycling Revenue Fund	64,500
Streets Improvement Fund	6,825,000
Park Impact Fee Fund	4,394,000
Fire Impact Fee Fund	965,000
Development Special Projects Fund	10,000
Transportation Impact Fee Fund	38,250,000
SR100 Community Redevelopment Fund	2,198,664
Capital Projects Fund	9,467,876
 <u>Enterprise Funds</u>	
Utility Fund	27,127,421
Utility Capital Projects Fund	64,198,669
Solid Waste Fund	4,572,100
Stormwater Utility Fund	8,207,521
 <u>Internal Service Funds</u>	
Fleet Management Fund	4,012,039
Sub-Total Budget	204,066,614
Less: Interfund Transfers and Charges	10,280,069
Total	\$ 193,786,545

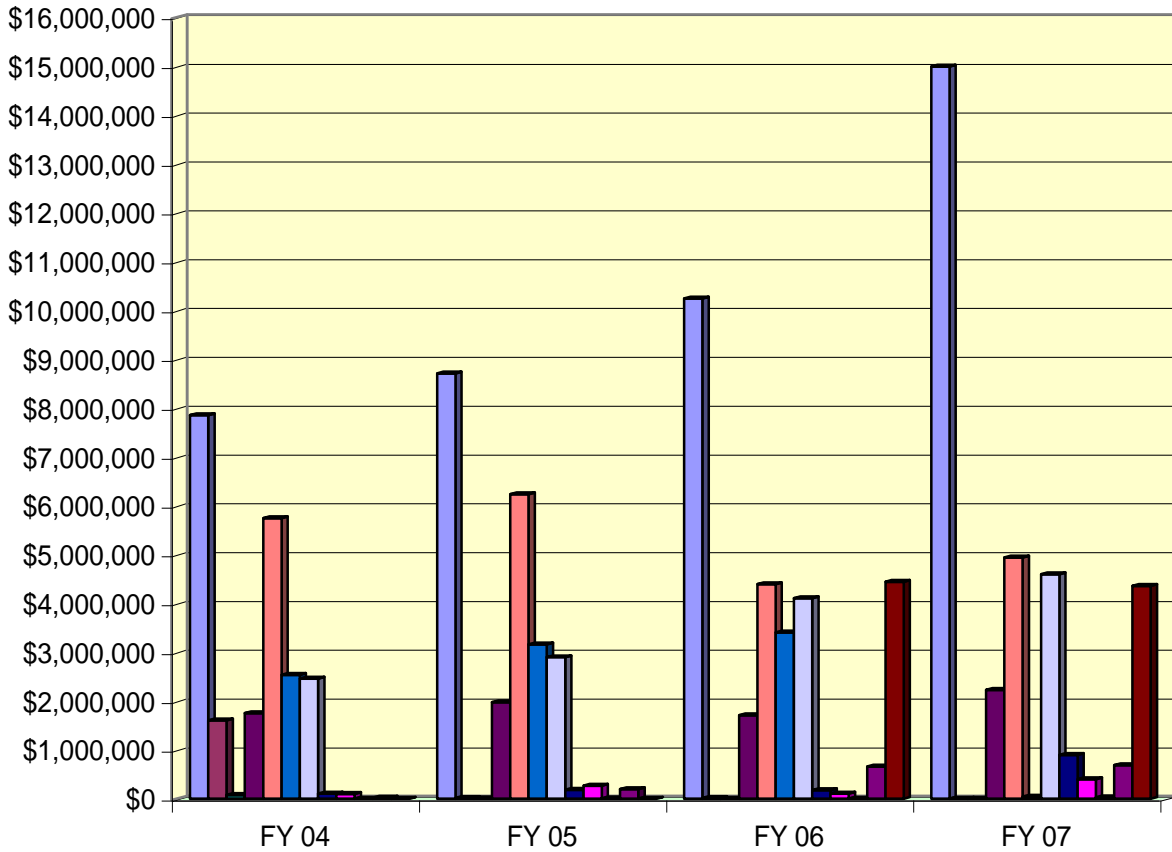
GENERAL FUND REVENUES BY SOURCE

SOURCE	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Ad Valorem Taxes	\$ 7,855,523	\$ 8,708,176	\$ 10,246,000	\$ 14,993,100
Sales, Use, and Fuel Taxes	1,604,301	19,518	15,700	-
Franchise Fees	79,730	9,651	-	-
Telecommunication Service Tax	1,757,582	1,980,363	1,714,300	2,231,300
Licenses & Permits	5,744,418	6,235,987	4,396,800	4,943,900
Intergovernmental Revenue	2,541,328	3,160,374	3,406,900	47,600
Charges for Services	2,464,324	2,899,650	4,105,821	4,596,330
Fines & Forfeitures	106,067	187,451	180,400	896,300
Interest Revenue	100,710	268,436	109,500	401,600
Miscellaneous Revenues	5,843	9,581	2,100	33,765
Transfers from Other Funds	24,500	201,000	659,165	686,375
Appropriated Fund Balance	-	-	4,442,547	4,360,854
TOTAL	\$ 22,284,326	\$ 23,680,187	\$ 29,279,233	\$ 33,191,124

FISCAL YEAR 2007



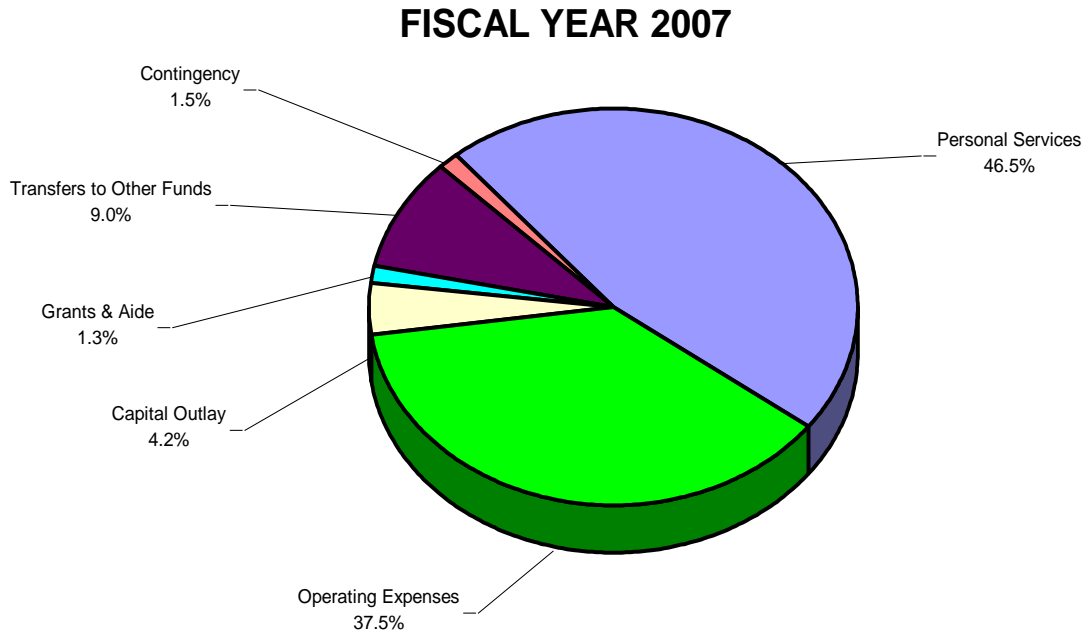
GENERAL FUND REVENUES BY SOURCE



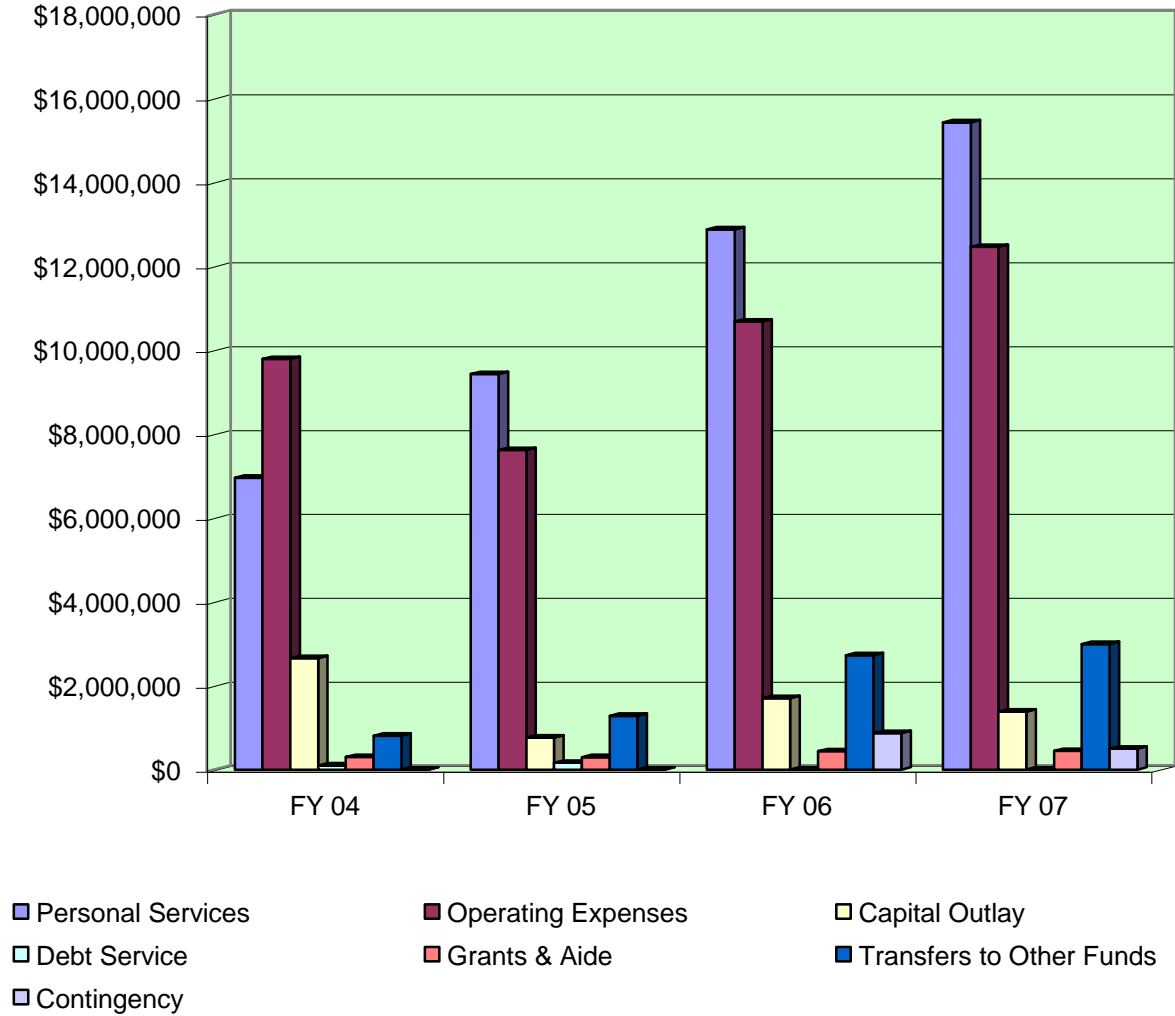
- | | |
|------------------------------|---------------------------------|
| ■ Ad Valorem Taxes | ■ Sales, Use, and Fuel Taxes |
| ■ Franchise Fees | ■ Telecommunication Service Tax |
| ■ Licenses & Permits | ■ Intergovernmental Revenue |
| ■ Charges for Services | ■ Fines & Forfeitures |
| ■ Interest Revenue | ■ Miscellaneous Revenues |
| ■ Transfers from Other Funds | ■ Appropriated Fund Balance |

GENERAL FUND EXPENDITURES BY CATEGORY

CATEGORY	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ 6,955,831	\$ 9,424,073	\$ 12,872,417	\$ 15,419,730
Operating Expenses	9,783,654	7,614,525	10,675,206	12,454,434
Capital Outlay	2,655,827	761,715	1,701,541	1,381,255
Debt Service	95,493	161,411	-	-
Grants & Aide	300,090	295,154	438,060	446,000
Transfers to Other Funds	808,636	1,280,965	2,724,334	2,989,705
Contingency	-	-	867,675	500,000
TOTAL	\$ 20,599,531	\$ 19,537,843	\$ 29,279,233	\$ 33,191,124



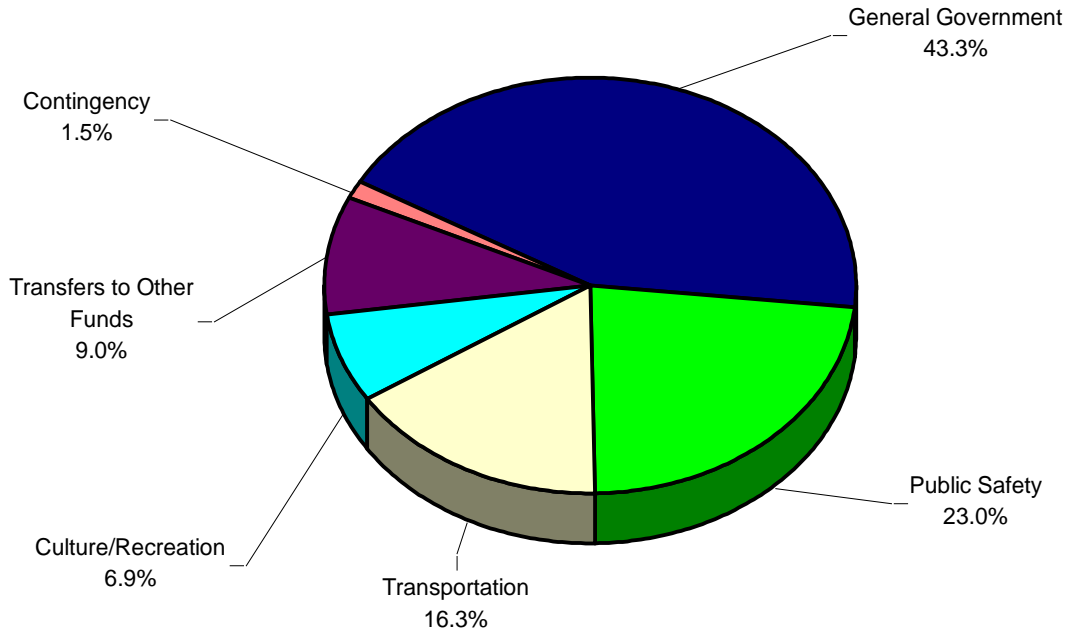
GENERAL FUND EXPENDITURES BY CATEGORY



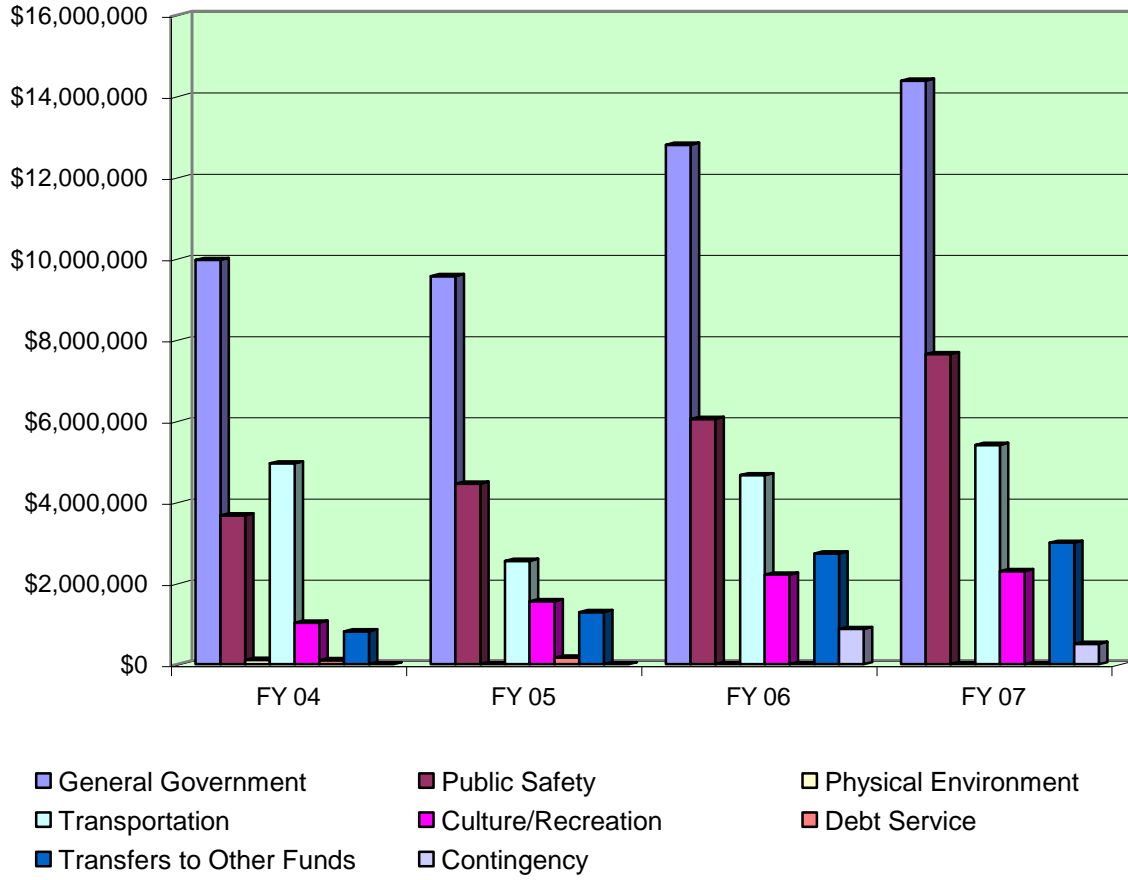
GENERAL FUND EXPENDITURES BY FUNCTION

FUNCTION	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
General Government	\$ 9,957,511	\$ 9,559,288	\$ 12,793,409	\$ 14,371,336
Public Safety	3,666,150	4,444,691	6,037,974	7,637,420
Physical Environment	103,977	-	-	-
Transportation	4,946,097	2,542,414	4,653,767	5,400,871
Culture/Recreation	1,021,667	1,549,074	2,202,074	2,291,792
Debt Service	95,493	161,411	-	-
Transfers to Other Funds	808,636	1,280,965	2,724,334	2,989,705
Contingency	-	-	867,675	500,000
TOTAL	\$ 20,599,531	\$ 19,537,843	\$ 29,279,233	\$ 33,191,124

FISCAL YEAR 2007



GENERAL FUND EXPENDITURES BY FUNCTION



POLICE EDUCATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with police officer education. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimate FY 06	Proposed FY 07
Fines & Forfeitures	\$ 4,773	\$7,258	\$5,800	\$8,000
Interest Revenue	200	648	100	700
Appropriated Fund Balance	-	-	28,800	-
Total Revenues	\$4,973	\$7,906	\$34,700	\$8,700

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	34,700	8,700
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 34,700	\$ 8,700

POLICE AUTOMATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with the acquisition of equipment to upgrade the technology of existing police equipment. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Fines & Forfeitures	\$ 19,070	\$ 32,997	\$ 26,400	\$ 33,000
Interest Revenue	224	1,003	300	1,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	\$ 19,294	\$ 34,000	\$ 26,700	\$ 34,000

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	26,700	34,000
Capital Outlay	-	65,486	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ 65,486	\$ 26,700	\$ 34,000

DISASTER RESERVE FUND

The purpose of this fund is to establish a reserve to cover the potential costs of a hurricane or other disaster.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Intergovernmental Revenue	\$ -	\$ 198,755	\$ -	\$ -
Fines & Forfeitures	-	36,893	-	-
Interest Revenue	10,286	31,564	18,400	40,000
Transfers from Other Funds	727,256	500,000	500,000	500,000
Appropriated Fund Balance	-	-	1,016,800	-
Total Revenues	\$ 737,542	\$ 767,212	\$ 1,535,200	\$ 540,000

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	419,224	212,675	1,535,200	540,000
Capital Outlay	41,733	680,282	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	71,300	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ 532,257	\$ 892,957	\$ 1,535,200	\$ 540,000

RECYCLING REVENUE FUND

The purpose of this fund is to account for the receipt and expenditure of money received from the sale of recyclable materials collected as a part of the solid waste program.

REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY07
Charges for Services	\$ 51,234	\$ 57,672	\$ 44,900	\$ 60,000
Interest Revenue	894	3,103	1,000	4,500
Miscellaneous Revenues	-	21,100	-	-
Appropriated Fund Balance	-	-	130,000	-
Total Revenues	<u>\$ 52,128</u>	<u>\$ 81,875</u>	<u>\$ 175,900</u>	<u>\$ 64,500</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	45,709	41,000	41,000
Capital Outlay	-	16,500	11,000	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	123,900	23,500
Total Expenditures	<u>\$ -</u>	<u>\$ 62,209</u>	<u>\$ 175,900</u>	<u>\$ 64,500</u>

STREETS IMPROVEMENT FUND

The Streets Improvement Fund is used to track revenue associated with the half-cent Local Government Infrastructure Surtax and the expenditure of those funds on the street resurfacing program. The surtax was effective beginning January 1, 2003 and continues for 10 years. Gas Tax revenue has been included in this fund beginning in FY05 to combine all of the resurfacing in one fund. In FY07 State Revenue Sharing monies have been placed in this fund. Approximately 30% of State Revenue Sharing comes from gas taxes.

REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Local Option Fuel Tax	\$ -	\$ 1,296,144	\$ 1,553,600	\$ 1,639,400
Local Gov't Infrastructure Surtax	2,000,004	2,649,771	2,177,400	2,747,600
State Revenue Sharing	-	-	-	1,451,400
Interest Revenue	278	20,666	1,400	25,000
Appropriated Fund Balance	-	-	2,126,800	961,600
Total Revenues	<u>\$ 2,000,282</u>	<u>\$ 3,966,581</u>	<u>\$ 5,859,200</u>	<u>\$ 6,825,000</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	1,128,621	-	-	-
Capital Outlay	215,844	2,816,533	4,863,714	6,825,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	995,486	-
Total Expenditures	<u>\$ 1,344,465</u>	<u>\$ 2,816,533</u>	<u>\$ 5,859,200</u>	<u>\$ 6,825,000</u>

PARK IMPACT FEE FUND

The purpose of this fund is to account for revenues from park impact fees and the expenditures of those funds. Park impact fees may be used to acquire land for parks and to construct parks. It may not be used for the operation of the parks.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY07
Intergovernmental Revenue	\$ 200,000	\$ -	\$ -	\$ 1,000,000
Charges for Services	2,664,196	3,626,722	3,131,300	2,428,300
Interest Revenue	36,942	99,526	38,000	115,000
Appropriated Fund Balance	-	-	5,393,100	850,700
Total Revenues	\$ 2,901,138	\$ 3,726,248	\$ 8,562,400	\$ 4,394,000

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	2,886,819	1,104,932	6,828,703	4,394,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	1,733,697	-
Total Expenditures	\$ 2,886,819	\$ 1,104,932	\$ 8,562,400	\$ 4,394,000

FIRE IMPACT FEE FUND

The purpose of this fund is to account for revenues from fire impact fees and the expenditures of those funds. Fire impact fees may be used to acquire land for fire stations, to construct stations, or to purchase additional equipment. It may not be used for operations or to replace existing facilities or equipment.

REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY07
Charges for Services	\$ 907,529	\$ 723,557	\$ 581,500	\$ 631,260
Interest Revenue	12,901	50,699	18,700	15,000
Appropriated Fund Balance	-	-	2,326,600	318,740
Total Revenues	<u>\$ 920,430</u>	<u>\$ 774,256</u>	<u>\$ 2,926,800</u>	<u>\$ 965,000</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	7,851	-	-
Capital Outlay	55,000	36,777	2,863,222	965,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	63,578	-
Total Expenditures	<u>\$ 55,000</u>	<u>\$ 44,628</u>	<u>\$ 2,926,800</u>	<u>\$ 965,000</u>

DEVELOPMENT SPECIAL PROJECTS FUND

The purpose of this fund is to account for revenues from developer contributions and the expenditures of those funds. Developer contributions are for specific purposes such as traffic signals, street lights, or sidewalks, and may not be used to cover other expenditures.

REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Intergovernmental Revenue	\$ 20,000	\$ -	\$ -	\$ -
Charges for Services	410,850	164,997	-	-
Interest Revenue	2,641	16,001	6,900	10,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ 433,491</u>	<u>\$ 180,998</u>	<u>\$ 6,900</u>	<u>\$ 10,000</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	24,672	79,692	126,546	-
Capital Outlay	-	6,950	250,000	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	131,854	10,000
Total Expenditures	<u>\$ 24,672</u>	<u>\$ 86,642</u>	<u>\$ 508,400</u>	<u>\$ 10,000</u>

TRANSPORTATION IMPACT FEE FUND

The purpose of this fund is to account for revenues from transportation impact fees. Prior to October 1, 2004 these fees were administered by Flagler County. Transportation impact fees may be used to increase transportation capacity and may not be used for maintenance or repairs.

REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Intergovernmental Revenue	\$ -	\$ 1,327,759	\$ -	\$ -
Charges for Services	-	10,705,562	10,653,280	29,167,500
Interest Revenue	-	150,573	130,000	400,000
Appropriated Fund Balance	-	-	10,347,900	8,682,500
Total Revenues	<u>\$ -</u>	<u>\$ 12,183,894</u>	<u>\$ 21,131,180</u>	<u>\$ 38,250,000</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	1,835,941	15,806,395	38,250,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	5,324,785	-
Total Expenditures	<u>\$ -</u>	<u>\$ 1,835,941</u>	<u>\$ 21,131,180</u>	<u>\$ 38,250,000</u>

SR100 COMMUNITY REDEVELOPMENT FUND

The City established a redevelopment area in June 2004. This fund will track revenues and expenditures related to redevelopment.

REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Intergovernmental Revenue	\$ -	\$ 10,873	\$ 99,100	\$ 115,200
Interest Revenue	-	12,158	4,800	6,000
Transfers from Other Funds	-	7,133	1,062,189	2,077,464
Appropriated Fund Balance	-	-	397,411	
Total Revenues	<u>\$ -</u>	<u>\$ 30,164</u>	<u>\$ 1,563,500</u>	<u>\$ 2,198,664</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	132,653	263,500	100,000
Capital Outlay	-	-	1,300,000	2,000,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	98,664
Total Expenditures	<u>\$ -</u>	<u>\$ 132,653</u>	<u>\$ 1,563,500</u>	<u>\$ 2,198,664</u>

CAPITAL PROJECTS FUND

The purpose of this fund is to account for revenues provided for major capital projects and to track the expenditures of those funds. Revenues currently come from a 1.0 ad valorem tax, investment earnings and transfers. The City's portion of the state sales tax will be placed in this fund beginning in fiscal year 2007 and the ad valorem allocation is being reduced to .75 mills.

REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Ad Valorem Taxes	\$ -	\$ 1,499,723	\$ 4,266,700	\$ 4,486,300
Intergovernmental Revenue	-	280,805	-	2,404,900
Interest Revenue	32,111	92,853	46,300	55,000
Miscellaneous Revenues	905,280	125,000	-	-
Transfers from Other Funds	808,636	250,000	211,222	242,222
Appropriated Fund Balance	-	-	3,408,100	2,279,454
Total Revenues	<u>\$ 1,746,027</u>	<u>\$ 2,248,381</u>	<u>\$ 7,932,322</u>	<u>\$ 9,467,876</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	34,971	-	200,000
Capital Outlay	4,277,047	2,106,481	5,910,413	9,250,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	500,000	-	-	17,876
Contingency	-	-	2,021,909	-
Total Expenditures	<u>\$ 4,777,047</u>	<u>\$ 2,141,452</u>	<u>\$ 7,932,322</u>	<u>\$ 9,467,876</u>

UTILITY FUND

The Utility Fund is an enterprise fund used to account for the City's water and wastewater utility activities. The Utility provides services to all city residents and some portions of the surrounding county.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Charges for Services	\$ 16,125,063	\$ 21,204,364	\$ 19,525,960	\$ 24,633,390
Interest Revenue	39,498	156,327	114,000	204,065
Miscellaneous Revenues	-	-	-	-
Transfers from Other Funds	-	1,143,886	1,143,886	1,922,250
Appropriated Fund Balance	-	-	1,751,369	367,716
Total Revenues	\$ 16,164,561	\$ 22,504,577	\$ 22,535,215	\$ 27,127,421

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ 3,483,100	\$ 4,431,386	\$ 5,036,148	\$ 5,991,477
Operating Expenses	8,165,766	9,989,750	8,362,737	8,609,682
Capital Outlay	-	-	469,558	2,348,550
Debt Service	4,178,037	4,393,930	6,346,673	7,472,518
Grants & Aide	8,000	8,000	8,000	8,000
Transfers to Other Funds	10,714,500	1,175,489	1,812,099	2,197,194
Contingency	-	-	500,000	500,000
Total Expenditures	\$ 26,549,403	\$ 19,998,555	\$ 22,535,215	\$ 27,127,421

UTILITY CAPITAL PROJECTS FUND

This fund is used to record revenues and expenditures related to impact fees, renewal and replacement transfers from the Utility Fund, and bond proceeds.

REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Intergovernmental Revenue	\$ 13,405	\$ 1,067,977	\$ 600,000	\$ -
Charges for Services	9,998,143	15,350,969	16,147,200	18,051,700
Interest Revenue	109,051	383,344	240,000	600,000
Miscellaneous Revenues	-	-	-	-
Transfers from Other Funds	10,690,000	800,253	800,254	1,060,219
Debt Proceeds	-	-	20,113,000	44,486,750
Appropriated Fund Balance	-	-	16,728,032	-
Total Revenues	<u>\$ 20,810,599</u>	<u>\$ 17,602,543</u>	<u>\$ 54,628,486</u>	<u>\$ 64,198,669</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	47,924,747	52,421,488
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	1,143,886	1,143,886	1,922,250
Contingency	-	-	5,559,853	9,854,931
Total Expenditures	<u>\$ -</u>	<u>\$ 1,143,886</u>	<u>\$ 54,628,486</u>	<u>\$ 64,198,669</u>

SOLID WASTE FUND

The City contracts for solid waste services. In addition to the contract services the city has two people on staff to monitor the contract and provide customer service.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Franchise Fees	\$ -	\$ -	\$ 8,000	\$ 20,000
Charges for Services	1,450,787	3,667,701	3,426,300	4,552,100
Interest Revenue	(277)	(2,188)	300	-
Appropriated Fund Balance	-	-	62,860	-
Total Revenues	\$ 1,450,510	\$ 3,665,513	\$ 3,497,460	\$ 4,572,100

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ 94,529	\$ 95,760	\$ 99,180
Operating Expenses	1,234,108	3,638,185	3,401,700	4,420,593
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	52,327
Total Expenditures	\$ 1,234,108	\$ 3,732,714	\$ 3,497,460	\$ 4,572,100

STORMWATER MANAGEMENT FUND

In July 2004 the City Council approved the establishment of a stormwater utility, effective October 1, 2004. In June 2005, the Palm Coast Community Service Corporation's responsibilities for a portion of the stormwater system were brought under the City as the Stormwater Management Department and unified the entire system.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Licenses & Permits	\$ -	\$ 82,585	\$ 290,000	\$ 290,000
Charges for Services	-	1,591,243	3,200,000	3,300,000
Intergovernmental Revenue	-	1,342,011	-	400,000
Interest Revenue	-	(6,578)	8,000	8,000
Miscellaneous Revenue	-	1,342,011	-	75,000
Debt Proceeds	-	-	7,547,655	3,266,700
Appropriated Fund Balance	-	-	799,484	867,821
Total Revenues	\$ -	\$ 4,351,272	\$ 11,845,139	\$ 8,207,521

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ 309,337	\$ 642,747	\$ 1,073,883
Operating Expenses	-	975,606	3,400,793	2,777,842
Capital Outlay	-	-	7,784,439	4,080,300
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	347,719	17,160	275,496
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ 1,632,662	\$ 11,845,139	\$ 8,207,521

FLEET MANAGEMENT FUND

The Fleet Management Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenue, necessary to accomplish this task.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Charges for Services	\$ 1,327,709	\$ 1,823,970	\$ 2,405,597	\$ 3,195,822
Interest Revenue	241	8,213	-	3,500
Miscellaneous Revenues	8,203	93,575	-	-
Transfers from Other Funds	500,000	1,030,787	1,824,985	812,717
Other	20,754	-	-	-
Appropriated Fund Balances	-	-	355,396	-
Total Revenues	\$ 1,856,907	\$ 2,956,545	\$ 4,585,978	\$ 4,012,039

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ 111,710	\$ 176,100	\$ 222,852	\$ 247,504
Operating Expenses	787,550	1,290,837	1,004,108	1,274,631
Capital Outlay	-	-	2,726,394	2,302,109
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	15,908	632,624	187,795
Contingency	-	-	-	-
Total Expenditures	\$ 899,260	\$ 1,482,845	\$ 4,585,978	\$ 4,012,039

DEPARTMENT FUNDING

Departmental responsibility may cross funds. This table identifies the funding sources for department activities.

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
City Council	\$ 69,020	\$ -	\$ -	\$ -	\$ -
City Manager	505,349	-	-	-	-
Community Relations	624,113	-	-	-	-
City Attorney	399,215	-	-	-	-
City Clerk	331,808	-	-	-	-
General Services					
Finance	979,986	-	-	-	-
Human Resources	412,746	-	-	-	-
Customer Service	-	917,733	-	-	-
Information Technology and Communications	2,628,529	-	-	-	-
Community Development					
Administration	219,053	-	-	-	-
Long Range Planning	623,510	-	-	-	-
Current Planning	946,863	-	-	-	-
SR100 Community Redevelopment	-	-	-	-	2,198,664
Building and Code Administration					
Building Permits and Inspections	2,190,076	-	-	-	-
Code Enforcement	2,049,535	-	-	-	-
Fire					
Fire	4,888,251	-	-	-	-
Fire Impact Fee	-	-	-	-	965,000
Law Enforcement					
Law Enforcement	2,765,669	-	-	-	-
Police Education	-	-	-	-	8,700
Police Automation	-	-	-	-	34,000

DEPARTMENT FUNDING

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
Public Works					
Administration	394,920	-	-	-	-
Streets and Drainage	4,104,948	-	-	-	-
Facilities Maintenance	660,141	-	-	-	-
Traffic Engineering	1,170,803	-	-	-	-
Recycling Revenue	-	-	-	-	64,500
Streets Improvement	-	-	-	-	6,825,000
Solid Waste	-	4,572,100	-	-	-
Fleet Management	-	-	-	4,012,039	-
Engineering and Stormwater Management					
Engineering	645,881	-	-	-	-
Stormwater Management	-	8,207,521	-	-	-
Recreation and Parks					
Parks / Facilities	1,171,462	-	-	-	-
Recreation / Athletics	1,225,630	-	-	-	-
Park Impact Fee	-	-	-	-	4,394,000
Capital Projects					
Capital Projects	804,528	-	9,467,876	-	-
Development Special Projects	-	-	-	-	10,000
Transportation Impact Fee	-	-	-	-	38,250,000
Utility					
Administration	-	1,158,403	-	-	-
Utility Maintenance	-	703,537	-	-	-
Wastewater Collection	-	2,625,964	-	-	-
Wastewater Treatment	-	1,694,791	-	-	-
Water Plant #1	-	1,906,536	-	-	-
Water Plant #2	-	1,653,770	-	-	-
Water Quality	-	439,840	-	-	-
Water Distribution	-	4,613,708	-	-	-
Non-Departmental	-	11,413,139	-	-	-
Utility Capital Projects	-	-	64,198,669	-	-

CITY COUNCIL

The City Council is the elected legislative and policy body for the City of Palm Coast. As the City Council, they establish policies that will provide for the protection, safety, and general welfare of the citizens of Palm Coast. These policies help create a quality environment, insure that municipal services are provided at an economic cost, and that future needs of the City can be met. The City Council appoints the City Manager, City Attorney, and the external auditors who perform the annual audit of the City finances.

There are no major changes to this department budget for FY2007.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population – City.	50,484	58,216	65,018	68,495
City employees (FTE).	227.03	310.03	378.63	410.15
Total original Citywide budget.	\$38,437,752	\$100,769,078	\$146,635,299	\$193,786,545
EFFICIENCY/EFFECTIVENESS:				
Non-discretionary revenue generated per citizen.	\$332.76	\$404.56	\$370.48	\$460.42
City Council cost per capita.	\$1.28	\$0.79	\$0.88	\$1.01
Citizen rating of overall quality of life.	90	89	88	89
Citizen rating of overall direction of City. (Scale: 70=poor 100=excellent).	87	85	85	86

For this presentation, “Non-discretionary revenue” is considered revenue generated by taxes and fees that are mandatory. This includes ad valorem taxes, all sales and use taxes, franchise fees, and intergovernmental revenue. It does not include licenses, permits, user fees, fines, or investment earnings.

CITY COUNCIL

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 30,534	\$ 33,015	\$ 34,098	\$ 40,570	\$ 6,472
Operating Expenditures	34,331	13,134	23,300	28,450	\$ 5,150
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 64,865</u>	<u>\$ 46,149</u>	<u>\$ 57,398</u>	<u>\$ 69,020</u>	<u>\$ 11,622</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	<u>-</u>

CITY COUNCIL

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
N/A		-	-	-	-
Total Full-time		-	-	-	-
<u>Part-time/Temporary</u>					
Mayor	*	1.00	1.00	1.00	-
Vice - Mayor	**	1.00	1.00	1.00	-
Council Member	**	3.00	3.00	3.00	-
Total Part-time/Temporary		5.00	5.00	5.00	-
Total Personnel		5.00	5.00	5.00	-

* Budgeted at \$7,500 per year.

** Budgeted at \$6,000 per year.

CITY MANAGER

The City Manager's office is responsible for implementation of all policies established by the City Council and for directing the operations of the City government. The manager provides guidance to all City departments and submits the annual budget designed to achieve the goals of the Council. The City Manager prepares alternatives and makes recommendations that will assist the Council in achieving the goals they have established. The office also provides clerical services for the Mayor and Council.

There are no other major changes to this departmental budget for FY2007.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population – City.	50,484	58,216	65,018	68,495
City employees (FTE).	227.03	310.03	378.63	410.15
Total original Citywide budget.	\$38,437,752	\$100,769,078	\$146,635,299	\$193,786,545
EFFICIENCY/EFFECTIVENESS:				
General Fund operating cost per capita.	\$339.42	\$300.52	\$382.25	\$415.71
Number of employees per 1,000 residents.	4.50	5.33	5.82	5.98
Department cost per capita.	\$6.32	\$7.69	\$6.32	\$7.38
Citizen rating of quality of City services. (Scale: 70=poor 100=excellent).	87	86	85	86

For this presentation, "General Fund operating cost" is considered to be all General Fund costs excluding Capital Outlay and Transfers.

CITY MANAGER

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 289,991	\$405,072	\$ 380,784	\$ 473,785	\$ 93,001
Operating Expenditures	29,291	\$42,864	30,299	31,564	1,265
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 319,282	\$ 447,936	\$ 411,083	\$ 505,349	\$ 94,266

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-

CITY MANAGER

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
City Manager	136	1.00	1.00	1.00	-
Assistant City Manager	133	1.00	1.00	1.00	-
Executive Assistant to the City Manager	115	1.00	1.00	1.00	-
Total Full-time		3.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
Intern	101	1.00	1.00	1.00	-
Total Part-time/Temporary		1.00	1.00	1.00	-
Total Personnel		4.00	4.00	4.00	-

COMMUNITY RELATIONS

The Office of Community Relations is responsible for special community projects and the dissemination of general public information as well as emergency/disaster information pertinent to the health and safety of our community and our residents. This office prepares all relative public informational brochures, notices, newsletters, annual and special reports.

Media advertisements and press releases are also produced in this office. The budget includes funds for economic development, the annual contribution to Enterprise Flagler and a contribution to the Northeast Florida Economic Development group; Cornerstone Marketing Alliance. This office acts as liaison to Enterprise Flagler to promote economic development within the City.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population – City.	50,484	58,216	65,018	68,495
EFFICIENCY/EFFECTIVENESS:				
Program cost per capita.	N/A	\$8.02	\$10.57	\$9.11
Citizen rating of economic development. (Scale: 70=poor 100=excellent).	81	81	81	82

COMMUNITY RELATIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 182,614	\$ 241,762	\$ 250,204	\$ 8,442
Operating Expenditures	-	154,257	288,744	217,409	(71,335)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	130,000	156,500	156,500	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 466,871	\$ 687,006	\$ 624,113	\$ (62,893)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-

COMMUNITY RELATIONS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY07-FY06
<u>Full-time</u>					
Special Projects Manager	126	1.00	1.00	1.00	-
Community Relations Manager	124	1.00	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Receptionist	109	1.00	1.00	1.00	-
Total Full-time		3.00	4.00	4.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	4.00	4.00	-

CITY ATTORNEY

The City Attorney advises the City Council and boards and commissions of the City on legal issues. The Attorney assists the City Manager, department heads, and staff on legal matters concerning the City of Palm Coast. The City Attorney attends City Council meetings and other public meetings as deemed advisable and represents the City in prosecuting and defending lawsuits. Services are provided by contract.

This budget proposes the creation of a City Attorney position. This person would provide day to day legal services for the City. A contract will be maintained to provide support to the City Attorney and certain City boards and committees.

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY07-FY06
Personal Services	\$ -	\$ -	\$ -	\$ 171,108	\$ 171,108
Operating Expenditures	271,714	365,183	400,000	228,107	(171,893)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 271,714	\$ 365,183	\$ 400,000	\$ 399,215	\$ (785)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-

CITY ATTORNEY

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY07-FY06
<u>Full-time</u>					
City Attorney	133	-	-	1.00	1.00
Total Full-time		-	-	1.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	-	1.00	1.00

CITY CLERK

The City Clerk's Office is responsible for preparing agendas and minutes for City Council meetings, as well as the processing of all City ordinances, resolutions, and proclamations. The City Clerk's office is the official record keeper for all City documents setting guidelines for the management and retention of these documents, as well as handling the scanning, indexing and destruction of all City documents. The City Clerk's office handles citizens' requests for information and records. The City Clerk also acts as the Supervisor of Elections for the City of Palm Coast.

As noted in the City Clerk's Five Year Plan, in order to effectively and efficiently handle all City records and, with the vision of becoming a "paperless" City, a Records Manager was added to the City Clerk's office staff in the 2005-2006 Budget. In order to keep costs down, the Records Manager replaced the Senior Staff Assistant within the City Clerk's office.

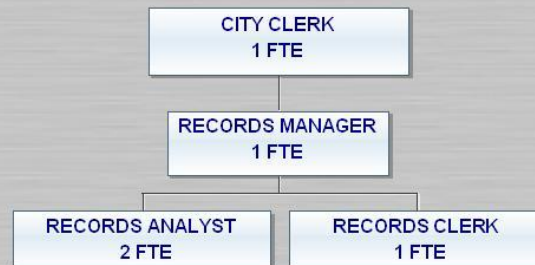
The addition of the Records Manager in 2005-2006 Budget has allowed the City's records program to continue to expand. Additional City departments have been added to the On Base Program. This year the last of the City's departments will be added. The Records Manager has been instrumental in establishing procedures for input of scanned documents into the On Base program and acts as the liaison with IT in evaluating and solving any problems that may arise within this program. The Records Manager also handles training classes for On Base users, reviews and makes recommendations for changes to records procedures, and chairs the Records Committee, as well as assists with general office duties and sits in for the City Clerk during her absence.

In addition to the hiring of a Records Manager, in an effort to ensure a high quality of record scanning and indexing, a Records Analysts position was added to the City Clerk's staff. Policies and procedures relating to the auditing of City records were created, along with an auditing schedule for review of City records, which have been scanned into On Base. Due to the large volume of scanned, digital and paper records, the scheduled audits took longer to complete than originally planned and the scope for auditing records was pared down to complete the auditing process.

Most of the increase in expenditures to the City Clerk's budget is due to the increase in personnel. The second largest added expense covers the cost of the September primary election.

PERFORMANCE REVIEW TABLE	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLAND:				
Population – City.	50,484	58,216	65,018	68,495
Number of City records scanned and indexed	0	332,468	448,300	493,200
Number of meetings	36	39	39	39
EFFICIENCY/EFFECTIVENESS:				
Department expenditures per capita.	\$2.05	\$3.56	\$3.99	\$4.84
Percent of minutes completed within one month.	0%	0%	84.4%	95%
Percent of agendas completed accurately and within timeframe	0%	0%	76.1%	95%
Citizen rating of City Clerk services. (Scale: 70=poor 100=excellent).	89	90	89	89

CITY CLERK



CITY CLERK

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 62,151	\$134,002	\$ 180,906	\$ 242,023	\$ 61,117
Operating Expenditures	41,444	70,496	78,397	89,785	11,388
Capital Outlay	-	2,555	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 103,595	\$ 207,053	\$ 259,303	\$ 331,808	\$ 72,505

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-

CITY CLERK

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY07-FY06
<u>Full-time</u>					
City Clerk	125	1.00	1.00	1.00	-
Records Manager	115	-	1.00	1.00	-
Senior Staff Assistant	112	1.00	-	-	-
Records Analyst	111	-	1.00	2.00	1.00
Data Entry Clerk	110	-	1.00	1.00	-
Records Clerk	108	1.00	-	-	-
Total Full-time		3.00	4.00	5.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	4.00	5.00	1.00

GENERAL SERVICES

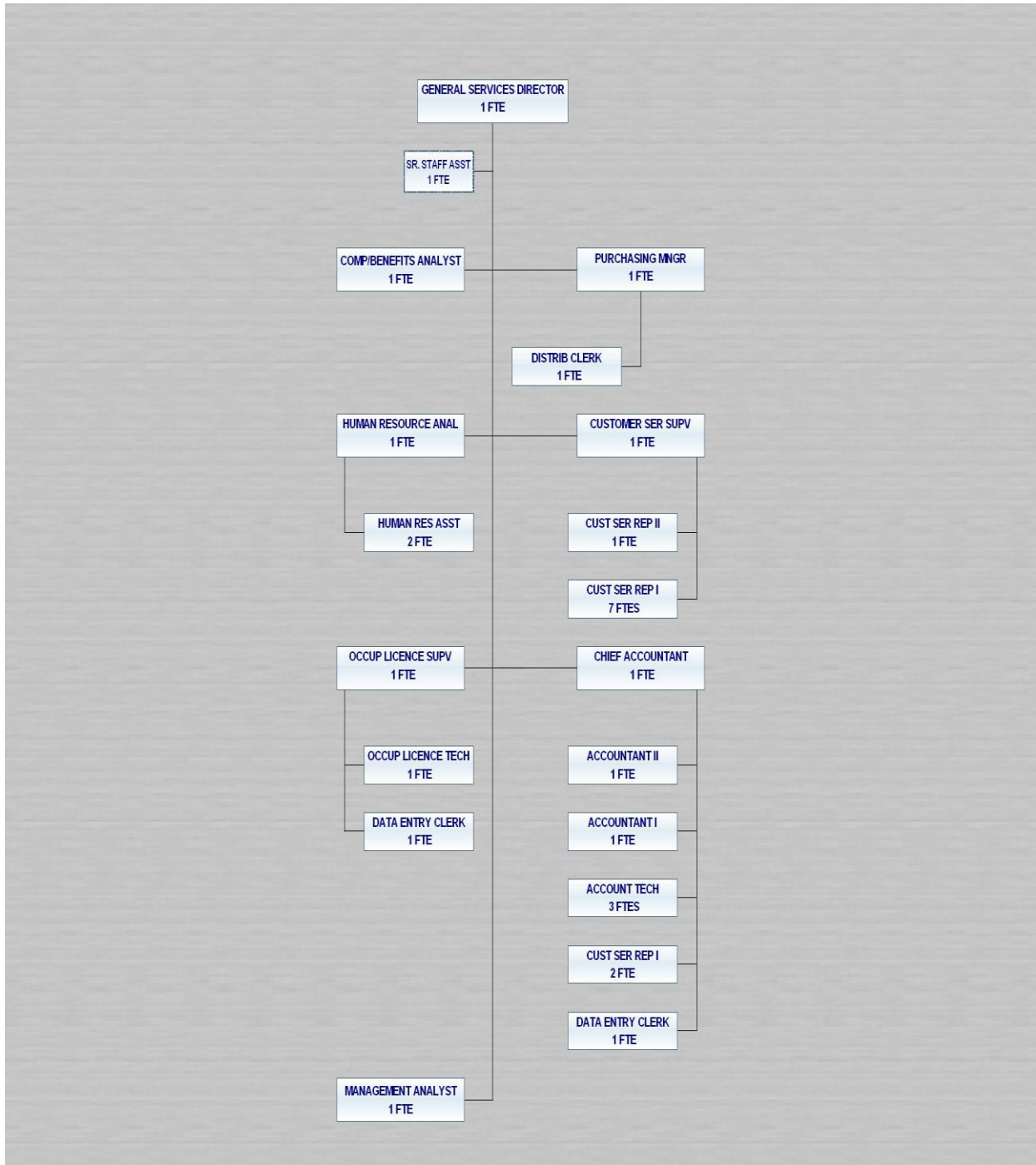
The General Services Department includes Finance, Human Resources, and Customer Service. Purchasing, Risk Management, and Occupational Licensing are part of the Finance Division. The mission of the General Services Department is to help the City of Palm Coast meet its goals for the future by providing fast and efficient services to citizens, businesses, customers, vendors, employees, and other City departments while adhering to local, state, and federal laws and regulations.

A Data Entry Clerk is being added to Finance to help with the increased number of invoices being processed and general clerical functions. As the number of employees throughout the City has increased the demand on Human Resources has grown. A Human Resources Assistant is being added to provide services to the employees. During the past several months we have been going through some reorganization of the Customer Service division. An Accountant has been moved to the Utility office to oversee billing and maintain the financial records. We have been utilizing temporary personnel to assist with the telephones in Customer Service. While this has helped, using temporary employees requires re-training every time one leaves and is not as efficient as have full-time employees. The addition of two positions in Customer Service will allow us to complete the reorganization and make the temporary positions permanent to provide more continuity and better service to citizens.

These additional personnel and associated operating costs account for most of the increase in the General Services Department.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population – City.	50,484	58,216	65,018	68,495
City departments.	8	10	12	12
City employees (FTE).	227.03	310.03	378.63	410.15
Invoices processed.	18,649	24,476	19,480	26,000
Occupational licenses processed.	3,323	3,816	3,900	4,200
Budgeted positions - Citywide.	222	334	399	442
Applications processed.	2,340	1,986	2,571	3,342
Total hired.	104	88	142	230
Terminations	41	55	44	46
EFFICIENCY/EFFECTIVENESS:				
Department General Fund expenditures per capita.	\$17.63	\$18.43	\$17.95	\$20.33
Human Resources expenditures per FTE.	\$2,115.22	\$924.48	\$717.60	\$981.21
Total average # of days for recruitment (no testing required).	55	45	40	40
Citizen satisfaction with financial services. (Scale: 70=poor 100=excellent).	87	86	85	86

GENERAL SERVICES



GENERAL SERVICES FINANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 311,500	\$571,899	\$ 742,633	\$ 784,204	\$ 41,571
Operating Expenditures	98,234	201,609	152,513	195,782	43,269
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	12,727	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 409,734	\$ 786,235	\$ 895,146	\$ 979,986	\$ 84,840

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-

GENERAL SERVICES FINANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY07-FY06
<u>Full-time</u>					
General Services Director	131	1.00	1.00	1.00	-
Purchasing Manager	123	1.00	1.00	1.00	-
Chief Accountant	123	1.00	1.00	1.00	-
Management Analyst	119	1.00	1.00	1.00	-
Compensation Benefits Analyst	119	1.00	1.00	1.00	-
Accountant II	118	1.00	1.00	1.00	-
Accountant I	117	1.00	-	-	-
Accounting Technician	115	2.00	2.00	2.00	-
Occupational License Inspector	115	1.00	1.00	1.00	-
Occupational License Technician	112	-	1.00	1.00	-
Data Entry Clerk	110	1.00	1.00	2.00	1.00
Distribution Clerk	107	1.00	1.00	1.00	-
Total Full-time		12.00	12.00	13.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	12.00	13.00	1.00

GENERAL SERVICES HUMAN RESOURCES

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 262,731	\$ 135,581	\$ 138,126	\$ 191,478	\$ 53,352
Operating Expenditures	217,488	151,034	133,580	221,268	87,688
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 480,219	\$ 286,615	\$ 271,706	\$ 412,746	\$ 141,040

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-

GENERAL SERVICES

HUMAN RESOURCES

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Human Resource Analyst	118	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Human Resource Assistant	112	-	1.00	2.00	1.00
Staff Assistant	111	1.00	-	-	-
Total Full-time		3.00	3.00	4.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	3.00	4.00	1.00

GENERAL SERVICES CUSTOMER SERVICE

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 146,752	\$ 348,105	\$ 370,324	\$ 538,499	\$ 168,175
Operating Expenditures	739,467	536,666	322,180	319,234	(2,946)
Capital Outlay	14,574	1,035	13,965	-	(13,965)
Debt Service	61,822	97,443	60,000	60,000	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 962,615	\$ 983,249	\$ 766,469	\$ 917,733	\$ 151,264

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-

GENERAL SERVICES

CUSTOMER SERVICE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Accountant I	117	-	1.00	1.00	-
Customer Service Supervisor	115	1.00	1.00	1.00	-
Accounting Technician	115	-	-	1.00	1.00
Customer Service Representative II	110	1.00	1.00	1.00	-
Customer Service Representative I	109	7.00	8.00	9.00	1.00
Total Full-time		9.00	11.00	13.00	2.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		9.00	11.00	13.00	2.00

INFORMATION TECHNOLOGY AND COMMUNICATIONS

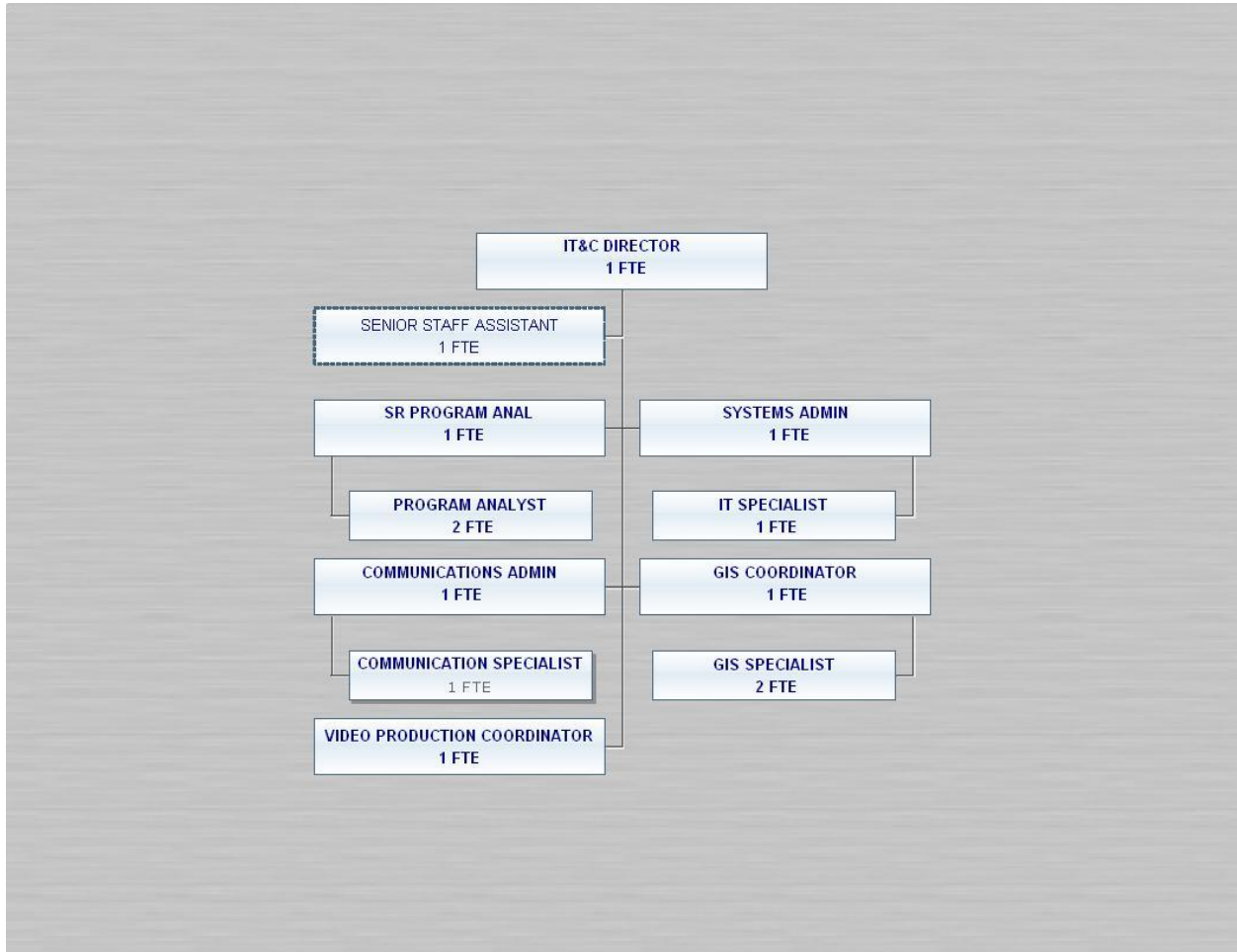
IT&C's primary role is to provide services to other City departments. Internal services include support services, application development, communications, and GIS. External services include maintenance and development of the City's website, maintenance of the City's emergency management system "Code-Red", E-Gov services, automated voice solutions (IVR), and to provide the City's citizens with emergency information via a recently established AM radio station. FY05 and FY06 brought about an emphasis in digital documents and online services. This past year, the City website has undergone continual functionality enhancements designed to reduce customer service overhead, provide at-home access to key services, and ease the acquisition of information by our citizens. Departments are using the website, giving the citizens direct access to the information previously available only through a customer service representative.

A Video Production Coordinator is being added in preparation of local government channel that will be operated by the City and provided to residents through the local cable provider. Our goal for this coming year is to continue to enhance our online and offline technology offerings with new features, new content, and continued refinement of our existing services. We will be implementing a new Recreation & Parks software package that will enable activities management capabilities coupled with online signup and fee payment. The City will also be acquiring and implementing a work order management system to track service requests, manage assets, and provide highly detailed reporting capabilities

An increase in service contracts and application licensing accounts for a large percentage of the increase in this year's operating expenditures. A large portion of this year's capital expenditures are in the fire automation project, the purchase of a citywide work order management system, a Kronos time clock system, and the cost of upgrading existing network equipment within existing City buildings.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population – City	50,484	58,216	65,018	68,495
City departments.	8	10	12	12
City employees (FTE).	227.03	310.03	378.63	410.15
Number of PCs in service.	150	242	283	350
EFFICIENCY/EFFECTIVENESS:				
Department operating cost per capita.	\$7.36	\$17.66	\$26.85	\$30.38
Department cost per workstation.	\$2,594.73	\$5,026.64	\$7,127.15	\$6,446.32

INFORMATION TECHNOLOGY AND COMMUNICATIONS



INFORMATION TECHNOLOGY AND COMMUNICATIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 101,343	\$ 375,413	\$ 638,918	\$ 771,438	\$ 132,520
Operating Expenditures	214,325	614,845	1,106,621	1,291,341	184,720
Capital Outlay	45,536	230,624	500,000	547,750	47,750
Debt Service	56,013	37,899	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	18,000	18,000
Contingency	-	-	-	-	-
Total Expenditures	\$ 417,217	\$ 1,258,781	\$ 2,245,539	\$ 2,628,529	\$ 382,990

INFORMATION TECHNOLOGY AND COMMUNICATIONS

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY07
CISCO Network Equipment	\$ 80,000
Wireless	50,000
Servers	15,000
Miscellaneous Equipment	20,000
Utility Administrative - Copier/Scanner	14,000
Copier with Scan Option	14,000
Computers	39,900
Laptops	10,000
Scanning Workstations	2,000
Mobil Scanning Station	2,000
Large Monitors	17,100
Vehicle Mounts	10,000
Fire Automation Project	125,000
Tablet PC for GIS	4,000
Trimble GPS for GIS	15,000
High Speed Scanners	9,750
Audio Visual Equipment	20,000
Security & Surveillance Equipment/Software	25,000
800MHZ Radios	25,000
Video Production Equipment	50,000
Total	\$ 547,750

INFORMATION TECHNOLOGY AND COMMUNICATIONS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Information Technology & Communications Director	129	-	1.00	1.00	-
Information Technology Manager	124	1.00	-	-	-
Senior Program Analyst	122	-	1.00	1.00	-
Program Analyst	120	1.00	2.00	2.00	-
Systems Administrator	120	-	1.00	1.00	-
GIS Coordinator	120	-	1.00	1.00	-
Video Production Coordinator	120	-	-	1.00	1.00
Communications Administrator	119	-	1.00	1.00	-
CAD Supervisor	117	1.00	-	-	-
Support Specialist	116	3.00	2.00	2.00	-
GIS Specialist	116	-	2.00	2.00	-
Web Specialist	116	-	-	-	-
Senior Staff Assistant	112	-	1.00	1.00	-
CAD Technician	112	1.00	-	-	-
Total Full-time		7.00	12.00	13.00	1.00
<u>Part-time/Temporary</u>					
Intern *	109	-	-	1.00	1.00
Total Part-time/Temporary		-	-	1.00	1.00
Total Personnel		7.00	12.00	14.00	2.00

* Budgeted for 20 hours per week.

COMMUNITY DEVELOPMENT

The role of the Community Development Department is to promote safe, orderly, quality development in the community. This role is split between the Current Planning Division, which is primarily responsible for development reviews, and the Long Range Planning Division.

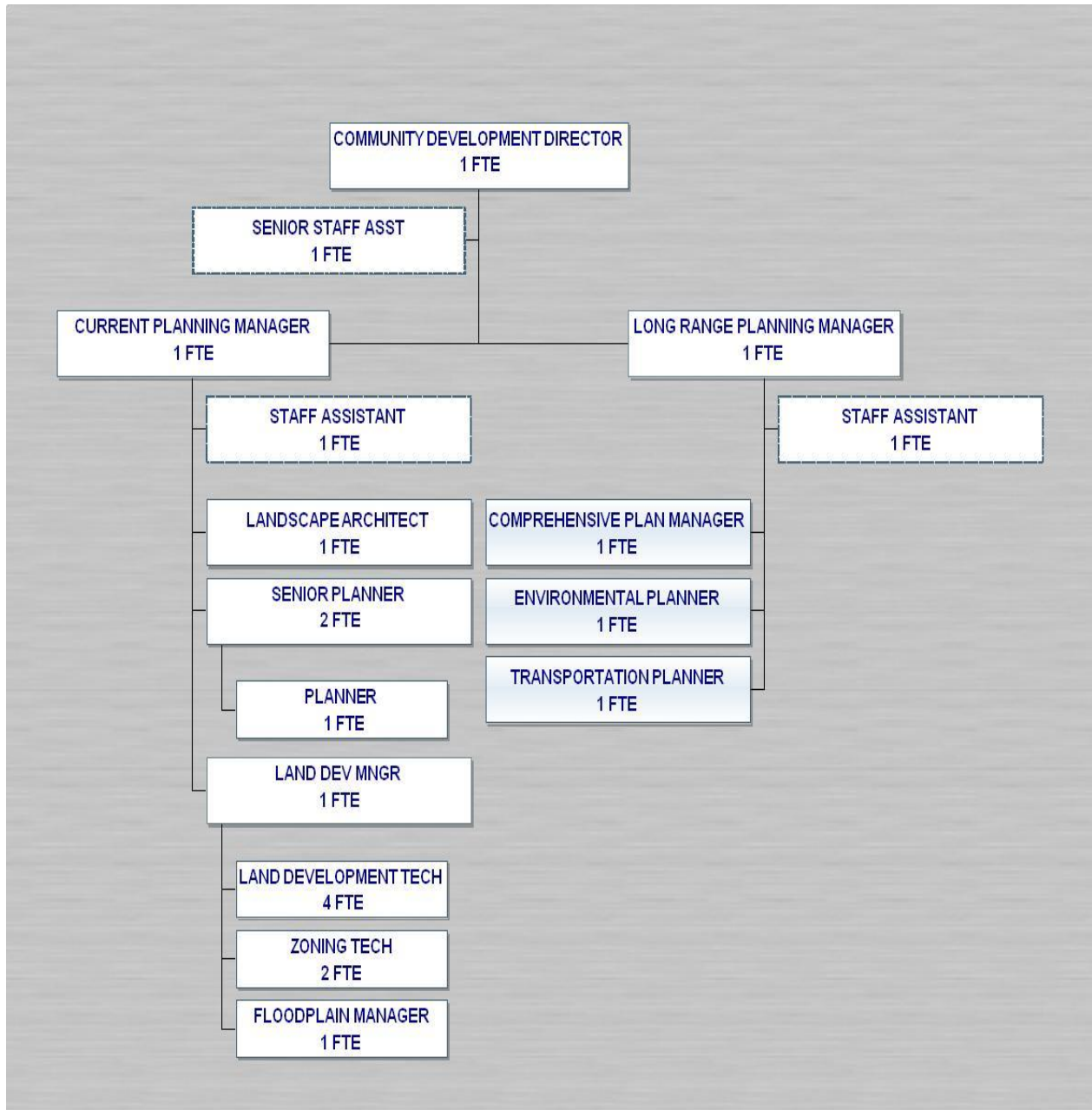
Long range planning involves the development and implementation of the City's Comprehensive Plan and its various elements including transportation, environmental and concurrency issues. It also oversees the City's Community Redevelopment Area and is responsible for special projects such as development of the urban service boundary and workforce housing

Current planning is responsible for reviewing overall development plans, plats, planned unit developments and site plans, as well as rezones, variances and annexations. It also makes recommendations to both the Planning & Land Regulation Review Board and City Council and is responsible for development and maintenance of the land development code, floodplain management activities and is staff to the City's Environmental & Beautification Committee.

The department includes four additional positions this year. Two Zoning Technicians currently located in the Building Department are being moved back to this department. It is now thought that it is most beneficial to the City if they are in this department. The City is also adding a Senior Planner to assist with the expanding workload in Current Planning and a Floodplain Manager to assist with administering this program now that the City has been officially accepted into the Federal Floodplain Management Program.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Number of site plan and subdivision applications.	50	50	50	50
Number of rezoning, special exception, and variance applications.	180	180	180	180
EFFICIENCY/EFFECTIVENESS:				
Department expenditures per capita.	\$26.66	\$21.29	\$23.40	\$26.12
Percent of Land Development Code completed.	N/A	61%	100%	100%
Percent of zoning map completed.	N/A	0%	100%	100%
Citizen rating of quality of City planning and zoning services. (Scale: 70=poor 100=excellent).	85	84	84	85

COMMUNITY DEVELOPMENT



COMMUNITY DEVELOPMENT ADMINISTRATION

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 181,143	\$165,695	\$ 258,349	\$ 189,347	\$ (69,002)
Operating Expenditures	94,303	53,130	121,300	29,706	(91,594)
Capital Outlay	2,643	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 278,089	\$ 218,825	\$ 379,649	\$ 219,053	\$ (160,596)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
Total	\$ -

COMMUNITY DEVELOPMENT ADMINISTRATION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Community Development Director	130	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Total Full-time		2.00	2.00	2.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		2.00	2.00	2.00	-

COMMUNITY DEVELOPMENT LONG RANGE PLANNING

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ -	\$ -	\$ 370,310	\$ 370,310
Operating Expenditures	-	-	-	253,200	253,200
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 623,510</u>	<u>\$ 623,510</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

COMMUNITY DEVELOPMENT LONG RANGE PLANNING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Community Redevelopment Manager	127	-	1.00	1.00	-
Senior Planner	121	-	3.00	3.00	-
Staff Assistant	111	-	1.00	1.00	-
Total Full-time		-	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	5.00	5.00	-

COMMUNITY DEVELOPMENT CURRENT PLANNING

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 801,618	\$810,825	\$ 841,090	\$ 785,940	\$ (55,150)
Operating Expenditures	265,151	209,714	300,414	160,923	(139,491)
Capital Outlay	801	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 1,067,570	\$ 1,020,539	\$ 1,141,504	\$ 946,863	\$ (194,641)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
Total	\$ -

COMMUNITY DEVELOPMENT CURRENT PLANNING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Planning Manager	127	1.00	1.00	1.00	-
Landscape Architect	122	1.00	1.00	1.00	-
Senior Planner	121	4.00	1.00	2.00	1.00
Land Development Manager	121	-	1.00	1.00	-
Planner	119	1.00	1.00	1.00	-
Land Development Technician	117	4.00	4.00	4.00	-
Floodplain Manager	116	-	-	1.00	1.00
Staff Assistant	111	1.00	1.00	1.00	-
Total Full-time		12.00	10.00	12.00	2.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	10.00	12.00	2.00

BUILDING AND CODE ADMINISTRATION

Building and Code Administration is responsible for all building, code enforcement and urban forestry functions. The department inspects improvements in residential and non-residential developments, issues building permits, and performs inspections during construction. The Department is also responsible for investigating complaints of code violations, inspecting commercial property for code compliance, and providing support to the City Council and certain Boards and Commissions of the City.

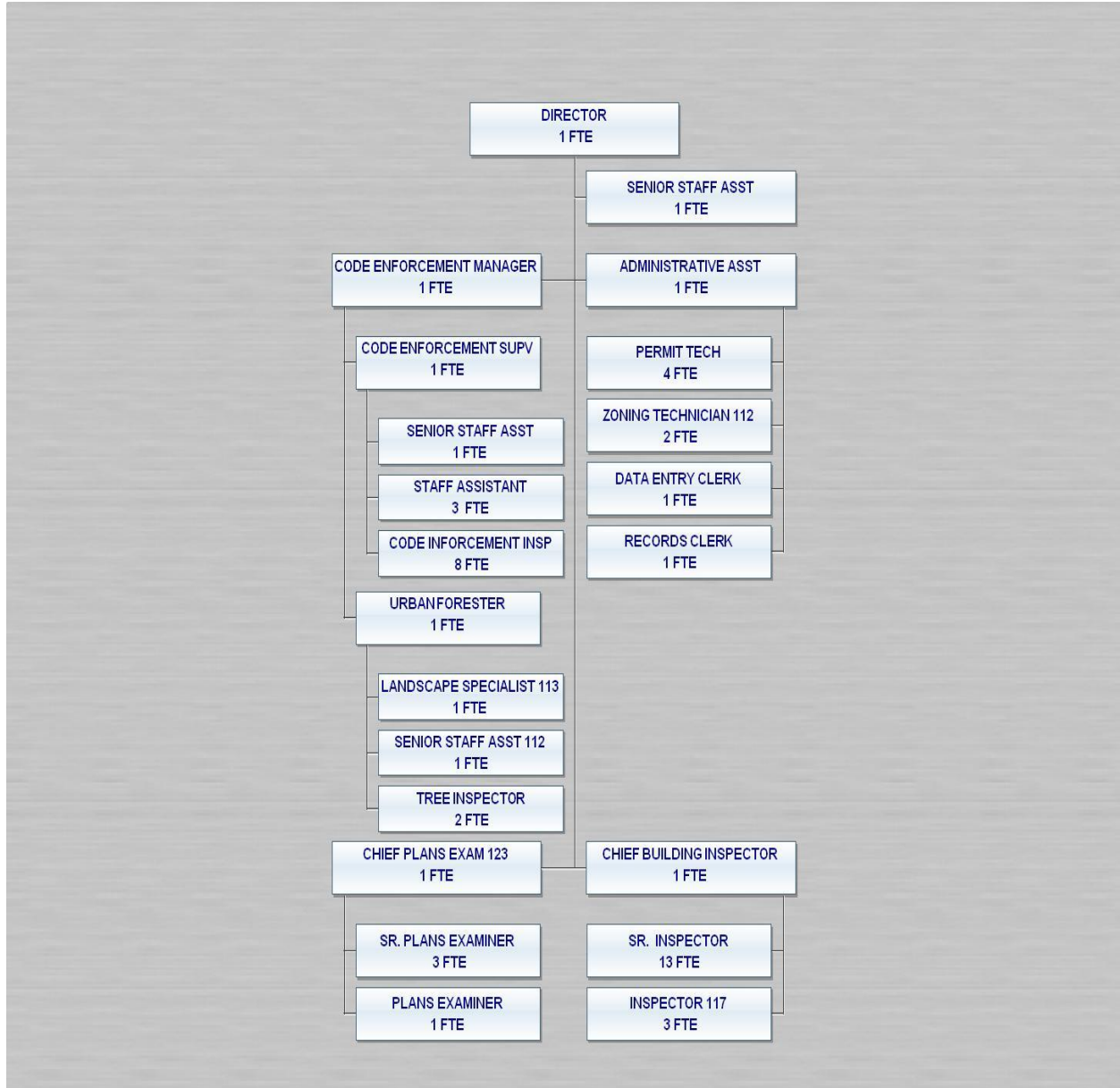
Building inspector positions are reduced by 20% to reflect the stabilizing of permitting activity.

The budget provides necessary training, continuing education and certification for licensed personnel as well as extensive ethics and customer service cross-training programs for all staff.

The technology and communication budget will put us in a position to move forward with the City's goal of being paperless and provide online permitting. We will increase Code Enforcement productivity by utilizing technology to provide mobile applications to make information available in the field.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Number of code violations.	9,211	11,316	13,868	15,500
Number of permits issued.	10,910	9,722	9,822	10,000
Population – City.	50,484	58,216	65,018	68,495
EFFICIENCY/EFFECTIVENESS:				
Code Enforcement expenditures per capita.	\$11.37	\$14.78	\$17.97	\$17.93
Percent Code violations brought into compliance.	N/A	42%	44%	46%
Cost per permit issued.	\$380.85	\$212.19	\$258.80	\$230.53
Citizen rating of quality of City code enforcement services.	86	85	86	87
Citizen's satisfaction with building services. (Scale: 70=poor 100=excellent).	86	86	86	87

BUILDING AND CODE ADMINISTRATION



BUILDING AND CODE ADMINISTRATION PERMITS AND INSPECTIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 76,882	\$744,380	\$ 1,794,695	\$ 1,859,595	\$ 64,900
Operating Expenditures	4,078,225	910,670	698,334	330,481	(367,853)
Capital Outlay	-	95,823	30,317	-	(30,317)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	312,054	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 4,155,107	\$ 2,062,927	\$ 2,523,346	\$ 2,190,076	\$ (333,270)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
Total	\$ -

BUILDING AND CODE ADMINISTRATION PERMITS AND INSPECTIONS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Building and Code Administration Director	129	1.00	1.00	1.00	-
Chief Plans Examiner	123	1.00	1.00	1.00	-
Chief Building Inspector	123	1.00	1.00	1.00	-
Sr Plans Examiner	121	4.00	3.00	3.00	-
Senior Building Inspector	121	17.00	9.00	6.00	(3.00)
Plans Examiner	119	1.00	1.00	1.00	-
Building Inspector	119	3.00	7.00	7.00	-
Administrative Assistant	117	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Permit Technician	112	4.00	4.00	4.00	-
Zoning Technician	112	1.00	2.00	2.00	-
Staff Assistant	111	1.00	2.00	2.00	-
Records Clerk	108	1.00	1.00	1.00	-
Total Full-time		37.00	34.00	31.00	(3.00)
<u>Part-time/Temporary</u>					
Clerk	107	1.00	1.00	1.00	-
Total Part-time/Temporary		1.00	1.00	1.00	-
Total Personnel		38.00	35.00	32.00	(3.00)

BUILDING AND CODE ADMINISTRATION CODE ENFORCEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 483,236	\$657,039	\$ 980,865	\$ 1,003,898	\$ 23,033
Operating Expenditures	143,073	311,858	295,047	1,045,637	750,590
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 626,309	\$ 968,897	\$ 1,275,912	\$ 2,049,535	\$ 773,623

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
Total	\$ -

BUILDING AND CODE ADMINISTRATION CODE ENFORCEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Code Enforcement Manager	122	1.00	1.00	1.00	-
Urban Forester	120	1.00	1.00	1.00	-
Code Enforcement Supervisor	117	2.00	2.00	2.00	-
Code Enforcement Inspector	115	8.00	9.00	9.00	-
Landscape Specialist	113	1.00	1.00	1.00	-
Senior Staff Assistant	112	2.00	2.00	2.00	-
Tree Inspector	111	-	2.00	2.00	-
Staff Assistant	111	2.00	1.00	1.00	-
Total Full-time		17.00	19.00	19.00	-
<u>Part-time/Temporary</u>					
Code Enforcement Inspector *	115	-	-	1.00	1.00
Total Part-time/Temporary		-	-	1.00	1.00
Total Personnel		17.00	19.00	20.00	1.00

* Budgeted at 20 hours per week.

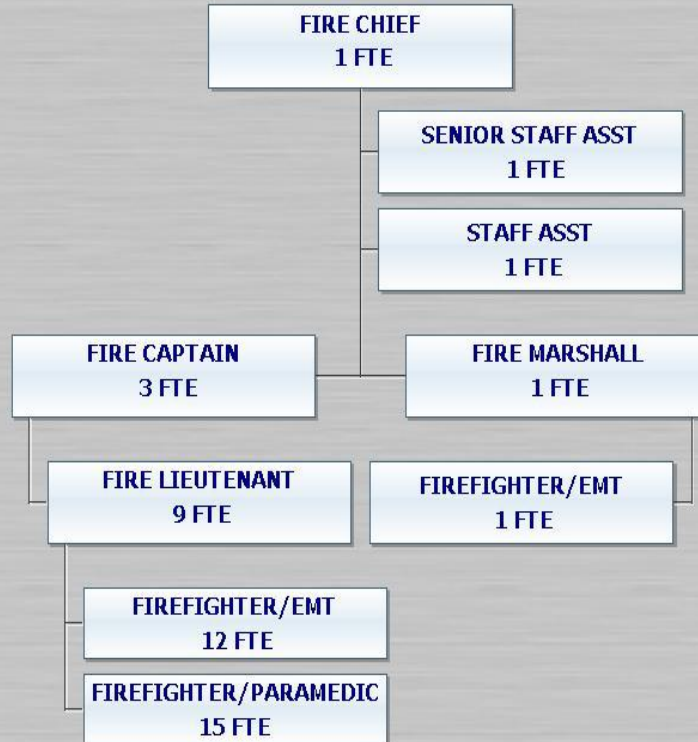
FIRE

The Fire Department provides basic and advanced life support and fire suppression/prevention services. The fire service area includes the City, as well as mutual aid response, when needed, within the County and other municipalities. In addition, the department is responsible for enforcing City, State, and Federal Fire and Life Safety Codes. This is accomplished by performing building and site plan reviews, business inspections, and public education.

This year's budget includes funding for the following: 2 new stations, the relocation of one station and the addition of 1 inspector and 3 firefighters for the last quarter of the fiscal year.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population – City.	50,484	58,216	65,018	68,495
City area (square miles).	63	64	65	65
Number of emergency responses.	4,311	4,928	3,756	5,200
Number of business inspections.	494	672	1,182	1,300
Number of plan reviews.	275	338	433	450
Number of new construction inspections.	243	548	436	900
EFFICIENCY/EFFECTIVENESS:				
Cost per emergency response.	\$716.01	\$763.53	\$1,056.67	\$1,150.77
Percentage of response times, 5 minutes or less.	48%	64%	66%	68%
Citizen rating of quality of City fire services (Scale: 70=poor 100=excellent).	93	93	93	93

FIRE



FIRE

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 2,008,974	\$ 2,462,703	\$ 2,535,132	\$ 3,224,553	\$ 689,421
Operating Expenditures	421,004	485,425	1,325,586	1,295,418	(30,168)
Capital Outlay	116,984	172,362	271,756	351,780	80,024
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	22,500	133,000	16,500	(116,500)
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 2,546,962</u>	<u>\$ 3,142,990</u>	<u>\$ 4,265,474</u>	<u>\$ 4,888,251</u>	<u>\$ 622,777</u>

FIRE

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Specialized Equipment	\$ 13,289
Airpack ID's	5,000
RIT Regulator Mask	4,000
Airpack Upgrade	450
Facepiece Adaptors	2,079
First Responder Cannisters for Repirators	1,200
Res-Q-Jacks	7,000
Safety Glasses	100
Extrication Equipment	54,380
Scott Packs	80,400
Portable Generators/Safety Trailer	12,000
K12 Rescue Saw	5,400
Hose Tester	5,000
Medical Transport Carts	24,302
Thermal Imaging Cameras	10,000
Impact Gun	2,000
TNT Combi-tools	12,000
TNT Confined Space Cutter	6,000
Water Thief	6,693
Piston Intack Valves	5,500
Matching Grant Funds for Plymovent Saft	33,287
Station 22 Day Room Furniture	3,500
Dishwasher Installation Station 22	1,000
Equipment Package for new Pumper	37,200
Opticon Vehicle Units	20,000
Total	<u>\$ 351,780</u>

FIRE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Fire Chief	129	1.00	1.00	1.00	-
Fire Captain	124	3.00	3.00	3.00	-
Fire Inspector	121	1.00	1.00	1.00	-
Fire Lieutenant	121	9.00	9.00	9.00	-
Firefighter/Paramedic	118	12.00	18.00	21.00	3.00
Firefighter/EMT	116	10.00	10.00	11.00	1.00
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Total Full-time		37.00	44.00	48.00	4.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		37.00	44.00	48.00	4.00

LAW ENFORCEMENT

Law Enforcement services are contracted with the Flagler County Sheriff's Office. The Sheriff enforces City, County, State, and Federal statutes, ordinances, and laws. The Sheriff's Office investigates criminal activities, apprehends criminals, recovers stolen property, processes parking citations, and provides public education programs on crime prevention.

This budget proposes adding two additional officers to the ten current "traffic" officers, bringing the total "Traffic Unit" to twelve officers.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population – City.	50,484	58,216	65,018	68,495
Number of citations issued.	4,700	5,000	5,300	5,800
Number of arrests.	1,750	1,850	1,950	2,000
Total number of incidents.	5,000	5,250	6,000	7,500
EFFICIENCY/EFFECTIVENESS:				
Fines and forfeitures revenue.	\$53,701	\$79,074	\$72,800	\$74,800
Cost per incident.	\$213.10	\$237.17	\$310.95	\$358.78
Net Department cost per capita.	\$21.11	\$21.39	\$28.70	\$39.29
Citizen rating of quality of police services.	65	74	76	78
Citizen rating of traffic enforcement services.	51	46	48	50
(Scale: 0=poor 100=excellent)				

LAW ENFORCEMENT

LAW ENFORCEMENT COORDINATOR
1 FTE

LAW ENFORCEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ -	\$ 52,475	\$ 85,268	\$ 32,793
Operating Expenditures	1,119,188	\$1,324,201	1,851,025	2,583,176	732,151
Capital Outlay	-	-	2,000	97,225	95,225
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	33,000	-	(33,000)
Contingency	-	-	-	-	-
Total Expenditures	\$ 1,119,188	\$ 1,324,201	\$ 1,938,500	\$ 2,765,669	\$ 827,169

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Office space at City Hall	\$ 60,000
Enforcement equipment	16,425
Safety equipment	10,800
Office equipment	10,000
Total	\$ 97,225

LAW ENFORCEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Law Enforcement Coordinator	126	-	1.00	1.00	-
Total Full-time		-	1.00	1.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	1.00	1.00	-

PUBLIC WORKS

Public Works is responsible for maintenance and repairs to City streets, the drainage swales, and other rights-of-way, including striping, signals, signage, litter collection, and mowing. The department also maintains the City buildings and facilities, such as City Hall, monitors the solid waste collection contract, and manages the City's fleet of vehicles and large equipment.

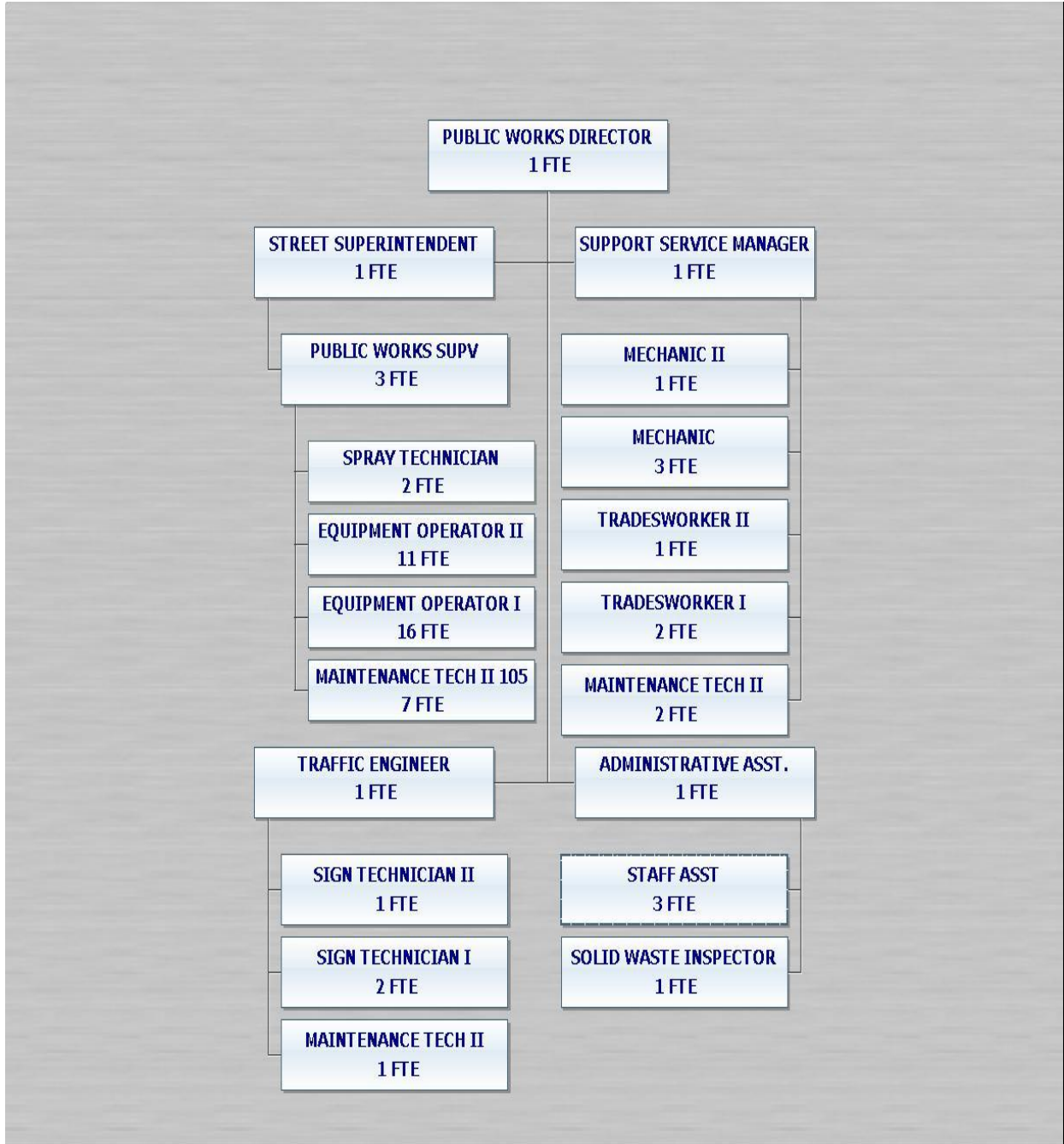
The Fleet Management (FM) Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenues necessary to accomplish this task.

This FM budget reflects an increase in operating expenses due to maintaining an increased fleet size acquired to serve additional staff hired in all departments. The capital outlay schedule has budgeted those vehicles scheduled for replacement as well as additional vehicles that will be provided to city departments for additional staff and job duties.

The City continues to provide refuse collection services to its citizens through a Solid Waste contract. This contract is resourced through an enterprise fund which is sustained by utility billing revenues. The majority of the increase in operating expenses in this year's budget is due to the growth of the city and the increase in the number of citizens who are provided services under this contract. Additionally, in this fiscal year, educational outreach programs will be developed for litter prevention and recycling using the Recycling Revenue funds.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population	50,484	58,216	65,018	68,495
City departments.	8	10	12	12
Streets (miles).	528	538	540	540
City area (square miles).	63	64	65	65
Street damage fees collected.	\$208,305	\$276,940	\$209,800	\$257,400
City facilities (Square Feet).	63,484	63,484	63,484	63,484
Units in the fleet.	198	219	274	326
Number of solid waste customers.	23,707	27,356	30,220	32,000
EFFICIENCY/EFFECTIVENESS:				
Net Department cost per capita.	\$100.25	\$46.53	\$91.41	\$88.67
Facility maintenance cost per square foot of facilities.	\$4.72	\$6.32	\$9.19	\$10.40
Fleet maintenance cost per fleet unit.	\$3,990	\$4,575	\$5,219	\$2,945
Percent of roads rated at a 7 or better.	N/A	80%	84%	86%
Citizen rating of quality of City street repair services.	81	81	82	83
Citizen rating of quality of City street cleaning services.	83	83	83	84
Citizen rating of quality of sidewalk maintenance.	83	83	83	84
Satisfaction with fleet maintenance services.	N/A	N/A	97	98
Citizen rating of quality of City solid waste collection services.	92	92	92	92
Citizen rating of quality of City recycling services.	90	91	91	92
(Scale: 70=poor 100=excellent).				

PUBLIC WORKS



PUBLIC WORKS ADMINISTRATION

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 234,646	\$ 279,451	\$ 264,626	\$ 290,985	\$ 26,359
Operating Expenditures	131,473	\$89,735	116,713	103,935	(12,778)
Capital Outlay	46,034	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 412,153	\$ 369,186	\$ 381,339	\$ 394,920	\$ 13,581

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-

PUBLIC WORKS ADMINISTRATION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Public Works Director	131	1.00	1.00	1.00	-
Support Services Manager	117	-	1.00	1.00	-
Administrative Assistant	117	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	-	-	-
Staff Assistant	111	1.00	1.00	1.00	-
Total Full-time		4.00	4.00	4.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	4.00	4.00	-

PUBLIC WORKS STREETS AND DRAINAGE

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 679,224	\$ 830,917	\$ 1,738,738	\$ 1,834,854	\$ 96,116
Operating Expenditures	121,941	\$1,218,917	1,814,230	1,812,794	(1,436)
Capital Outlay	2,355,247	123,394	578,179	187,500	(390,679)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	58,500	890,040	269,800	(620,240)
Contingency	-	-	-	-	-
Total Expenditures	\$ 3,156,412	\$ 2,231,728	\$ 5,021,187	\$ 4,104,948	\$ (916,239)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Parking and storage facility	\$ 150,000
Message boards	37,500
Total	\$ 187,500

PUBLIC WORKS STREETS AND DRAINAGE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Streets Superintendent	124	1.00	1.00	1.00	-
Public Works Supervisor	115	3.00	3.00	3.00	-
Sign Technician II	111	-	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Spray Technician	111	1.00	2.00	2.00	-
Equipment Operator II	110	5.00	11.00	11.00	-
Sign Technician I	109	2.00	2.00	2.00	-
Equipment Operator I	109	10.00	16.00	16.00	-
Maintenance Technician II	108	7.00	8.00	8.00	-
Total Full-time		29.00	45.00	45.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		29.00	45.00	45.00	-

PUBLIC WORKS FACILITIES MAINTENANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 116,795	\$ 145,570	\$ 167,324	\$ 187,916	\$ 20,592
Operating Expenditures	182,682	241,260	371,668	362,225	(9,443)
Capital Outlay	-	7,731	70,000	110,000	40,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 299,477</u>	<u>\$ 394,561</u>	<u>\$ 608,992</u>	<u>\$ 660,141</u>	<u>\$ 51,149</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
New Floors at Community Center	\$ 100,000
City Hall Office Space	10,000
Total	<u>\$ 110,000</u>

PUBLIC WORKS FACILITIES MAINTENANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Tradesworker II	113	1.00	1.00	1.00	-
Tradesworker I	112	2.00	2.00	2.00	-
Maintenance Technician II	108	1.00	1.00	1.00	-
Total Full-time		4.00	4.00	4.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	4.00	4.00	-

PUBLIC WORKS TRAFFIC ENGINEERING

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 40,925	\$ -	\$ 59,200	\$ 286,866	\$ 227,666
Operating Expenditures	175,607	-	81,227	846,937	765,710
Capital Outlay	-	-	854	37,000	36,146
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 216,532	\$ -	\$ 141,281	\$ 1,170,803	\$ 1,029,522

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Guardrail auger machine	\$ 22,000
Light towers	15,000
Total	\$ 37,000

PUBLIC WORKS TRAFFIC ENGINEERING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Traffic Engineer	127	-	1.00	1.00	-
Sign Technician II	111	-	1.00	1.00	-
Sign Technician I	109	-	2.00	2.00	-
Maintenance Technician II	108	-	1.00	1.00	-
Total Full-time		-	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	5.00	5.00	-

PUBLIC WORKS SOLID WASTE

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 94,529	\$ 95,760	\$ 99,180	\$ 3,420
Operating Expenses	1,234,108	3,638,185	3,401,700	4,420,593	1,018,893
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Grants & Aide	-	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Transfers to Other Funds	-	-	-	-	-
Contingency	-	-	-	52,327	52,327
Total Expenditures	\$ 1,234,108	\$ 3,732,714	\$ 3,497,460	\$ 4,572,100	\$ 1,074,640

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-

PUBLIC WORKS SOLID WASTE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Changes FY06-FY07
<u>Full-time</u>					
Solid Waste Inspector	112	1.00	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Customer Service Representative	109	1.00	-	-	-
Total Full-time		2.00	2.00	2.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		2.00	2.00	2.00	-

PUBLIC WORKS FLEET MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 111,710	\$ 176,100	\$ 222,852	\$ 247,504	24,652.00
Operating Expenditures	787,550	1,290,837	1,004,108	1,274,631	270,523
Capital Outlay	-	-	2,726,394	2,302,109	(424,285)
Debt Service	-	15,908	-	-	-
NonOperating Expenses	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	632,624	187,795	(444,829)
Contingency	-	-	-	-	-
Total Expenditures	\$ 899,260	\$ 1,482,845	\$ 4,585,978	\$ 4,012,039	(573,939.00)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Fuel depot upgrade and relocation	\$ 100,000
New and Replacment Vehicles (see pages 258 - 265 for detailed listing)	2,202,109
Total	\$ 2,302,109

PUBLIC WORKS FLEET MANAGEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Changes FY06-FY07
<u>Full-time</u>					
Mechanic II	115	-	1.00	1.00	-
Mechanic I	114	3.00	3.00	3.00	-
Maintenance Technician II	108	1.00	1.00	1.00	-
Total Full-time		4.00	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	5.00	5.00	-

ENGINEERING & STORMWATER

In December 2005 the Stormwater Management Department and the Engineering Department of the City of Palm Coast, were combined because of similarities in technical duties. Capital projects associated with transportation, fire stations, and Parks and Recreation projects were transferred to a newly formed Capital Projects Department.

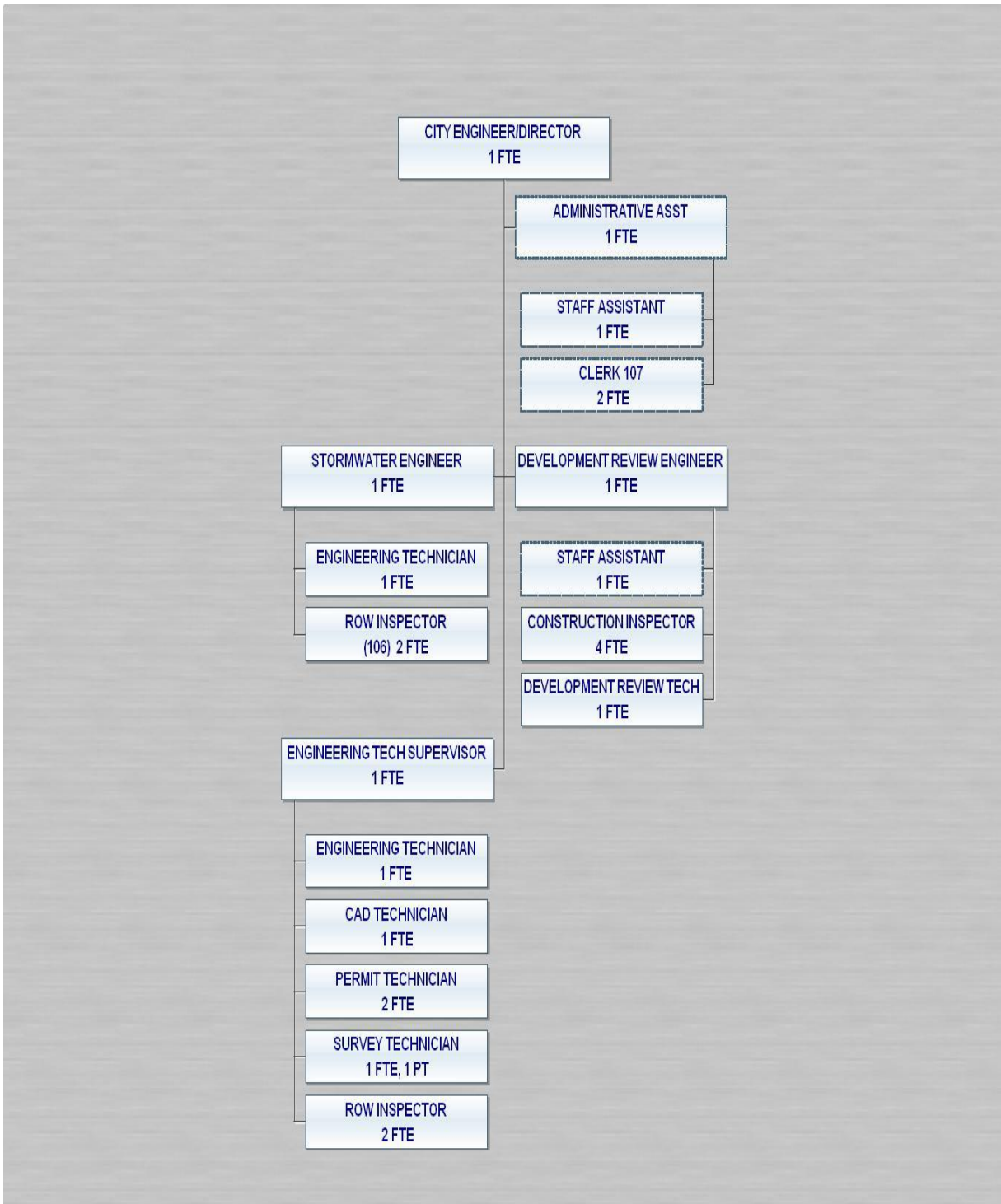
Because the Stormwater Utility Fund is an enterprise fund, separate divisions of the Engineering & Stormwater Department (ESWD) were set up and can function independently.

The Engineering Division functions include: review of new development plans, inspection of these projects during construction and final inspection of the site work and off site improvements of these projects. The Engineering Division also issues and monitors utility right-of-way work permits and establishes engineering standards and review procedures.

The Stormwater Division functions include: establishing the grade of swales for all new residential construction, review and inspection of all residential lot grading, review of stormwater functions for all new non-residential construction, and maintenance and monitoring of the City wide stormwater drainage system.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population – City.	50,423	58,216	65,018	68,495
Number of inspections performed.	7,800	8,000	8,000	8,000
Permit fees collected.	\$70,368	\$101,646	\$148,900	\$225,700
Streets (miles).	528	538	540	540
City area (square miles).	63	64	65	65
EFFICIENCY/EFFECTIVENESS:				
RESULTS:				
Unrecovered cost per citizen (Engineering).	\$9.36	\$13.15	\$6.14	\$5.70
Citizen rating of ease of car travel within the City.	79	77	77	78
Citizen rating of City traffic light timing.	81	80	80	81
Citizen rating of street lighting.	78	77	78	79
Operating cost per capita (Stormwater)	N/A	\$28.04	\$62.46	\$60.26
Citizen rating of quality of storm drainage (Scale: 70=poor 100=excellent).	81	81	81	81

ENGINEERING & STORMWATER



ENGINEERING & STORMWATER ENGINEERING

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY07-FY06
Personal Services	\$ -	\$ -	\$ 286,000	\$ 409,709	\$ 123,709
Operating Expenditures	-	-	262,971	236,172	(26,799)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 548,971	\$ 645,881	\$ 96,910

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
Total	\$ -

ENGINEERING & STORMWATER ENGINEERING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Development Review Engineer	127	1.00	1.00	1.00	-
Engineering Plans Examiner	119	-	1.00	1.00	-
Construction Inspector	116	3.00	2.00	2.00	-
Staff Assistant	111	1.00	1.00	1.00	-
Development Review Technician	109	1.00	1.00	2.00	1.00
Total Full-time		6.00	6.00	7.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		6.00	6.00	7.00	1.00

ENGINEERING & STORMWATER STORMWATER MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 309,337	\$ 642,747	\$ 1,073,883	\$431,136
Operating Expenses	-	975,606	3,400,793	2,777,842	(622,951)
Capital Outlay	-	-	7,784,439	4,080,300	(3,704,139)
Debt Service	-	-	-	275,496	275,496
Grants & Aide	-	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Transfers	-	347,719	17,160	-	(17,160)
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 1,632,662	\$ 11,845,139	\$ 8,207,521	\$ (3,637,618)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Swale rehabilitation	\$ 2,389,800
Valley gutter improvements	390,000
Pipe replacement	678,900
Lehigh Canal rehabilitation	140,000
Dry Lake Improvement	475,000
800 Mhz Radios	2,600
Computer Equipment	4,000
Total	\$ 4,080,300

ENGINEERING & STORMWATER STORMWATER MANAGEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Changes FY06-FY07
<u>Full-time</u>					
City Engineer	130	1.00	1.00	1.00	-
Stormwater Engineer	127	1.00	1.00	1.00	-
Engineering Technician Supervisor	119	1.00	1.00	1.00	-
Administrative Assistant	117	1.00	1.00	1.00	-
Construction Inspector	116	-	-	2.00	2.00
Engineering Technician	113	3.00	2.00	2.00	-
Permit Technician	112	2.00	2.00	2.00	-
Staff Assistant	111	1.00	1.00	2.00	1.00
Survey Technician	110	-	2.00	2.00	-
Clerk	107	2.00	2.00	2.00	-
CAD Technician	106	-	1.00	1.00	-
Right of Way Inspector	106	4.00	3.00	3.00	-
Total Full-time		16.00	17.00	20.00	3.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		16.00	17.00	20.00	3.00

RECREATION AND PARKS

Recreation and parks mission is to improve our citizens' quality of life by providing safe and quality recreation and parks facilities and programs. As a new city with limited recreation and parks infrastructure, Palm Coast is building new facilities and adding new programs to meet the public's needs.

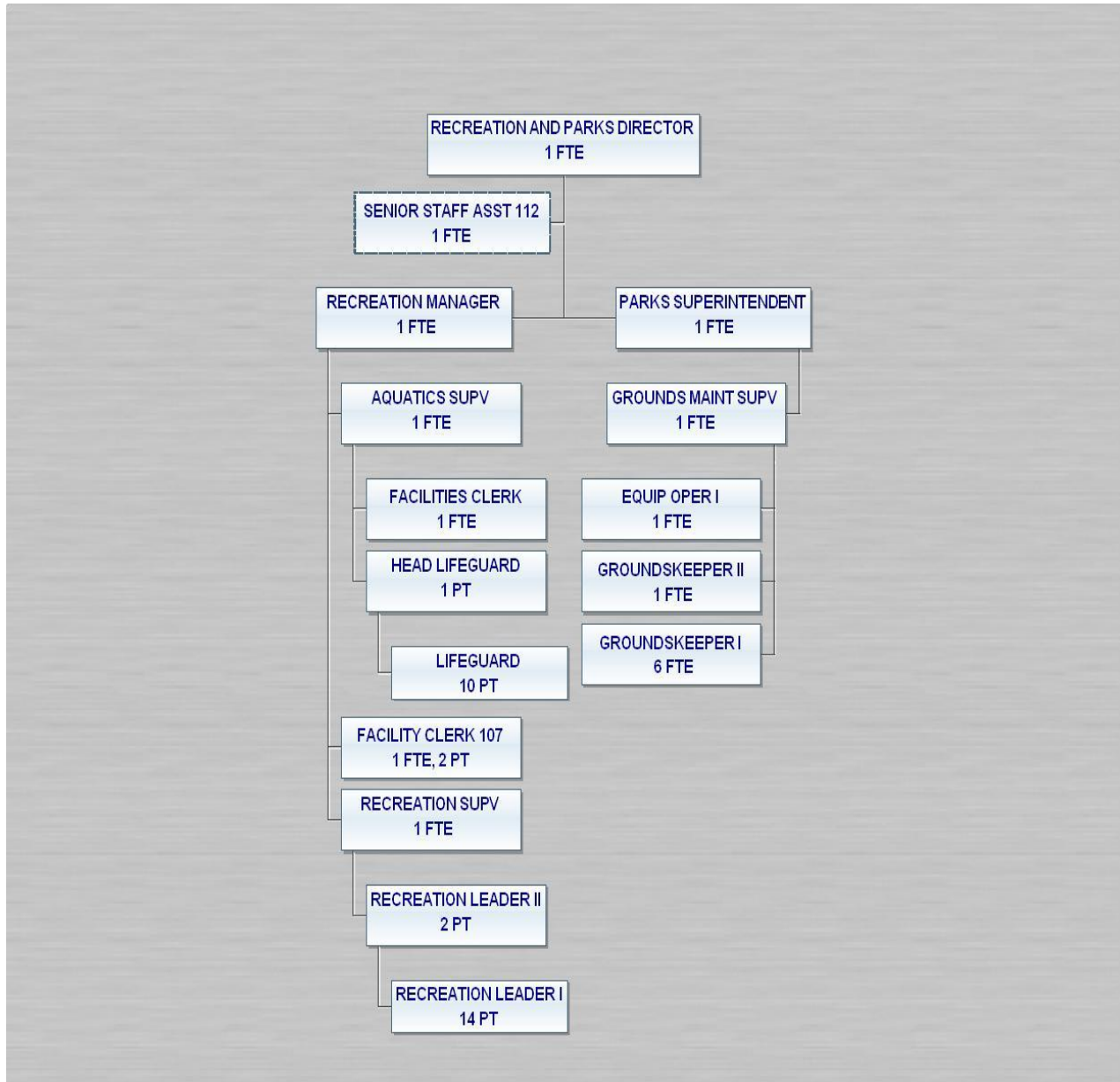
Increases in Recreation and Parks' FY 2007 Budget in facilities, programs and staff are the results of new parks and facility construction and program expansion.

In FY 2006 Palm Coast Linear park and Seminole Woods Neighborhood Park were added to the City's parks inventory. Planned for FY 2007 are: The Palm Coast Tennis Center, 10 lighted clay tennis courts and a 700 square foot clubhouse. There will be renovations to James F. Holland Memorial Park and Belle Terre Park. Two new parks will be built: Rymfire Park (a neighborhood park in Lehigh Woods, next to the new elementary school) and Heroes Park (a memorial park dedicated to the City's men and women of law enforcement, fire and emergency medical services and the military who have lost their lives in the line of duty).

Over the past three years recreation and aquatic programs offered by palm Coast Recreation and Parks have increased 300%. Plans are being developed to further expand recreation programs into other areas of the City. The primary focus of these new programs will be youth and teens.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population – City.	50,484	58,216	65,018	68,495
Facilities.	1	1	1	1
Parks.	3	3	5	7
Parks and facilities fees collected.	\$12,333	\$13,863	\$15,000	\$14,400
Recreation and athletic fees collected.	\$108,568	\$172,302	\$200,100	\$208,800
EFFICIENCY/EFFECTIVENESS:				
Net parks and facilities cost per capita.	\$9.34	\$15.11	\$19.26	\$16.89
Net recreation and athletic cost per capita.	\$8.51	\$9.43	\$12.40	\$14.10
Citizen rating of quality of city parks.	89	88	87	88
Citizen rating of quality of city facilities.	86	85	85	85
Citizen rating of quality of city maintenance/appearance of parks.	88	89	88	89
Citizen rating of quality of City recreation programs or classes.	89	87	86	87
(Scale: 70=poor 100=excellent).				

RECREATION AND PARKS



RECREATION AND PARKS PARKS / FACILITIES

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 184,963	\$ 236,996	\$ 442,886	\$ 560,936	\$ 118,050
Operating Expenditures	286,354	541,549	750,222	480,226	(269,996)
Capital Outlay	12,325	49,410	2,318	25,000	22,682
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	65,656	71,785	105,300	33,515
Contingency	-	-	-	-	-
Total Expenditures	\$ 483,642	\$ 893,611	\$ 1,267,211	\$ 1,171,462	\$ (95,749)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Storage at ITSC	\$ 25,000
Total	<u>\$ 25,000</u>

RECREATION AND PARKS PARKS / FACILITIES

PERSONNEL ROSTER					
Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-07
<u>Full-time</u>					
Parks Superintendent	120	-	1.00	1.00	-
Grounds Maintenance Supervisor	115	1.00	1.00	1.00	-
Equipment Operator I	110	1.00	1.00	1.00	-
Grounds Keeper II	108	1.00	1.00	2.00	1.00
Facilities Clerk	107	1.00	1.00	1.00	-
Grounds Keeper I	106	4.00	6.00	7.00	1.00
Total Full-time		8.00	11.00	13.00	2.00
<u>Part-time/Temporary</u>					
Facilities Clerk	107	2.00	2.00	2.00	-
Total Part-time/Temporary		2.00	2.00	2.00	-
Total Personnel		10.00	13.00	15.00	2.00

RECREATION AND PARKS

RECREATION / ATHLETICS

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 363,430	\$ 467,406	\$ 575,546	\$ 845,868	\$ 270,322
Operating Expenditures	167,795	244,445	223,102	354,762	131,660
Capital Outlay	6,800	9,268	208,000	25,000	(183,000)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 538,025	\$ 721,119	\$ 1,006,648	\$ 1,225,630	\$ 218,982

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Outdoor movie screen	\$ 25,000
Total	<u>\$ 25,000</u>

RECREATION AND PARKS

RECREATION / ATHLETICS

PERSONNEL ROSTER

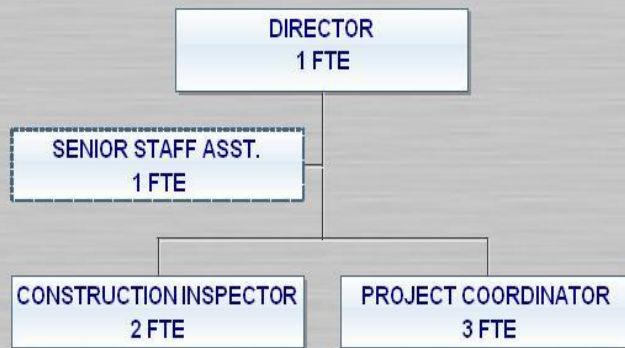
Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Recreation and Parks Director	129	1.00	1.00	1.00	-
Recreation Manager	117	1.00	1.00	1.00	-
Tennis Pro	117	-	-	1.00	1.00
Recreation Supervisor	113	-	1.00	1.00	-
Aquatics Supervisor	113	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Recreation Technician	111	1.00	-	-	-
Staff Assistant	111	-	-	1.00	1.00
Facilities Clerk	107	1.00	1.00	1.00	-
Total Full-time		6.00	6.00	8.00	2.00
<u>Part-time/Temporary</u>					
Head Lifeguard	109	1.00	1.00	1.00	-
Facilities Clerk	107	-	1.00	1.00	-
Recreation Leader II	107	3.00	4.00	4.00	-
Lifeguard	106	10.00	10.00	11.00	1.00
Recreation Leader I	105	11.00	16.00	16.00	-
Total Part-time/Temporary		25.00	32.00	33.00	1.00
Total Personnel		31.00	38.00	41.00	3.00

CAPITAL PROJECTS

Capital Projects is responsible for the administration, direction and control of the planning, design and construction of major roadway, recreation and fire department Capital Projects for the City. Close coordination is maintained with the Engineering, Stormwater and Community Development Departments as well as with the Fire and Recreation and Parks Departments. Department staff is charged with completing Capital Projects on schedule and within established budgets while maintaining a high level of quality. Project designs are managed to ensure they meet all established environmental and other applicable code regulations. Work of the Department is coordinated with City Council goals and other affected governmental jurisdictions and civic organizations. Department staff and Project Design Consultants will keep the citizens advised of the status and details of specific Projects through a series of public meetings.

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population – City.	50,423	58,216	65,018	68,495
Number of Projects	N/A	N/A	12	12
EFFICIENCY/EFFECTIVENESS:				
RESULTS:				
Operating cost per capita	\$21.49	\$20.45	\$11.34	\$11.75
Citizen's Rating of Capital Projects (Scale: 70=poor 100=excellent).	N/A	N/A	86	86

CAPITAL PROJECTS



CAPITAL PROJECTS

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 632,911	\$ 785,495	\$ 518,264	\$ 558,875	\$ 40,611
Operating Expenditures	451,022	340,711	184,765	225,136	40,371
Capital Outlay	875	12,037	112	-	(112)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	52,395	34,320	20,517	(13,803)
Contingency	-	-	-	-	-
Total Expenditures	\$ 1,084,808	\$ 1,190,638	\$ 737,461	\$ 804,528	\$ 67,067

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
Total	\$ -

CAPITAL PROJECTS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY07-FY06
<u>Full-time</u>					
Capital Projects Director	130	1.00	1.00	1.00	-
SeniorProject Coordinator	122	-	-	1.00	1.00
Project Coordinator	119	3.00	3.00	3.00	-
Construction Inspector	116	2.00	2.00	2.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Total Full-time		7.00	7.00	8.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time / Temporary		-	-	-	-
Total Personnel		7.00	7.00	8.00	1.00

GENERAL FUND NON-DEPARTMENTAL

The purpose of this budget is to provide for expenditures that are not related to a specific City department. These include community grants, transfers to other funds, reserves, and other types of expenditures.

Grants and Aide are made up of the following:

Qualified Target Industries (QTI)	\$ 30,000
RSVP (Flagler Volunteer Services)	\$ 25,000
Humane Society	\$ 119,500
Historical Society	\$ 3,000
Cultural Arts (various groups)	\$ 40,000
Agricultural Museum	\$ 70,000
Crime Stoppers	\$ 2,000

Transfers are made up of the following:

Disaster Reserve Fund	\$ 500,000
SR100 Community Redevelopment Fund	\$ 2,059,588

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	66,866	29,488	65,148	30,000	(35,148)
Capital Outlay	68,582	58,511	38,005	-	(38,005)
Debt Service	39,480	123,512	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	300,090	165,154	281,560	289,500	7,940
Transfers	808,636	757,133	1,562,189	2,559,588	997,399
Contingency	-	-	867,675	500,000	(367,675)
Total Expenditures	\$ 1,283,654	\$ 1,133,798	\$ 2,814,577	\$ 3,379,088	\$ 564,511

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-



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UTILITY DEPARTMENT

The Utility Department provides water, wastewater and reuse services to the City of Palm Coast and surrounding areas. The Utility operates as an enterprise fund utilizing its operating revenues and capacity fees to cover its expenses with no support from tax dollars. The initial purchase of the utility system three years ago, as well as major capital expenditures, has been financed through the issuance of Revenue Bonds. In addition, State Revolving Fund loans have been acquired to fund recent expansions of the wastewater collection, treatment and reuse facilities.

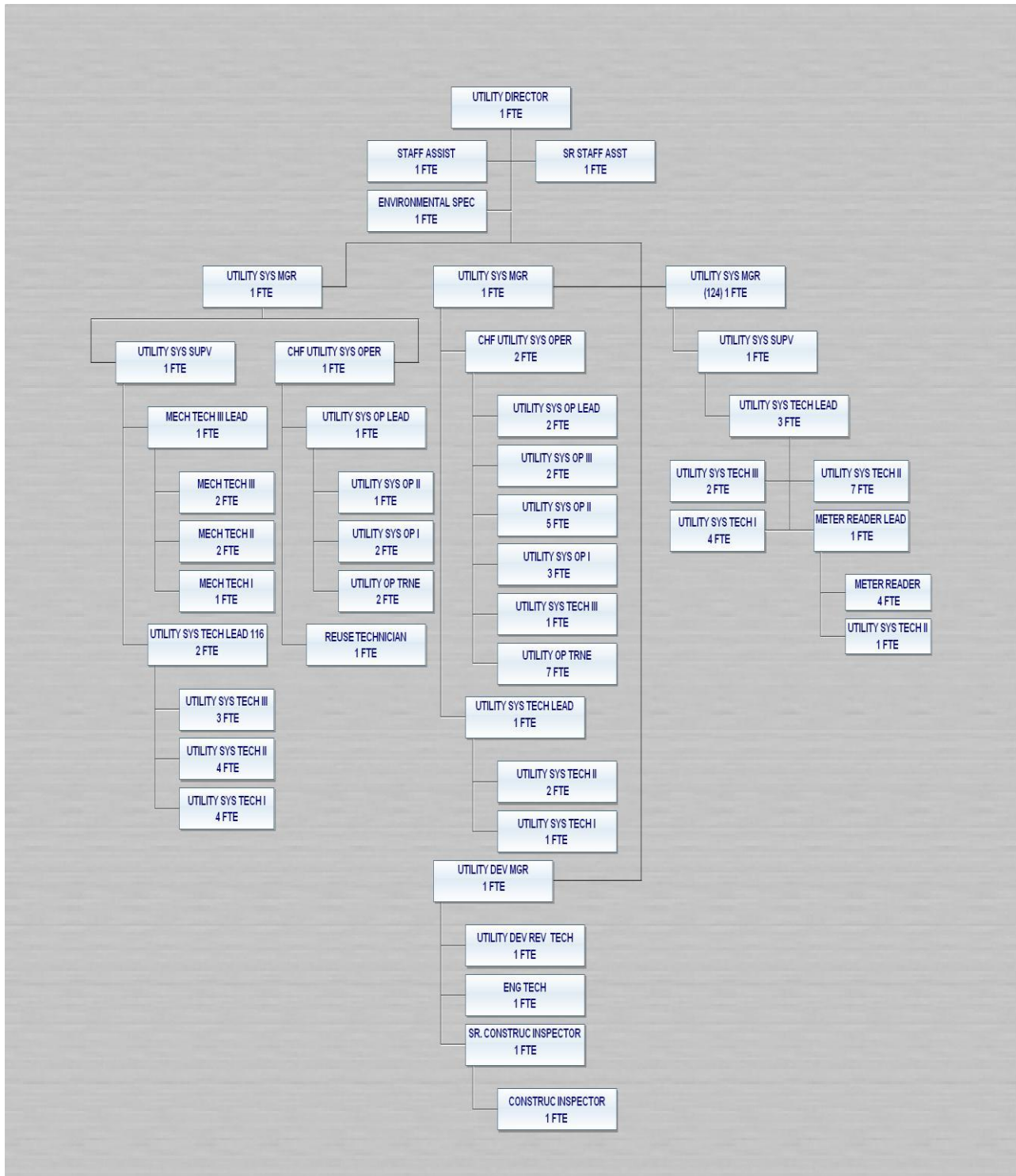
It is the responsibility of the Utility Department to deliver a high quality of service to the citizens of Palm Coast and surrounding areas. This includes following all mandated compliance rules and regulations set forth in the operating permits issued by the various regulatory authorities and to be responsible stewards of the environment. The department maintains a twenty-four hour, seven day a week emergency call service to respond to the utility service needs of the citizens.

This budget proposal concentrates on growth and improved service to the customers. The addition of 9 employees is necessary to accommodate the increased work load placed upon the utility by the additional customers, expanded service areas and new facilities.

UTILITY

PERFORMANCE REVIEW	FY 04	FY 05	FY 06	FY 07
DEMAND/WORKLOAD:				
Population – City.	50,484	58,216	65,018	65,495
Utility employees (FTE).	67	81	101	112
Number utility connections.	26,588	30,632	34,475	38,000
Service area (square miles).	67	68	69	69
EFFICIENCY/EFFECTIVENESS:				
Department costs per connection.	\$630.75	\$689.61	\$711.80	\$750.87
Citizen rating of drinking water.	86	85	85	86
Citizen rating of sewer services.	92	87	87	88
(Scale: 70=poor 100=excellent).				

UTILITY



UTILITY ADMINISTRATION

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 548,847	\$ 480,587	\$ 634,202	\$ 740,211	\$ 106,009
Operating Expenditures	465,052	343,234	378,147	371,292	(6,855)
Capital Outlay	82,078	4,036	20,264	24,300	4,036
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	17,193	23,750	22,600	(1,150)
Contingency	-	-	-	-	-
Total Expenditures	\$ 1,095,977	\$ 845,050	\$ 1,056,363	\$ 1,158,403	\$ 102,040

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Copier Scanner	\$ 20,000
A/C Units - Replacement	4,300
Total	\$ 24,300

UTILITY ADMINISTRATION

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Utility Director	130	1.00	1.00	1.00	-
Environmental Specialist	119	1.00	1.00	1.00	-
Project Coordinator	119	1.00	1.00	2.00	1.00
Senior Construction Inspector	117	-	1.00	1.00	-
Utility Systems Technician - Lead	116	1.00	1.00	1.00	-
Construction Inspector	116	1.00	1.00	1.00	-
Engineering Technician	113	1.00	1.00	1.00	-
Permit Technician	112	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	1.00	1.00	1.00	-
Total Full-time		9.00	10.00	11.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		9.00	10.00	11.00	1.00

UTILITY UTILITY MAINTENANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 363,316	\$ 351,288	\$ 417,659	\$ 66,371
Operating Expenditures	89,539	215,685	230,518	269,878	39,360
Capital Outlay	-	2,150	12,500	16,000	3,500
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 89,539	\$ 581,151	\$ 594,306	\$ 703,537	\$ 109,231

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Pressure Washer	\$ 1,500
Metal Detector	1,500
Electric Motor Meggers	5,000
Fall Arrest Equipment (Confined Space Entry)	8,000
Total	\$ 16,000

UTILITY UTILITY MAINTENANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Mechanical Technician - Lead	117	-	1.00	1.00	-
Mechanical Technician III	116	2.00	2.00	2.00	-
Mechanical Technician II	111	2.00	2.00	2.00	-
Mechanical Technician I	110	1.00	1.00	2.00	1.00
Total Full-time		5.00	6.00	7.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	6.00	7.00	1.00

UTILITY WASTEWATER COLLECTION

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 11,717	\$ 702,801	\$ 754,937	\$ 928,365	\$ 173,428
Operating Expenditures	807,520	1,079,467	1,050,731	1,227,099	176,368
Capital Outlay	5,095	-	10,500	170,500	160,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	65,386	71,200	300,000	228,800
Contingency	-	-	-	-	-
Total Expenditures	\$ 824,332	\$ 1,847,654	\$ 1,887,368	\$ 2,625,964	\$ 738,596

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Motors/Pumps for Tank Truck	\$ 4,000
Metal Detectors	1,500
Truck Mounted Generators	3,000
New Crawler Camera	45,000
New Color Lateral Camera and Locator	12,000
Trailer Mounted By Pass Pump	35,000
Trailer Mounted Auxiliary Generators	50,000
Hydraulic Dump Trailer	5,000
Message Boards	15,000
Total	\$ 170,500

UTILITY WASTEWATER COLLECTION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Wastewater Operations Manager	124	1.00	1.00	1.00	-
Utility Systems Supervisor	119	-	1.00	1.00	-
Utility Systems Technician - Lead	116	2.00	2.00	2.00	-
Utility Systems Technician III	112	3.00	3.00	4.00	1.00
Utility Systems Technician II	110	4.00	5.00	5.00	-
Customer Service Field Technician II	110	-	-	1.00	1.00
Utility System Technician I	107	3.00	3.00	4.00	1.00
Total Full-time		13.00	15.00	18.00	3.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		13.00	15.00	18.00	3.00

UTILITY WASTEWATER TREATMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 1,070,251	\$ 361,918	\$ 377,195	\$ 512,253	\$ 135,058
Operating Expenditures	1,090,826	1,134,135	1,307,774	1,165,538	(142,236)
Capital Outlay	-	9,036	14,295	17,000	2,705
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	19,000	-	(19,000)
Contingency	-	-	-	-	-
Total Expenditures	\$ 2,161,077	\$ 1,505,089	\$ 1,718,264	\$ 1,694,791	\$ (23,473)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
pH Meter for Lab	\$ 1,800
Pressure Washer	1,700
Spectrophotometer	6,500
John Deer Gator Utility Vehicle	7,000
Total	\$ 17,000

UTILITY WASTEWATER TREATMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	1.00	1.00	-
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator II	114	1.00	1.00	2.00	1.00
Utility Systems Operator I	113	3.00	2.00	2.00	-
Reuse Technician	113	-	1.00	1.00	-
Utility System Operator Trainee	109	1.00	2.00	2.00	-
Total Full-time		6.00	8.00	9.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		6.00	8.00	9.00	1.00

UTILITY WATER PLANT #1

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 828,987	\$ 417,136	\$ 552,540	\$ 713,728	\$ 161,188
Operating Expenditures	856,364	724,172	1,018,915	1,180,808	161,893
Capital Outlay	-	-	6,500	12,000	5,500
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	21,400	-	(21,400)
Contingency	-	-	-	-	-
Total Expenditures	\$ 1,685,351	\$ 1,141,308	\$ 1,599,355	\$ 1,906,536	\$ 307,181

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Hypochlorite Pump	\$ 2,600
Spectrophotometer	6,000
800 Mhz Radios	3,400
Total	\$ 12,000

UTILITY WATER PLANT #1

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	1.00	1.00	-
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator III	115	1.00	1.00	1.00	-
Utility Systems Operator II	114	4.00	3.00	3.00	-
Utility Systems Operator I	113	1.00	1.00	1.00	-
Utility Systems Technician III	112	-	1.00	2.00	1.00
Utility System Operator Trainee	109	-	4.00	4.00	-
Total Full-time		7.00	12.00	13.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		7.00	12.00	13.00	1.00

UTILITY WATER PLANT #2

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 311,888	\$ 512,975	\$ 540,824	\$ 27,849
Operating Expenditures	551,842	860,993	1,107,508	1,107,946	438
Capital Outlay	21,530	4,988	21,900	5,000	(16,900)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 573,372	\$ 1,177,869	\$ 1,642,383	\$ 1,653,770	\$ 11,387

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Machinery and Equipment	\$ 5,000
Total	<u>\$ 5,000</u>

UTILITY WATER PLANT #2

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	1.00	1.00	-
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator III	115	2.00	1.00	1.00	-
Utility Systems Operator II	114	1.00	1.00	1.00	-
Utility Systems Operator I	113	3.00	3.00	3.00	-
Utility System Operator Trainee	109	1.00	4.00	4.00	-
Total Full-time		8.00	11.00	11.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		8.00	11.00	11.00	-

UTILITY WATER QUALITY

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 301,576	\$ 384,506	\$ 326,481	\$ (58,025)
Operating Expenditures	55,271	119,108	137,580	113,359	(24,221)
Capital Outlay	306,025	37,518	129,341	-	(129,341)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	13,990	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 361,296	\$ 472,192	\$ 651,427	\$ 439,840	\$ (211,587)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
Total	<u>\$ -</u>

UTILITY WATER QUALITY

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Water Operations Manager	124	1.00	1.00	1.00	-
Utility Systems Technician - Lead	116	1.00	1.00	1.00	-
Utility Systems Technician II	110	2.00	2.00	2.00	-
Utility System Technician I	107	1.00	1.00	1.00	-
Total Full-time		5.00	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	5.00	5.00	-

UTILITY WATER DISTRIBUTION

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 876,546	\$ 1,144,059	\$ 1,098,181	\$ 1,273,457	\$ 175,276
Operating Expenditures	755,624	1,114,190	1,363,394	1,176,501	(186,893)
Capital Outlay	194,610	273,566	240,293	2,103,750	1,863,457
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	77,667	180,330	60,000	(120,330)
Contingency	-	-	-	-	-
Total Expenditures	\$ 1,826,780	\$ 2,609,482	\$ 2,882,198	\$ 4,613,708	\$ 1,731,510

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Building	\$ 120,000
Meter installations	1,922,250
Machinery and Equipment	61,500
Total	\$ 2,103,750

UTILITY WATER DISTRIBUTION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Water Distribution Manager	124	1.00	1.00	1.00	-
Water Distribution Supervisor	119	-	1.00	1.00	-
Utility Systems Technician - Lead	116	1.00	2.00	2.00	-
Utility Systems Technician III	112	2.00	2.00	3.00	1.00
Customer Service Field Technician II	110	1.00	1.00	1.00	-
Utility Systems Technician II	110	4.00	6.00	7.00	1.00
Lead Meter Reader	109	1.00	1.00	1.00	-
Meter Reader	108	4.00	4.00	4.00	-
Utility System Technician I	107	5.00	5.00	5.00	-
Total Full-time		19.00	23.00	25.00	2.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		19.00	23.00	25.00	2.00

**UTILITY
UTILITY NON-DEPARTMENTAL**

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ -		\$ -	\$ -
Operating Expenditures	2,761,872	3,862,089	1,445,990	1,678,027	232,037
Capital Outlay	(596,694)	(332,329)	-	-	-
Debt Service	4,008,528	4,178,210	6,285,873	7,411,718	1,125,845
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	10,830,188	1,127,530	2,005,219	2,337,394	332,175
Contingency	-	-	-	-	-
Total Expenditures	\$ 17,003,894	\$ 8,835,500	\$ 9,737,082	\$ 11,427,139	\$ 1,690,057

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
Total	\$ -

CAPITAL IMPROVEMENT PROGRAM

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program provides the means through which the City of Palm Coast takes a planned and programmed approach to utilizing its financial resources in the most responsive and efficient manner to meet service and facility needs. The capital budgeting process is developed to achieve the following results:

Consolidating and coordinating various requests with the goal of coordinating the individual improvement programs of the departments.

Scheduling the proposals over the five-year or other applicable period whereby the Capital Improvement Program can be achieved.

Anticipating needed projects and relating them with existing and projected fiscal capacity.

The following pages present a listing of capital improvement projects planned for fiscal years 2007 through 2011. The effect of these projects on the operating funds can be seen under "Summary by Funding Source" on page 167. The General Fund contains the operating costs for the additional fire stations and parks that are anticipated over the next five years.



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SUMMARY BY FUNDING SOURCE

PROJECT	DEPARTMENT	PROJECT#	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Fire Station #4	Fire	49004		542,000	569,000	597,000	627,000	2,335,000
Fire Station #5	Fire	49005		542,000	569,000	597,000	627,000	2,335,000
Fire Station #6	Fire	49006				547,000	575,000	1,122,000
Training and Safety Facility	Fire	49011			50,000			50,000
Neighborhood Park - Cypress h	Recreation & Parks	61005			37,000	40,700	44,500	122,500
Neighborhood Park - Lehigh W	Recreation & Parks	66004		19,000	21,000	23,000	25,300	68,300
Total General Fund				1,103,000	1,246,000	1,604,700	1,899,100	6,052,800
Street Paving and Resurfacing	Public Works	54104	3,200,000	3,520,000	3,871,000	4,257,000	4,662,000	19,530,000
Traffic Calming Improvements	Public Works	53203	100,000	100,000				200,000
Intersection/Turn Lane Improve	Public Works	54409	550,000		550,000		550,000	1,650,000
Rymfire Drive Safety Improvem	Public Works	54408	725,000					725,000
Royal Palms Parkwa; Shoulders	Public Works	54404	1,750,000	1,750,000		200,000	1,900,000	5,600,000
Guardrail Safety Improvements	Public Works	54601	200,000					200,000
Bridge Safety Improvements	Public Works	54602	300,000	300,000	300,000	300,000	300,000	1,500,000
Whiteview Parkway Shoulders	Public Works	54410					150,000	150,000
Total Streets Improvement Fund			6,825,000	6,670,000	4,721,000	4,757,000	7,582,000	29,555,000
Central Community Park	Recreation & Parks	66005	2,000,000			200,000		2,200,000
Neighborhood Park - Cypress h	Recreation & Parks	61005		1,000,000				1,000,000
Grand Haven North Park	Recreation & Parks	66001				400,000	5,500,000	6,900,000
Neighborhood Park - Lehigh W	Recreation & Parks	66004	1,500,000					1,500,000
Trails	Recreation & Parks	61013			300,000		400,000	700,000
Graham Swamp Tra	Recreation & Parks	61014	894,000					894,000
Park Land Acquisition	Recreation & Parks	69001			500,000		500,000	1,000,000
Total Park Impact Fee Fund			4,394,000	1,000,000	800,000	600,000	7,400,000	14,194,000
Fire Station #4	Fire	49004	965,000					965,000
Fire Station #6	Fire	49006		45,000	1,022,500	200,000		1,267,500
Fire Station #7	Fire	49008				55,000	1,226,500	1,281,500
Total Fire Impact Fee Fund			965,000	45,000	1,022,500	255,000	1,226,500	3,670,000
Total Development Special Projects Fund								
Pine Lakes Parkway Improvem	Public Works	51034	150,000	1,550,000				1,700,000
South Old Kings Road 4-Laning	Public Works	54534	21,000,000					21,000,000
North Old Kings Road 4-Laning	Public Works	53202		1,000,000	10,000,000			11,000,000
Palm Harbor Extension	Public Works	54535	2,500,000					2,500,000
Whiteview Overpass	Public Works	53207					1,400,000	1,400,000
Bele Terre Parkway 3-Laning	Public Works	53208					800,000	800,000
Bele Terre Parkway 4-Laning	Public Works	54533	14,000,000	14,000,000				28,000,000
Palm Coast Parkway 6-Laning	Public Works	54531		9,000,000				9,000,000
Traffic Signals	Public Works	54435	600,000	600,000	600,000			1,800,000
Total Transportation Impact Fee Fund			38,250,000	26,150,000	10,600,000		2,200,000	77,200,000

SUMMARY BY FUNDING SOURCE

PROJECT	DEPARTMENT	PROJECT#	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
State Road 100	Community Redevelop	31001		7,511,055				7,511,055
Underground Electric Lines	Community Redevelop	31002		4,014,955				4,014,955
State Road 100 Service Road	Community Redevelop	31003		8,603,234				8,603,234
Bulldog Drive	Community Redevelop	31004		4,966,377				4,966,377
Midway	Community Redevelop	31005		2,091,122				2,091,122
Whispering Pines	Community Redevelop	31006		2,360,919				2,360,919
High School Buffer Landscaping	Community Redevelop	31007		694,896				694,896
Old Kings Road Improvements	Community Redevelop	31008		3,362,524				3,362,524
Belle Terre Parkway	Community Redevelop	31009		3,291,748				3,291,748
Seminole Woods Parkway	Community Redevelop	31010		88,471				88,471
Land Acquisition - SR100 Front	Community Redevelop	31011	2,000,000	1,779,572				3,779,572
Total SR100 CRA Fund			2,000,000	38,785,873				40,785,873
Fiber Optic Cable	Information Technol	23001	500,000	500,000	500,000	500,000		2,000,000
Fire Station #5	Fire	49005	2,790,000					2,790,000
Fire Station #6	Fire	49006			1,022,500			1,022,500
Fire Station #7	Fire	49008					1,228,500	1,228,500
Fire Station #2 Replacement	Fire	49009	1,745,000					1,745,000
Training and Safety Facility	Fire	49011	75,000	475,000	25,000			575,000
Opticom Traffic System	Fire	49012	240,000					240,000
Multi-Purpose Path	Public Works	51007	350,000					350,000
Parkway Beautification	Public Works	52003	250,000		500,000		500,000	1,250,000
Street Lighting	Public Works	53103	250,000	250,000	250,000	250,000	250,000	1,250,000
Sidewalks and Bike paths	Public Works	51005	250,000	500,000				1,750,000
Clubhouse Waterway, Bridge R	Public Works	54603	1,000,000					1,000,000
Public Works Facility, Improver	Public Works	59003	100,000					100,000
Senior/Community Centers	Recreation & Parks	69003	300,000	5,200,000				5,500,000
Aquatic Center	Recreation & Parks	61007					500,000	500,000
Municipal Golf Course	Recreation & Parks	61011	250,000	250,000	6,000,000			6,500,000
Holland Park Renovation	Recreation & Parks	66006	750,000					750,000
Buddy Taylor Joint Use Facility	Recreation & Parks	66007	75,000	300,000				375,000
Park Renovation	Recreation & Parks	66008	75,000	75,000	75,000	75,000	75,000	375,000
City Hall	Capital Projects	99003					1,000,000	1,000,000
General City Project Planning	Capital Projects	99004	200,000					200,000
Advanced Land Purchases	Capital Projects	99005	250,000		500,000		500,000	1,250,000
Total Capital Projects Fund			9,450,000	7,550,000	9,372,500	1,075,000	4,303,500	31,751,000
Wellfield and Wells	Utility	81019	2,650,000	3,500,000		3,900,000	6,000,000	16,050,000
Water Mains	Utility	81020	6,443,000	1,500,000			200,000	8,143,000
Distribution System Improvement	Utility	84005	175,000	200,000	200,000	200,000	200,000	975,000
Water Treatment Plant #2	Utility	84003	125,000				200,000	325,000
Water Treatment Plant #3	Utility	81010	12,200,000	4,900,000			150,000	17,250,000
Jointly Land Acquisition	Utility	89001	7,200,000	200,000	200,000	200,000	200,000	8,000,000
General Plant R & R - Water	Utility	84004	500,000	500,000	500,000	500,000	500,000	2,500,000
Miscellaneous	Utility	84001					1,160,000	1,160,000
Wastewater Treatment Plant #1	Utility	82002	3,245,000	2,488,000	4,212,000	6,000,000	400,000	16,345,000
Wastewater Treatment Plant #3	Utility	82010					1,300,000	1,300,000
Lift Stations and Pump Stations	Utility	85003	2,550,000	425,000	4,708,000	425,000	425,000	8,533,000
Reclaimed Water	Utility	82004	5,532,000				500,000	9,032,000
PEP System	Utility	82001	3,402,188	3,095,375	3,095,375	3,095,375	3,095,375	15,783,688
Wastewater Plant #2	Utility	82007	300,000	4,000,000	9,700,000		9,600,000	23,700,000
General Plant R & R - Wastewr	Utility	85005	500,000	500,000	500,000	500,000	500,000	2,500,000
Beachside Sewer System	Utility	82009	4,599,300	5,417,000	2,024,000	1,262,100	3,010,700	16,313,100
Total Utility Capital Projects Fund			52,421,488	26,825,375	25,139,375	16,062,475	27,441,075	147,909,788
Swale Rehabilitation Program	Stormwater Manage	55001	2,369,600	3,060,400	2,635,000	3,374,100	2,903,500	14,362,600
Valley Gutter Improvements	Stormwater Manage	55002	390,000	409,500	430,000	451,500	474,100	2,155,100
Pipe Replacement	Stormwater Manage	55003	678,900	712,800	749,500	765,900	625,200	3,751,300
Lehigh Canal Rehabilitation	Stormwater Manage	55004	140,000	1,861,000				2,001,000
Control Structure Rehabilitation	Stormwater Manage	55005		50,000	440,000		262,000	752,000
Total Stormwater Management Fund			3,568,700	6,093,700	4,253,500	4,611,500	4,464,600	23,022,200

SUMMARY BY FUNDING SOURCE

PROJECT	DEPARTMENT	PROJECT#	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Fleet Dept: Upgrade and Re-eq	Public Works	59002	100,000					100,000
Fleet - Finance	General Services	Fleet					32,250	32,250
Fleet - Information Technology	Information Technol	Fleet	18,000				16,500	34,500
Fleet - Building Permits and Ins	Building and Code A	Fleet			15,275		115,500	131,775
Fleet - Code Enforcement	Building and Code A	Fleet		17,850	30,000	50,000	102,050	199,900
Fleet - Fire	Fire	Fleet	66,000		43,000	335,000	39,000	483,000
Fleet - Law Enforcement	Law Enforcement	Fleet	396,000					396,000
Fleet - Streets and Drainage	Public Works	Fleet	562,105	262,000	121,744	491,010	390,625	1,827,484
Fleet - Facilities Maintenance	Public Works	Fleet		24,400	30,750	25,000		80,150
Fleet - Traffic Engineering	Public Works	Fleet	26,590			70,623		97,213
Fleet - Engineering	Engineering	Fleet				26,000		26,000
Fleet - Parks/Facilities	Recreation & Parks	Fleet	143,200		24,000	39,750		206,950
Fleet - Capital Projects	Capital Projects	Fleet	68,714		21,000	49,341		139,055
Fleet - Utility Administration	Utility	Fleet	22,600			115,000		137,600
Fleet - Utility Maintenance	Utility	Fleet			45,500	47,200	149,000	241,700
Fleet - Wastewater Collection	Utility	Fleet	580,000	102,000	52,500	175,000	49,500	959,000
Fleet - Wastewater Treatment	Utility	Fleet	54,000			19,250	65,250	137,500
Fleet - Water Plant #1	Utility	Fleet				121,250	26,500	147,750
Fleet - Water Plant #2	Utility	Fleet				16,250	19,750	36,000
Fleet - Water Quality	Utility	Fleet				18,250	59,725	77,975
Fleet - Water Distribution	Utility	Fleet	215,000	53,000		283,500	129,500	681,000
Fleet - Solid Waste	Public Works	Fleet	18,900					18,900
Fleet - Stormwater Management	Stormwater Manage	Fleet	31,000		34,000	40,500	66,950	172,450
Fleet - Fleet Management	Public Works	Fleet				24,000		24,000
Total Fleet Management Fund			2,302,109	459,250	418,769	1,945,924	1,262,100	6,388,152
Grand Total			120,206,297	113,683,198	57,573,644	311,311,599	67,781,075	580,375,813

SUMMARY BY DEPARTMENT

PROJECT	DEPARTMENT	PROJECT#	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Fleet - Finance	General Services	Fleet					32,250	32,250
Total General Services							32,250	32,250
Fiber Optic Cable	Information Technology	23001	500,000	500,000	500,000	500,000		2,000,000
Fleet - Information Technology	Information Technology	Fleet	18,000				16,500	34,500
Total Information Technology and Communications			518,000	500,000	500,000	500,000	16,500	2,034,500
State Road 100	Community Redevel	31001		7,511,055				7,511,055
Underground Electric Lines	Community Redevel	31002		4,014,955				4,014,955
State Road 100 Service Road	Community Redevel	31003		8,603,234				8,603,234
Buildog Drive	Community Redevel	31004		4,958,377				4,958,377
Moway	Community Redevel	31005		2,091,122				2,091,122
Whispering Pines	Community Redevel	31006		2,380,919				2,380,919
High School Buffer Landscaping	Community Redevel	31007		694,896				694,896
Old Kings Road Improvements	Community Redevel	31008		3,362,524				3,362,524
Belle Terre Parkway	Community Redevel	31009		3,291,748				3,291,748
Seminole Woods Parkway	Community Redevel	31010		86,471				86,471
Land Acquisition - SR100 Front	Community Redevel	31011	2,000,000	1,779,572				3,779,572
Total Community Development			2,000,000	38,786,873				40,786,873
Fleet - Building Permits and Ins	Building and Code A	Fleet			16,275		115,500	131,775
Fleet - Code Enforcement	Building and Code A	Fleet		17,850	30,000	50,000	102,000	199,900
Total Building and Code Administration				17,850	46,275	50,000	217,500	331,675
Fire Station #4	Fire	49004	965,000	542,000	569,000	597,000	627,000	3,300,000
Fire Station #5	Fire	49005	2,790,000	542,000	569,000	597,000	627,000	5,125,000
Fire Station #6	Fire	49006		45,000	2,045,000	747,000	575,000	3,412,000
Training and Safety Facility	Fire	49011	75,000	475,000	75,000			625,000
Fire Station #7	Fire	49008				55,000	2,457,000	2,512,000
Fire Station #2 Replacement	Fire	49009	1,745,000					1,745,000
Opticom Traffic System	Fire	49012	240,000					240,000
Fleet - Fire	Fire	Fleet			43,000	335,000	39,000	463,000
Total Fire			5,881,000	1,604,000	3,301,000	2,331,000	4,325,000	17,442,000
Fleet - Law Enforcement	Law Enforcement	Fleet	396,000					396,000
Total Law Enforcement			396,000					396,000

SUMMARY BY DEPARTMENT

PROJECT	DEPARTMENT	PROJECT#	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Street Paving and Resurfacing	Public Works	54104	3,200,000	3,520,000	3,871,000	4,257,000	4,682,000	19,530,000
Parkway Beautification	Public Works	52003	250,000		500,000		500,000	1,250,000
South Old Kings Road 4-Laning	Public Works	54504	21,000,000					21,000,000
North Old Kings Road 4-Laning	Public Works	53202		1,000,000	10,000,000			11,000,000
Traffic Calming Improvements	Public Works	53203	100,000	100,000				200,000
Intersection/Turn Lane Improve	Public Works	54409	550,000		550,000		550,000	1,650,000
Rymfire Drive Safety Improvem	Public Works	54408	725,000					725,000
Palm Harbor Extension	Public Works	54505	2,500,000					2,500,000
Whiteview Overpass	Public Works	53207					1,400,000	1,400,000
Bele Terre Parkway 6-Laning	Public Works	53208					800,000	800,000
Multi-Purpose Path	Public Works	51007	350,000					350,000
Street Lighting	Public Works	53103	250,000	250,000	250,000	250,000	250,000	1,250,000
Sidewalks and Bike paths	Public Works	51005	250,000	500,000	500,000	250,000	250,000	1,750,000
Guardrail Safety improvements	Public Works	54601	200,000					200,000
Bridge Safety Improvements	Public Works	54602	300,000	300,000	300,000	300,000	300,000	1,500,000
Clubhouse Waterway, Bridge R	Public Works	54603	1,000,000					1,000,000
Pine Lakes Parkway	Public Works	51004	150,000	1,550,000				1,700,000
Bele Terre Parkway 4-Laning	Public Works	54503	14,000,000	14,000,000				28,000,000
Palm Coast Parkway 6-Laning	Public Works	54501		9,000,000				9,000,000
Traffic Signs	Public Works	54405	600,000	600,000	600,000			1,800,000
Royal Palms Parkway Shoulder	Public Works	54404	1,750,000	1,750,000		200,000	1,900,000	5,600,000
Public Works Facility, Improver	Public Works	59003	100,000					100,000
Fuel Depot Upgrade and Re-oc	Public Works	59002	100,000					100,000
Whiteview Parkway Shoulders	Public Works	54410					150,000	150,000
Fleet - Streets and Drainage	Public Works	Fleet	562,105	262,300	121,744	491,010	390,625	1,827,484
Fleet - Facilities Maintenance	Public Works	Fleet		24,400	30,750	25,000		80,150
Fleet - Traffic Engineering	Public Works	Fleet	26,590			70,623		97,213
Fleet - Solid Waste	Public Works	Fleet	18,900					18,900
Fleet - Fleet Management	Public Works	Fleet				24,000		24,000
Total Public Works			47,982,695	32,858,400	16,723,494	6,867,633	11,172,625	114,602,747
Fleet - Engineering	Engineering	Fleet				26,000		26,000
Total Engineering						26,000		26,000
Hoiland Park Renovation	Recreation & Parks	66006	750,000					750,000
Central Community Park	Recreation & Parks	66005	2,000,000			200,000		2,200,000
Neighborhood Park - Cypress h	Recreation & Parks	61005		1,000,000	37,000	40,700	44,600	1,222,500
Senior/Community Centers	Recreation & Parks	69003	300,000	5,200,000				5,500,000
Aquatic Center	Recreation & Parks	61007					500,000	500,000
Grand Haven North Park	Recreation & Parks	66001				400,000	6,500,000	6,900,000
Neighborhood Park - Lehigh W	Recreation & Parks	66004	1,500,000	19,000	21,000	23,000	25,300	1,588,300
Municipal Golf Course	Recreation & Parks	61011	250,000	250,000	6,000,000			6,500,000
Trails	Recreation & Parks	61013			300,000		400,000	700,000
Graham Swamp Trail	Recreation & Parks	61014	894,000					894,000
Buddy Taylor Joint Use Facility	Recreation & Parks	66007	75,000	300,000				375,000
Park Renovation	Recreation & Parks	66008	75,000	75,000		75,000	75,000	375,000
Park Land Acquisition	Recreation & Parks	69001			500,000		500,000	1,000,000
Fleet - Parks/Facilities	Recreation & Parks	Fleet	143,200		24,000	38,750		205,950
Total Recreation and Parks			5,987,200	6,844,000	6,957,000	777,450	8,045,100	28,610,750
City Hall	Capital Projects	99003					1,000,000	1,000,000
General City Project Planning	Capital Projects	99004	200,000					200,000
Advanced Land Purchases	Capital Projects	99005	250,000		500,000		500,000	1,250,000
Fleet - Capital Projects	Capital Projects	Fleet	68,714		21,000	48,341		138,055
Total Capital Projects			518,714		521,000	48,341	1,500,000	2,588,055

SUMMARY BY DEPARTMENT

PROJECT	DEPARTMENT	PROJECT#	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Well field and Wells	Utility	81019	2,650,000	3,500,000		3,900,000	5,300,000	16,050,000
Water Mains	Utility	81020	6,443,000	1,500,000			200,000	8,143,000
Distribution System Improvement	Utility	84005	175,000	200,000	200,000	200,000	200,000	975,000
Water Treatment Plant #2	Utility	84003	125,000				200,000	325,000
Water Treatment Plant #3	Utility	81010	12,200,000	4,900,000			150,000	17,250,000
Utility Land Acquisition	Utility	89001	7,200,000	200,000	200,000	200,000	200,000	8,000,000
General Plant R & R - Water	Utility	84004	500,000	500,000	500,000	500,000	500,000	2,500,000
Miscellaneous	Utility	84001					1,160,000	1,160,000
Wastewater Treatment Plant #1	Utility	82002	3,245,000	2,466,000	4,212,000	6,000,000	400,000	16,345,000
Wastewater Treatment Plant #3	Utility	82010					1,300,000	1,300,000
Lift Stations and Pump Stations	Utility	85003	2,550,000	425,000	4,708,000	425,000	425,000	8,533,000
Reclaimed Water	Utility	82004	8,532,000				500,000	9,032,000
PEP System	Utility	82001	3,432,188	3,095,375	3,095,375	3,095,375	3,095,375	15,783,688
Wastewater Plant #2	Utility	82007	330,000	4,100,000	9,700,000		9,600,000	23,730,000
General Plant R & R - Wastewat	Utility	85005	500,000	500,000	500,000	500,000	500,000	2,500,000
Beachside Sewer System	Utility	82009	4,599,300	5,417,000	2,024,000	1,262,100	3,010,700	16,313,100
Fleet - Utility Administration	Fleet		22,600			115,000		137,600
Fleet - Utility Maintenance	Fleet				45,500	47,200	149,000	241,700
Fleet - Wastewater Collection	Utility		580,000	102,000	52,500	175,000	49,500	959,000
Fleet - Wastewater Treatment	Utility		54,000			18,250	65,250	137,500
Fleet - Water Plant #1	Utility					121,250	26,500	147,750
Fleet - Water Plant #2	Utility					18,250	19,750	38,000
Fleet - Water Quality	Utility					18,250	59,725	77,975
Fleet - Water Distribution	Utility		215,000	53,000		283,500	129,500	661,000
Total Utility			53,293,088	26,980,375	25,237,375	16,879,175	27,940,300	150,330,313
Swale Rehabilitation Program	Stormwater Manage	55001	2,369,800	3,060,400	2,635,000	3,574,100	2,903,500	14,362,800
Valley Gutter Improvements	Stormwater Manage	55002	390,000	409,500	430,000	451,500	474,100	2,155,100
Pipe Replacement	Stormwater Manage	55003	678,900	712,800	746,500	785,900	825,200	3,751,300
Lehigh Canal Rehabilitation	Stormwater Manage	55004	140,000	1,861,000				2,001,000
Control Structure Rehabilitation	Stormwater Manage	55005		50,000	440,000		292,000	752,000
Fleet - Stormwater Management	Stormwater Manage	Fleet	31,000		34,000	40,500	88,950	172,450
Total Stormwater Management			3,629,700	6,093,700	4,287,500	4,652,000	4,531,750	23,194,650
Grand Total			120,206,297	113,683,198	57,573,644	31,131,599	57,781,075	360,375,613

REVENUE AND EXPENSE PROJECTIONS BY FUND

GENERAL FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	9,411,012	8,550,158	4,375,658	3,930,458	2,564,158
Revenues					
Taxes	17,224,400	18,802,400	19,718,500	20,704,400	21,532,600
Licenses & Permits	4,943,900	4,988,600	4,988,500	5,003,500	5,008,500
Intergovernmental Revenue	47,600	49,000	50,500	52,000	53,600
Charges for Services	4,586,330	4,988,200	5,167,700	5,395,200	5,611,000
Miscellaneous Revenues	2,018,040	2,078,600	2,641,000	2,205,200	2,271,400
Total Revenues	28,630,270	30,696,800	32,566,200	33,360,300	34,477,100
Total Available Funds	38,241,282	36,236,958	36,962,055	37,290,758	37,041,258
Expenditures					
Personal Services	15,419,730	16,499,100	17,489,000	18,536,300	19,465,200
Operating Expenditures	12,454,434	12,703,500	12,957,600	13,216,800	13,461,100
Capital Outlay	1,381,255	1,105,000	884,000	707,200	565,600
Grants & Aide	446,000	450,500	455,000	459,600	454,200
Transfers to Other Funds	2,969,705	-	-	-	-
Capital Improvement Program	-	1,103,000	1,246,000	1,804,700	1,899,100
Total Expenditures	32,691,124	31,861,100	33,031,600	34,726,600	35,876,400
Available Funds End of Year	5,550,158	4,375,658	3,930,458	2,564,158	1,165,858
STREETS IMPROVEMENT FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	1,041,689	79,989	372,689	1,770,989	3,324,789
Revenues					
Infrastructure Surtax	2,747,600	2,802,600	2,858,700	2,915,800	2,974,200
Gas Tax	1,639,400	1,672,200	1,705,600	1,739,700	1,774,500
State Revenue Sharing	1,451,400	1,480,400	1,510,000	1,540,200	1,571,000
Interest on Investments	25,000	7,500	45,000	115,000	125,000
Total Revenues	5,863,400	5,962,700	6,119,300	6,310,600	6,444,700
Total Available Funds	6,904,989	6,042,689	6,491,989	8,081,789	9,769,489
Expenditures					
Capital Improvement Program	6,825,000	5,670,000	4,721,000	4,757,000	7,582,000
Total Expenditures	6,825,000	5,670,000	4,721,000	4,757,000	7,582,000
Available Funds End of Year	79,989	372,689	1,770,989	3,324,789	2,187,489
PARK IMPACT FEE FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	2,795,876	1,944,976	3,477,876	4,959,076	6,542,876
Revenues					
Grants	1,000,000	96,000	-	139,000	-
Park Impact Fees	2,426,300	2,306,900	2,076,200	1,764,600	1,411,800
Interest on Investments	115,000	130,000	205,000	280,000	175,000
Total Revenues	3,543,300	2,532,900	2,281,200	2,163,600	1,586,800
Total Available Funds	6,336,976	4,477,876	5,759,076	7,142,876	8,129,876
Expenditures					
Capital Improvement Program	4,394,000	1,000,000	800,000	600,000	7,400,000
Total Expenditures	4,394,000	1,000,000	800,000	600,000	7,400,000
Available Funds End of Year	1,944,976	3,477,876	4,959,076	6,542,876	729,876

REVENUE AND EXPENSE PROJECTIONS BY FUND

FIRE IMPACT FEE FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	437,235	116,495	711,195	363,795	734,795
Revenues					
Fire Impact Fees	631,260	617,700	667,100	584,000	481,200
Interest on Investments	15,000	20,000	25,000	25,000	15,000
Total Revenues	646,260	637,700	692,100	609,000	496,200
Total Available Funds	1,083,495	755,195	1,403,295	969,795	1,230,995
Expenditures					
Capital Improvement Program	965,000	45,000	1,022,500	255,000	1,226,500
Total Expenditures	965,000	45,000	1,022,500	255,000	1,226,500
Available Funds End of Year	116,495	711,195	360,795	734,795	2,465

DEVELOPMENT SPECIAL PROJECTS FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	262,122	262,122	262,122	292,122	307,122
Revenues					
Developer Contributions	-	-	-	-	-
Interest on Investments	10,000	10,000	10,000	15,000	15,000
Total Revenues	10,000	10,000	10,000	15,000	15,000
Total Available Funds	272,122	262,122	292,122	307,122	322,122
Expenditures					
Capital Improvement Program	-	-	-	-	-
Total Expenditures	-	-	-	-	-
Available Funds End of Year	272,122	262,122	292,122	307,122	322,122

TRANSPORTATION IMPACT FEE FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	12,475,596	3,793,096	5,637,196	1,445,396	171,096
Revenues					
Transportation Impact Fees	8,167,500	7,759,100	8,983,200	5,935,700	4,748,600
Grants	-	-	6,500,000	-	6,000,000
Developer Contributions	-	-	-	-	-
Special Assessments	21,000,000	-	-	-	-
Proceeds from Debt	-	20,000,000	-	-	-
Interest on Investments	400,000	235,000	175,000	40,000	45,000
Total Revenues	29,567,500	27,994,100	13,658,200	5,975,700	10,793,600
Total Available Funds	42,043,096	31,787,196	19,295,396	7,421,096	10,964,696
Expenditures					
Capital Improvement Program	36,250,000	26,150,000	10,600,000	-	2,200,000
Debt Service	-	-	7,250,000	7,250,000	7,250,000
Total Expenditures	36,250,000	26,150,000	17,850,000	7,250,000	9,450,000
Available Funds End of Year	3,793,096	5,637,196	1,445,396	171,096	1,514,696

REVENUE AND EXPENSE PROJECTIONS BY FUND

SR100 CRA FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	5,504	104,168	5,132,880	1,928,281	2,262
Revenues					
Intergovernmental Revenue	115,200	671,050	1,368,440	2,170,660	3,472,940
Interest on Investments	6,000	130,000	175,000	50,000	12,500
Proceeds from Debt	-	45,739,000	-	-	-
Transfers from Other Funds	2,077,464	447,370	925,630	1,447,060	2,315,290
Total Revenues	2,198,664	46,987,420	2,469,070	3,667,660	5,800,730
Total Available Funds	2,204,168	47,091,568	7,621,950	5,595,931	5,802,992
Expenditures					
Operating Expenditures	100,000	500,000	350,000	250,000	150,000
Capital Improvement Program	2,000,000	36,786,873	-	-	-
Debt Service	-	2,671,635	5,343,669	5,343,669	5,343,669
Total Expenditures	2,100,000	41,958,708	5,693,669	5,593,669	5,493,669
Available Funds End of Year	104,169	5,132,860	1,928,281	2,262	309,323
<hr/>					
CAPITAL PROJECTS FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	2,342,594	63,140	4,911,440	1,622,640	7,068,940
Revenues					
Ad Valorem Taxes	4,466,300	4,934,900	5,329,700	5,649,500	5,932,000
Sales & Use Taxes	2,284,900	2,353,400	2,424,000	2,496,700	2,571,600
Grants	120,000	-	-	-	-
Interest on Investments	55,000	110,000	130,000	175,000	365,000
Transfers from Other Funds	242,222	-	-	-	-
Proceeds from Debt	-	5,000,000	-	-	-
Total Revenues	7,169,422	12,398,300	7,883,700	8,321,200	8,668,600
Total Available Funds	9,531,016	12,461,440	12,795,140	9,943,840	15,937,440
Expenditures					
Capital Improvement Program	9,450,000	7,550,000	9,372,500	1,075,000	4,303,500
Debt Service	-	-	1,800,000	1,800,000	1,800,000
Transfers to Other Funds	17,876	-	-	-	-
Total Expenditures	9,467,876	7,550,000	11,172,500	2,875,000	6,103,500
Available Funds End of Year	63,140	4,911,440	1,622,640	7,068,940	9,833,940
<hr/>					
UTILITY FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	4,193,200	4,311,484	4,616,770	2,651,216	2,383,962
Revenues					
Water & Wastewater Sales	24,633,390	26,357,700	27,675,600	29,646,100	31,451,500
Interest on Investments	204,065	110,000	55,000	50,000	55,000
Transfers from Other Funds	1,922,250	2,076,000	2,221,300	2,332,400	2,425,700
Total Revenues	26,759,705	28,543,700	29,981,900	32,028,500	33,932,200
Total Available Funds	30,952,905	32,855,184	34,600,670	34,679,716	36,315,162
Expenditures					
Personal Services	5,991,477	6,410,900	6,795,600	7,203,300	7,563,500
Operating Expenditures	8,609,682	8,781,900	8,957,500	9,136,700	9,319,400
Capital Outlay	2,346,550	2,395,500	2,443,400	2,492,300	2,542,100
Debt Service	7,472,516	6,592,914	11,354,454	11,355,454	12,962,726
Grants & A/c	8,000	8,000	8,000	8,000	8,000
Transfers to Other Funds	2,211,194	2,047,200	2,190,500	2,300,000	2,392,000
Total Expenditures	26,641,421	28,236,414	31,749,454	32,495,754	34,787,726
Available Funds End of Year	4,311,484	4,616,770	2,651,216	2,383,962	1,526,436

REVENUE AND EXPENSE PROJECTIONS BY FUND

UTILITY CAPITAL PROJECTS FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	7,467,750	17,322,681	10,575,806	13,430,131	10,320,056
Revenues					
Impact Fees	16,051,700	16,196,800	13,525,800	11,038,600	10,831,900
Intergovernmental Revenue	-	-	-	-	-
Interest on Investments	600,000	650,000	550,000	550,000	250,000
Proceeds from Debt	44,486,750	-	12,600,000	-	5,700,000
R & R Transfer	1,080,219	1,231,700	1,317,900	1,363,800	1,482,300
Total Revenues	64,198,669	20,076,500	27,993,700	12,972,400	18,264,200
Total Available Funds	71,666,419	37,401,181	38,569,506	26,402,531	28,584,256
Expenditures					
Capital Improvement Program	52,421,466	26,825,375	25,139,375	16,082,475	27,441,075
Transfers to Other Funds	1,922,250	-	-	-	-
Total Expenditures	54,343,716	26,825,375	25,139,375	16,082,475	27,441,075
Available Funds End of Year	17,322,681	10,575,806	13,430,131	10,320,056	1,143,181

STORMWATER UTILITY FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	1,300,000	432,179	89,083	209,542	316,186
Revenues					
Stormwater Fees	3,300,000	3,952,000	4,771,800	5,299,500	5,405,500
Licenses and Permits	290,000	301,600	312,200	320,000	326,400
Grants	400,000	-	-	-	-
Interest on Investments	8,000	9,800	11,000	6,500	2,200
Miscellaneous Revenue	75,000	-	-	-	-
Proceeds from Debt	3,255,700	5,745,200	3,887,500	4,227,200	4,061,300
Total Revenues	7,339,700	10,009,800	8,982,500	9,853,200	9,795,400
Total Available Funds	8,639,700	10,441,979	9,071,583	10,062,742	10,111,586
Expenditures					
Personal Services	1,073,883	1,149,100	1,218,000	1,291,100	1,355,700
Operating Expenditures	2,777,842	2,833,400	2,890,100	2,947,900	3,008,900
Capital Outlay	481,600	-	-	-	-
Capital Improvement Program	3,598,700	6,093,700	4,253,500	4,611,500	4,464,800
Debt Service	275,496	275,496	500,441	896,056	1,168,748
Total Expenditures	8,207,521	10,351,696	8,862,041	9,746,556	10,016,148
Available Funds End of Year	432,179	89,083	209,542	316,186	85,440

FLEET MANAGEMENT FUND	FY 07	FY 08	FY 09	FY 10	FY 11
Prior Year Carry-over	816,660	830,233	1,604,820	2,347,077	1,459,181
Revenues					
Fleet Lease Charges	1,303,006	1,271,485	1,209,539	1,148,201	977,727
Fleet Maintenance Charges	746,816	761,752	776,987	792,527	803,378
Fuel Charges	750,000	765,000	780,300	795,900	811,900
Interest on Investments	3,500	500	1,000	1,500	3,000
Transfers from Other Funds	1,208,717	-	-	-	-
Total Revenues	4,012,039	2,798,737	2,767,826	2,738,128	2,600,905
Total Available Funds	4,828,699	3,628,970	4,372,646	5,085,205	4,060,086
Expenditures					
Personal Services	247,504	264,600	280,700	297,500	312,400
Operating Expenses	1,274,631	1,300,100	1,326,100	1,352,600	1,379,700
Capital Outlay	-	-	-	-	-
Capital Improvement Program	2,302,109	459,250	418,769	1,945,924	1,262,100
Debt Service	174,222	-	-	-	-
Total Expenditures	3,598,466	2,024,150	2,025,569	3,596,024	2,954,200
Available Funds End of Year	830,233	1,604,820	2,347,077	1,489,181	1,105,886

PROJECT DETAIL SHEETS

Individual detail sheets for the Capital Improvement Program are sorted numerically by project number. The project number can be found on both the "Summary by Funding Source" (pages 167 - 169) and the "Summary by Department" (pages 170 - 172). The "Fleet Replacement Schedule" is found on pages 258 – 265.

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 23001

PROJECT NAME: Fiber Optic Cable	DATE: July 11, 2006
DEPARTMENT: Information Technology & Comm	PROJECT MANAGER: Courtney Violette
LOCATION: Various	ORIGINAL PLAN DATE: July 11, 2005

JUSTIFICATION/DESCRIPTION:

Fiber optic cabling will be installed along the main thoroughfares with the City. This will allow city facilities to communicate at higher speeds and will have sufficient capacity for public use.

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	500,000	500,000	500,000	500,000		2,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	500,000	500,000	500,000	500,000		2,000,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	500,000	500,000	500,000	500,000		2,000,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	500,000	500,000	500,000	500,000		2,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31001

PROJECT NAME: State Road 100	DATE: July 11, 2006
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	779,126
Lighting	3,923,706
Sidewalks/Bikeway	510,994
Buffer Landscaping-FPL	93,589
Integrated Traffic System	292,465
Standardized Signal Arms	935,887
Gateway Identity Signage/Features I-95	292,465
Contingency	682,823

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction		7,511,055				7,511,055
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		7,511,055				7,511,055

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund		7,511,055				7,511,055
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		7,511,055				7,511,055

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31002

PROJECT NAME: Underground Electric Lines	DATE: July 11, 2006
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Underground Lines	3,649,959
Contingency	364,996

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction		4,014,955				4,014,955
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		4,014,955				4,014,955

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund		4,014,955				4,014,955
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		4,014,955				4,014,955

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31003

PROJECT NAME:	State Road 100 Service Road	DATE:	July 11, 2006
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Service Road	3,200,733
ROW Acquisition	2,800,641
Service Road Landscaping	640,531
Service Road Lighting	1,179,217
Contingency	782,112

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land		2,800,641				2,800,641
Construction		5,802,593				5,802,593
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		8,603,234				8,603,234

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund		8,603,234				8,603,234
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		8,603,234				8,603,234

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31004

PROJECT NAME:	Bulldog Drive	DATE:	July 11, 2006
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Land Acquisition	868,620
Appraisal Fees	87,739
Relocation Costs	511,813
Relocation Study	58,493
Demolition Costs	105,287
Four-Lane Roadway	1,842,527
Landscaping	154,421
Lighting	578,495
Sidewalks/Bikeway	75,339
Gateway Identity Signage/Features	233,972
Contingency	451,671

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning		58,493				58,493
Land		956,359				956,359
Construction		3,441,712				3,441,712
Equipment						
Effect on Operating Budget		511,813				511,813
Materials and Supplies						
TOTAL COSTS:		4,968,377				4,968,377

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund		4,968,377				4,968,377
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		4,968,377				4,968,377

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31005

PROJECT NAME:	Midway	DATE:	July 11, 2006
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Land Acquisition	1,035,325
Appraisal Fees	87,739
Relocation Costs	526,436
Relocation Study	58,493
Demolition Costs	193,027
Contingency	190,102

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning		58,493				58,493
Land		1,123,064				1,123,064
Construction		383,129				383,129
Equipment						
Effect on Operating Budget		526,436				526,436
Materials and Supplies						
TOTAL COSTS:		2,091,122				2,091,122

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund		2,091,122				2,091,122
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		2,091,122				2,091,122

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31006

PROJECT NAME: Whispering Pines	DATE: July 11, 2006
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Land Acquisition	871,779
Appraisal Fees	87,739
Relocation Costs	818,901
Relocation Study	58,493
Demolition Costs	327,560
Contingency	216,447

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning		58,493				58,493
Land		959,518				959,518
Construction		544,007				544,007
Equipment						
Effect on Operating Budget		818,901				818,901
Materials and Supplies						
TOTAL COSTS:		2,380,919				2,380,919

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund		2,380,919				2,380,919
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		2,380,919				2,380,919

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31007

PROJECT NAME:	High School Buffer Landscaping	DATE:	July 11, 2006
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Buffer Landscaping-SR100	126,345
Buffer Landscaping-Bulldog Drive	231,632
Buffer Landscaping-North & West Property Line	273,747
Contingency	63,172

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction		694,896				694,896
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		694,896				694,896

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund		694,896				694,896
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		694,896				694,896

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31008

PROJECT NAME:	Old Kings Road Improvements	DATE:	July 11, 2006
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	642,252
Lighting	2,414,588
Contingency	305,684

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction		3,362,524				3,362,524
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		3,362,524				3,362,524

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund		3,362,524				3,362,524
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		3,362,524				3,362,524

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31009

PROJECT NAME:	Belle Terre Parkway	DATE:	July 11, 2006
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	628,214
Lighting	2,364,284
Contingency	299,250

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction		3,291,748				3,291,748
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		3,291,748				3,291,748

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund		3,291,748				3,291,748
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		3,291,748				3,291,748

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31010

PROJECT NAME: Seminole Woods Parkway	DATE: July 11, 2006
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: South of SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	17,548
Lighting	62,880
Contingency	8,043

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction		88,471				88,471
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		88,471				88,471

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Func		88,471				88,471
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		88,471				88,471

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31011

PROJECT NAME:	Land Acquisition - SR100 Frontage	DATE:	July 11, 2006
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land	2,000,000	1,779,572				3,779,572
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,000,000	1,779,572				3,779,572

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund	2,000,000	1,779,572				3,779,572
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,000,000	1,779,572				3,779,572

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49004

PROJECT NAME: Fire Station #4	DATE: July 11, 2006
DEPARTMENT: Fire	PROJECT MANAGER: Richard Rice
LOCATION: Farmsworth	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

The completion of the station will be accompanied by the need for an additional truck and more personnel.

There was \$900,000 budgeted in fiscal year 2004-2005 and \$200,000 budgeted in fiscal year 2005-2006..

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	900,000					900,000
Equipment	65,000					65,000
Effect on Operating Budget		542,000	569,000	597,000	627,000	2,335,000
Materials and Supplies						
TOTAL COSTS:	965,000	542,000	569,000	597,000	627,000	3,300,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund		542,000	569,000	597,000	627,000	2,335,000
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund	965,000					965,000
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	965,000	542,000	569,000	597,000	627,000	3,300,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49005

PROJECT NAME: Fire Station #5	DATE: July 11, 2006
DEPARTMENT: Fire	PROJECT MANAGER: Richard Rice
LOCATION: Belle Terre Parkway	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

This station will become the main station.

There was \$1,600,000 budgeted in fiscal year 2004-2005 and \$200,000 budgeted in fiscal year 2005-2006.

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	2,725,000					2,725,000
Equipment	65,000					65,000
Effect on Operating Budget		542,000	569,000	597,000	627,000	2,335,000
Materials and Supplies						
TOTAL COSTS:	2,790,000	542,000	569,000	597,000	627,000	5,125,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund		542,000	569,000	597,000	627,000	2,335,000
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	2,790,000					2,790,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,790,000	542,000	569,000	597,000	627,000	5,125,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49006

PROJECT NAME: Fire Station #6	DATE: July 11, 2006
DEPARTMENT: Fire	PROJECT MANAGER: Richard Rice
LOCATION: Pine Lakes	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning		45,000				45,000
Land						
Construction			1,870,000			1,870,000
Equipment			175,000	200,000		375,000
Effect on Operating Budget				547,000	575,000	1,122,000
Materials and Supplies						
TOTAL COSTS:		45,000	2,045,000	747,000	575,000	3,412,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund				547,000	575,000	1,122,000
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund		45,000	1,022,500	200,000		1,267,500
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund			1,022,500			1,022,500
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		45,000	2,045,000	747,000	575,000	3,412,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49008

PROJECT NAME: Fire Station #7	DATE: July 11, 2006
DEPARTMENT: Fire	PROJECT MANAGER: Richard Rice
LOCATION: Seminole Woods	ORIGINAL PLAN DATE: July 1, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning				55,000		55,000
Land						
Construction					2,057,000	2,057,000
Equipment					400,000	400,000
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:				55,000	2,457,000	2,512,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund				55,000	1,228,500	1,283,500
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund					1,228,500	1,228,500
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:				55,000	2,457,000	2,512,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49009

PROJECT NAME:	Fire Station #2 Replacement	DATE:	July 11, 2006
DEPARTMENT:	Fire	PROJECT MANAGER:	Richard Rice
LOCATION:	Colbert Lane	ORIGINAL PLAN DATE:	July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	45,000					45,000
Land						
Construction	1,700,000					1,700,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,745,000					1,745,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	1,745,000					1,745,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,745,000					1,745,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49011

PROJECT NAME: Training and Safety Facility	DATE: July 11, 2006
DEPARTMENT: Fire	PROJECT MANAGER: Mike Beadle
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

This project is planned to include a fire tower, a fire-wise house, and a safety village. The house and the safety village would be constructed after 2009.

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	75,000		25,000			100,000
Land						
Construction		475,000				475,000
Equipment						
Effect on Operating Budget			50,000			50,000
Materials and Supplies						
TOTAL COSTS:	75,000	475,000	75,000			625,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund			50,000			50,000
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	75,000	475,000	25,000			575,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	75,000	475,000	75,000			625,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49012

PROJECT NAME: Opticom Traffic System	DATE: July 11, 2006
DEPARTMENT: Fire	PROJECT MANAGER: Mike Beadle
LOCATION: Various	ORIGINAL PLAN DATE: July 7, 2006

JUSTIFICATION/DESCRIPTION:

The Opticom System allows fire department apparatus to change traffic signals to green as they are responding to calls. It in receiv ng equipment that connects to the traffic signal and transmitting equipment that goes in each vehicle.

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment	240,000					240,000
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	240,000					240,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Func						
Transportation Impact Fee Fund						
SR100 CRA Func						
Capital Projects Fund	240,000					240,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	240,000					240,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 51004

PROJECT NAME: Pine Lakes Parkway Improvements	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: Pine Lakes Parkway	ORIGINAL PLAN DATE: July 13, 2005

JUSTIFICATION/DESCRIPTION:

North Pine Lakes Parkway paved shoulders and sidewalk.

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	150,000					150,000
Land						
Construction		1,550,000				1,550,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	150,000	1,550,000				1,700,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	150,000	1,550,000				1,700,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	150,000	1,550,000				1,700,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 51005

PROJECT NAME: Sidewalks and Bike paths	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	50,000	100,000	100,000	50,000	50,000	350,000
Land						
Construction	200,000	400,000	400,000	200,000	200,000	1,400,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	250,000	500,000	500,000	250,000	250,000	1,750,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	250,000	500,000	500,000	250,000	250,000	1,750,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	250,000	500,000	500,000	250,000	250,000	1,750,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 51007

PROJECT NAME: Multi-Purpose Path	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: FPL Powerline	ORIGINAL PLAN DATE: July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	350,000					350,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	350,000					350,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	350,000					350,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	350,000					350,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 52003

PROJECT NAME: Parkway Beautification	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

The City of Palm Coast has an ongoing parkway beautification program.

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning			50,000		50,000	100,000
Land						
Construction	250,000		450,000		450,000	1,150,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	250,000		500,000		500,000	1,250,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	250,000		500,000		500,000	1,250,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	250,000		500,000		500,000	1,250,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53103

PROJECT NAME: Street Lighting	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	25,000	25,000	25,000	25,000	25,000	125,000
Land						
Construction	225,000	225,000	225,000	225,000	225,000	1,125,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	250,000	250,000	250,000	250,000	250,000	1,250,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	250,000	250,000	250,000	250,000	250,000	1,250,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	250,000	250,000	250,000	250,000	250,000	1,250,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53202

PROJECT NAME:	North Old Kings Road 4-Laning	DATE:	July 11, 2006
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Rice
LOCATION:	Farragut to Forest Grove	ORIGINAL PLAN DATE:	July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning		1,000,000				1,000,000
Land						
Construction			10,000,000			10,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		1,000,000	10,000,000			11,000,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund		1,000,000	10,000,000			11,000,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		1,000,000	10,000,000			11,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53203

PROJECT NAME: Traffic Calming Improvements	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: City-Wide	ORIGINAL PLAN DATE: July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	100,000	100,000				200,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	100,000	100,000				200,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund	100,000	100,000				200,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	100,000	100,000				200,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53207

PROJECT NAME: Whiteview Overpass	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: Whiteview and I-95	ORIGINAL PLAN DATE: July 15, 2005

JUSTIFICATION/DESCRIPTION:

Design 2011 1,400,000
 Estimated construction costs are \$9,500,000

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning					1,400,000	1,400,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:					1,400,000	1,400,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund					1,400,000	1,400,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:					1,400,000	1,400,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54104

PROJECT NAME: Street Paving and Resurfacing	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Bill Gilley
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

The City of Palm Coast has over 530 miles of streets which it maintains. Because of neglected maintenance for several years, there is a need to resurface 50 miles of streets each year for the next 5 years.

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	320,000	352,000	387,000	425,000	467,000	1,951,000
Land						
Construction	2,880,000	3,168,000	3,484,000	3,832,000	4,215,000	17,579,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	3,200,000	3,520,000	3,871,000	4,257,000	4,682,000	19,530,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund	3,200,000	3,520,000	3,871,000	4,257,000	4,682,000	19,530,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	3,200,000	3,520,000	3,871,000	4,257,000	4,682,000	19,530,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54404

PROJECT NAME:	Royal Palms Parkway Shoulders	DATE:	July 11, 2006
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Rice
LOCATION:	Royal Palms Parkway	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

West of Belle Terre	2007-2008	3,500,000
East of Belle Terre	2010-2011	2,100,000

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	100,000			200,000		300,000
Land						
Construction	1,650,000	1,750,000			1,900,000	5,300,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,750,000	1,750,000		200,000	1,900,000	5,600,000

SOURCE OF FUNDS.	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund	1,750,000	1,750,000		200,000	1,900,000	5,600,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,750,000	1,750,000		200,000	1,900,000	5,600,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54405

PROJECT NAME: Traffic Signals	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	60,000	60,000	60,000			180,000
Land						
Construction	540,000	540,000	540,000			1,620,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	600,000	600,000	600,000			1,800,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	600,000	600,000	600,000			1,800,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfundec						
TOTAL REVENUE:	600,000	600,000	600,000			1,800,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54408

PROJECT NAME: Rymfire Drive Safety Improvements	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: Rymfire Drive	ORIGINAL PLAN DATE: July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	725,000					725,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	725,000					725,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund	725,000					725,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	725,000					725,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54409

PROJECT NAME:	Intersection/Turn Lane Improvements	DATE:	July 11, 2006
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Rice
LOCATION:	Various	ORIGINAL PLAN DATE:	July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	50,000		50,000		50,000	150,000
Land						
Construction	500,000		500,000		500,000	1,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	550,000		550,000		550,000	1,650,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund	550,000		550,000		550,000	1,650,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	550,000		550,000		550,000	1,650,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54410

PROJECT NAME: Whiteview Parkway Shoulders	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: Whiteview Parkway	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning					150,000	150,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:					150,000	150,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund					150,000	150,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:					150,000	150,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54501

PROJECT NAME:	Palm Coast Parkway 6-Laning	DATE:	July 11, 2006
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Rice
LOCATION:	Cypress Point Pkwy/Florida Park Dr	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

This 6-laning will extend from Cypress Point Pkwy/Boulder Rock Dr east to Florida Park Dr.

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction		9,000,000				9,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		9,000,000				9,000,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund		9,000,000				9,000,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		9,000,000				9,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54503

PROJECT NAME:	Belle Terre Parkway 4-Laning	DATE:	July 11, 2006
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Rice
LOCATION:	North of Palm Coast Parkway	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	14,000,000	14,000,000				28,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	14,000,000	14,000,000				28,000,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	14,000,000	14,000,000				28,000,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	14,000,000	14,000,000				28,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54504

PROJECT NAME:	South Old Kings Road 4-Laning	DATE:	July 11, 2006
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Rice
LOCATION:	SR100 to Palm Coast Pkwy	ORIGINAL PLAN DATE:	July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	21,000,000					21,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	21,000,000					21,000,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	21,000,000					21,000,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	21,000,000					21,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54505

PROJECT NAME:	Palm Harbor Extension	DATE:	July 11, 2006
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Rice
LOCATION:	Palm Harbor	ORIGINAL PLAN DATE:	July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	2,500,000					2,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,500,000					2,500,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	2,500,000					2,500,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,500,000					2,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54601

PROJECT NAME:	Guardrail Safety Improvements	DATE:	July 11, 2006
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Rice
LOCATION:	Various Locations	ORIGINAL PLAN DATE:	July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	200,000					200,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	200,000					200,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund	200,000					200,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	200,000					200,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54602

PROJECT NAME: Bridge Safety Improvements	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	30,000	30,000	30,000	30,000	30,000	150,000
Land						
Construction	270,000	270,000	270,000	270,000	270,000	1,350,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	300,000	300,000	300,000	300,000	300,000	1,500,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund	300,000	300,000	300,000	300,000	300,000	1,500,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	300,000	300,000	300,000	300,000	300,000	1,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54603

PROJECT NAME:	Clubhouse Waterway Bridge Rehabilitation	DATE:	July 11, 2006
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Rice
LOCATION:	Clubhouse Drive	ORIGINAL PLAN DATE:	June 19, 2006

JUSTIFICATION/DESCRIPTION

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	100,000					100,000
Land						
Construction	900,000					900,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,000,000					1,000,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	1,000,000					1,000,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,000,000					1,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55001

PROJECT NAME: Swale Rehabilitation Program	DATE: July 11, 2006
DEPARTMENT: Stormwater Management	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	2,389,800	3,060,400	2,635,000	3,374,100	2,903,500	14,362,800
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,389,800	3,060,400	2,635,000	3,374,100	2,903,500	14,362,800

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	2,389,800	3,060,400	2,635,000	3,374,100	2,903,500	14,362,800
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,389,800	3,060,400	2,635,000	3,374,100	2,903,500	14,362,800

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55002

PROJECT NAME: Valley Gutter Improvements	DATE: July 11, 2006
DEPARTMENT: Stormwater Management	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	390,000	409,500	430,000	451,500	474,100	2,155,100
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	390,000	409,500	430,000	451,500	474,100	2,155,100

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	390,000	409,500	430,000	451,500	474,100	2,155,100
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	390,000	409,500	430,000	451,500	474,100	2,155,100

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55003

PROJECT NAME: Pipe Replacement	DATE: July 11, 2006
DEPARTMENT: Stormwater Management	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	678,900	712,800	748,500	785,900	825,200	3,751,300
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	678,900	712,800	748,500	785,900	825,200	3,751,300

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	678,900	712,800	748,500	785,900	825,200	3,751,300
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	678,900	712,800	748,500	785,900	825,200	3,751,300

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55004

PROJECT NAME:	Lehigh Canal Rehabilitation	DATE:	July 11, 2006
DEPARTMENT:	Stormwater Management	PROJECT MANAGER:	John Moden
LOCATION:	Lehigh Canal	ORIGINAL PLAN DATE:	July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	140,000	1,861,000				2,001,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	140,000	1,861,000				2,001,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	140,000	1,861,000				2,001,000
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	140,000	1,861,000				2,001,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55005

PROJECT NAME: Control Structure Rehabilitation	DATE: July 11, 2006
DEPARTMENT: Stormwater Management	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction		50,000	440,000		262,000	752,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		50,000	440,000		262,000	752,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund		50,000	440,000		262,000	752,000
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		50,000	440,000		262,000	752,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 59002

PROJECT NAME: Fuel Depot Upgrade and Relocation	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: Utility Drive	ORIGINAL PLAN DATE: June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	100,000					100,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	100,000					100,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund	100,000					100,000
Amount Unfunded						
TOTAL REVENUE:	100,000					100,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 59003

PROJECT NAME: Public Works Facility Improvements	DATE: July 11, 2006
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Rice
LOCATION: Wellfield Grade	ORIGINAL PLAN DATE: June 19, 2006

JUSTIFICATION/DESCRIPTION:

Parking improvements

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	100,000					100,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	100,000					100,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	100,000					100,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	100,000					100,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61005

PROJECT NAME:	Neighborhood Park - Cypress Knoll	DATE:	July 11, 2006
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	Richard Rice
LOCATION:	East Hampton	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning		100,000				100,000
Land						
Construction		900,000				900,000
Equipment						
Effect on Operating Budget			37,000	40,700	44,800	122,500
Materials and Supplies						
TOTAL COSTS:		1,000,000	37,000	40,700	44,800	1,122,500

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund			37,000	40,700	44,800	122,500
Streets Improvement Fund						
Park Impact Fee Fund		1,000,000				1,000,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		1,000,000	37,000	40,700	44,800	1,122,500

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61007

PROJECT NAME: Aquatic Center	DATE: July 11, 2006
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning					500,000	500,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:					500,000	500,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund					500,000	500,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:					500,000	500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61011

PROJECT NAME:	Municipal Golf Course	DATE:	July 11, 2006
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	To Be Determined	ORIGINAL PLAN DATE:	July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	250,000	250,000				500,000
Land						
Construction			6,000,000			6,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	250,000	250,000	6,000,000			6,500,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	250,000	250,000	6,000,000			6,500,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	250,000	250,000	6,000,000			6,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61013

PROJECT NAME:	Trails	DATE:	July 11, 2006
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	Richard Rice
LOCATION:	To Be Determined	ORIGINAL PLAN DATE:	July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction			300,000		400,000	700,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			300,000		400,000	700,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund			300,000		400,000	700,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfundec						
TOTAL REVENUE:			300,000		400,000	700,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61014

PROJECT NAME:	Graham Swamp Trail	DATE:	July 11, 2006
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	Richard Rice
LOCATION:	Various	ORIGINAL PLAN DATE:	June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	894,000					894,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	894,000					894,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund	894,000					894,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	894,000					894,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66001

PROJECT NAME: Waterfront Park	DATE: July 11, 2006
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Richard Rice
LOCATION: Colbert Lane	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning				400,000		400,000
Land						
Construction					6,500,000	6,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:				400,000	6,500,000	6,900,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund				400,000	6,500,000	6,900,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:				400,000	6,500,000	6,900,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66004

PROJECT NAME: Neighborhood Park - Lehigh Woods	DATE: July 11, 2006
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Richard Rice
LOCATION: Rymfire Drive	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	1,500,000					1,500,000
Equipment						
Effect on Operating Budget		19,000	21,000	23,000	25,300	88,300
Materials and Supplies						
TOTAL COSTS:	1,500,000	19,000	21,000	23,000	25,300	1,588,300

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund		19,000	21,000	23,000	25,300	88,300
Streets Improvement Fund						
Park Impact Fee Fund	1,500,000					1,500,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfundec						
TOTAL REVENUE:	1,500,000	19,000	21,000	23,000	25,300	1,588,300

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66005

PROJECT NAME: Central Community Park	DATE: July 11, 2006
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: Pine Lakes	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Land purchase and design of a new community park.

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning				200,000		200,000
Land	2,000,000					2,000,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,000,000			200,000		2,200,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund	2,000,000			200,000		2,200,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,000,000			200,000		2,200,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66006

PROJECT NAME:	Holland Park Renovation	DATE:	July 11, 2006
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	Richard Rice
LOCATION:	Florida Park Drive	ORIGINAL PLAN DATE:	June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	75,000					75,000
Land						
Construction	675,000					675,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	750,000					750,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	750,000					750,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	750,000					750,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66007

PROJECT NAME: Buddy Taylor Joint Use Facility

DATE: July 11, 2006

DEPARTMENT: Recreation & Parks

PROJECT MANAGER: Richard Rice

LOCATION: Belle Terre Parkway

ORIGINAL PLAN DATE: June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	75,000	300,000				375,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	75,000	300,000				375,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	75,000	300,000				375,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	75,000	300,000				375,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66008

PROJECT NAME: Park Renovation	DATE: July 11, 2006
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Richard Rice
LOCATION: Various	ORIGINAL PLAN DATE: June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	75,000	75,000	75,000	75,000	75,000	375,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	75,000	75,000	75,000	75,000	75,000	375,000

SOURCE OF FUNDS	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	75,000	75,000	75,000	75,000	75,000	375,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	75,000	75,000	75,000	75,000	75,000	375,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 69001

PROJECT NAME:	Park Land Acquisition	DATE:	July 11, 2006
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	To Be Determined	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land			500,000		500,000	1,000,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			500,000		500,000	1,000,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund			500,000		500,000	1,000,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			500,000		500,000	1,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 69003

PROJECT NAME:	Senior/Community Centers	DATE:	July 11, 2006
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	To Be Determined	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	300,000	200,000				500,000
Land						
Construction		5,000,000				5,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	300,000	5,200,000				5,500,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	300,000	5,200,000				5,500,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	300,000	5,200,000				5,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81010

PROJECT NAME:	Water Treatment Plant #3	DATE:	July 11, 2006
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Northwest Section	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

3.0 MGD R.O. Plant	2007-2008	8,400,000	4,300,000
Concentrate Disposal	2007-2008	3,800,000	600,000
Engineering for Expansion	2011	150,000	

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	12,200,000	4,900,000			150,000	17,250,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	12,200,000	4,900,000			150,000	17,250,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	12,200,000	4,900,000			150,000	17,250,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	12,200,000	4,900,000			150,000	17,250,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81019

PROJECT NAME: Wellfield and Wells	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Wellfield Development WTP #3	2007-2008	2,650,000	3,500,000
Wellfield Expansion WTP #3	2010-2011	3,900,000	5,000,000
Wellfield Expansion WTP #2	2011	1,000,000	

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	2,650,000	3,500,000		3,900,000	6,000,000	16,050,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,650,000	3,500,000		3,900,000	6,000,000	16,050,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	2,650,000	3,500,000		3,900,000	6,000,000	16,050,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,650,000	3,500,000		3,900,000	6,000,000	16,050,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81020

PROJECT NAME: Water Mains	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

South Zone Raw Water main Extension - LW-22	2007	1,035,000
24" WM from WTP #3 North to Matanzas Woods Pkwy on US1	2007	1,600,000
Citation/Old Kings Road/SR100 Water Main Loop	2007	2,000,000
24" WM I-95 crossing at Matanzas Woods Pkwy	2007	258,000
24" WM Matanzas Woods from US1 to Bird of Paradise	2007	1,550,000
12" WM along Palm Coast Pkwy from Belle Terre Pkwy to East of I-95	2008	1,500,000
12" WM on Cimmaron Blvd from Palm Harbor Pkwy to Old Oak Dr	2011	200,000

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	6,443,000	1,500,000			200,000	8,143,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	6,443,000	1,500,000			200,000	8,143,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	6,443,000	1,500,000			200,000	8,143,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfundec						
TOTAL REVENUE:	6,443,000	1,500,000			200,000	8,143,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82001

PROJECT NAME: PEP System	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION: DESCRIPTION:

System Upgrades	2007-2011	200,000	100,000	100,000	100,000	100,000
Pump Station Wet Well Upgrades	2007-2011	100,000	100,000	100,000	100,000	100,000
Tanks	2007-2011	3,102,188	2,895,375	2,895,375	2,895,375	2,895,372

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	3,402,188	3,095,375	3,095,375	3,095,375	3,095,375	15,783,688
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	3,402,188	3,095,375	3,095,375	3,095,375	3,095,375	15,783,688

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	3,402,188	3,095,375	3,095,375	3,095,375	3,095,375	15,783,688
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	3,402,188	3,095,375	3,095,375	3,095,375	3,095,375	15,783,688

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82002

PROJECT NAME: Wastewater Treatment Plant #1	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Utility Drive	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Sludge Management Facility	2007	960,000			
Miscellaneous Improvements	2007	1,000,000			
Reclaimed Water High Service Pump	2007 & 2011	250,000	400,000		
Additional Digesters	2007	785,000			
Reclaimed Water ASR Test Well	2007-2008	250,000	2,000,000		
AWT Upgrade Design & Construction	2008-2010	488,000	3,987,000	3,000,000	
Reclaimed Water FM to Intracostal	2009-2010	225,000	3,000,000		

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	3,245,000	2,488,000	4,212,000	6,000,000	400,000	16,345,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	3,245,000	2,488,000	4,212,000	6,000,000	400,000	16,345,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	3,245,000	2,488,000	4,212,000	6,000,000	400,000	16,345,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	3,245,000	2,488,000	4,212,000	6,000,000	400,000	16,345,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82004

PROJECT NAME: Reclaimed Water	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Main along Old Kings Road North	2007	3,714,000
Main along Old Kings Road South	2007	3,240,000
Cigar Lake Pump Station and FM	2007	1,578,000
WM to Hidden Lake, Colbert Lane. etc.	2011	500,000

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	8,532,000				500,000	9,032,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	8,532,000				500,000	9,032,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	8,532,000				500,000	9,032,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	8,532,000				500,000	9,032,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82007

PROJECT NAME: Wastewater Plant #2	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Engineering Design & Construction	2007-2009	300,000	3,600,000	7,400,000
Reclaimed Water Reuse & Disposal	2008-2009		500,000	2,300,000
Plant Expansion	2011	9,600,000		

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	300,000	500,000				800,000
Land						
Construction		3,600,000	9,700,000		9,600,000	22,900,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	300,000	4,100,000	9,700,000		9,600,000	23,700,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	300,000	4,100,000	9,700,000		9,600,000	23,700,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	300,000	4,100,000	9,700,000		9,600,000	23,700,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82009

PROJECT NAME: Beachside Sewer System	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	4,599,300	5,417,000	2,024,000	1,262,100	3,010,700	16,313,100
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	4,599,300	5,417,000	2,024,000	1,262,100	3,010,700	16,313,100

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	4,599,300	5,417,000	2,024,000	1,262,100	3,010,700	16,313,100
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	4,599,300	5,417,000	2,024,000	1,262,100	3,010,700	16,313,100

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82010

PROJECT NAME: Wastewater Treatment Plant #3	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: To Be Determined	ORIGINAL PLAN DATE: June 19, 2006

JUSTIFICATION/DESCRIPTION:

Design	2011	800,000
Reclaimed Water Reuse & Disposa	2011	500,000

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning					1,300,000	1,300,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:					1,300,000	1,300,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund					1,300,000	1,300,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:					1,300,000	1,300,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84001

PROJECT NAME: Miscellaneous	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Utility Drive	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

WTP #1 & #2 Aqja Ammonia Feed Systems 2011 1,160,000

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction					1,160,000	1,160,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:					1,160,000	1,160,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund					1,160,000	1,160,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:					1,160,000	1,160,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84003

PROJECT NAME: Water Treatment Plant #2	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Citation Boulevard	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Raw Water Sand Separator	2007	125,000
Membrane Replacement	2011	200,000

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	125,000				200,000	325,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	125,000				200,000	325,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	125,000				200,000	325,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	125,000				200,000	325,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84004

PROJECT NAME: General Plant R & R - Water	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	500,000	500,000	500,000	500,000	500,000	2,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	500,000	500,000	500,000	500,000	500,000	2,500,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	500,000	500,000	500,000	500,000	500,000	2,500,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	500,000	500,000	500,000	500,000	500,000	2,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84005

PROJECT NAME: Distribution System Improvements	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	175,000	200,000	200,000	200,000	200,000	975,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	175,000	200,000	200,000	200,000	200,000	975,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	175,000	200,000	200,000	200,000	200,000	975,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	175,000	200,000	200,000	200,000	200,000	975,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 85003

PROJECT NAME: Lift Stations and Pump Stations	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Pump Station Upgrades	2007-2011	350,000	350,000	350,000	350,000	350,000
Pump Station On-Line Generator	2007-2011	75,000	75,000	75,000	75,000	75,000
Pump Station 57-4 & 39-1 Generatc	2007	400,000				
Pump Station 23-1, 34-3 & 24-2 Od.	2007	150,000				
OKR Master Pump Station	2007 & 2009	1,175,000		1,213,000		
Pump Station 37-1 Improvements	2007	150,000				
Pump Station 32-2 Improvements	2007	250,000				
Belle Terre/Matanzas Woods MPS	2009	3,070,000				

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	2,550,000	425,000	4,708,000	425,000	425,000	8,533,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,550,000	425,000	4,708,000	425,000	425,000	8,533,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	2,550,000	425,000	4,708,000	425,000	425,000	8,533,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfundec						
TOTAL REVENUE:	2,550,000	425,000	4,708,000	425,000	425,000	8,533,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 85005

PROJECT NAME: General Plant R & R - Wastewater	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land						
Construction	500,000	500,000	500,000	500,000	500,000	2,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	500,000	500,000	500,000	500,000	500,000	2,500,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	500,000	500,000	500,000	500,000	500,000	2,500,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	500,000	500,000	500,000	500,000	500,000	2,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 89001

PROJECT NAME: Utility Land Acquisition	DATE: July 11, 2006
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Wellfield Property	2007	7,000,000
Other	2007-2011	200,000

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land	7,200,000	200,000	200,000	200,000	200,000	8,000,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	7,200,000	200,000	200,000	200,000	200,000	8,000,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	7,200,000	200,000	200,000	200,000	200,000	8,000,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	7,200,000	200,000	200,000	200,000	200,000	8,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 99003

PROJECT NAME: City Hall	DATE: July 11, 2006
DEPARTMENT: Capital Projects	PROJECT MANAGER: Richard Rice
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning					1,000,000	1,000,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:					1,000,000	1,000,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund					1,000,000	1,000,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:					1,000,000	1,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 99004

PROJECT NAME: General City Project Planning	DATE: July 11, 2006
DEPARTMENT: Capital Projects	PROJECT MANAGER: Richard Rice
LOCATION: Various	ORIGINAL PLAN DATE: June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning	200,000					200,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	200,000					200,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	200,000					200,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	200,000					200,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 99005

PROJECT NAME: Advanced Land Purchases	DATE: July 11, 2006
DEPARTMENT: Capital Projects	PROJECT MANAGER: Richard Rice
LOCATION: Various	ORIGINAL PLAN DATE: June 19, 2006

JUSTIFICATION/DESCRIPTION

PROJECT COSTS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
Engineering & Planning						
Land	250,000		500,000		500,000	1,250,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	250,000		500,000		500,000	1,250,000

SOURCE OF FUNDS:	FY 07	FY 08	FY 09	FY 10	FY 11	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	250,000		500,000		500,000	1,250,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	250,000		500,000		500,000	1,250,000

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY07	FY08	FY09	FY10	FY11
2422	Finance							
20530	FORD	FOCUS STATION WA	2005					16,500
20522	FORD	PICK-UP SB F-150	2005					15,750
SUB TOTAL				-	-	-	-	32,250
2425	Information Technology & Communications							
	FORD	F-150 PICK UP	2005					16,500
	New	Cargo Van	2007	18,000				
SUB TOTAL				18,000	-	-	-	16,500
3505	Building Permits and Inspections							
2052	FORD	PICK-UP F-150	2005			16,275		
2053	FORD	PICK UP F-150	2005					16,500
2054	FORD	PICK UP F-150	2005					16,500
2055	FORD	PICK UP F-150	2005					16,500
2056	FORD	PICK UP F-150	2005					16,500
2057	FORD	PICK UP F-150	2005					16,500
2059	FORD	PICK UP F-150	2005					16,500
20521	FORD	PICK UP F-150	2005					16,500
SUB TOTAL				-	-	16,275	-	115,500
3508	Code Enforcement							
2031	FORD	PICK UP F-150	2003			15,000		
2032	FORD	PICK UP F-150	2003			15,000		
2043	FORD	PICK UP F-150	2004				15,750	
2045	FORD	PICK UP F-150	2004				15,750	
2058	FORD	PICK UP F-150	2005					16,500
20411	JEEP	LIBERTY SPORT	2004				18,500	
20528	FORD	RANGER EX CAB	2005					19,550
20541	FORD	PICK UP F-150	2005					16,500
2028	FORD	PICK UP F-150	2002		17,850			
20516	FORD	PICK UP F-150	2005					16,500
20538	FORD	PICK UP F-150	2005					16,500
20540	FORD	PICK UP F-150	2005					16,500
SUB TOTAL				-	17,850	30,000	50,000	102,050
4000	Fire							
E-222	WARD/LaFRANC	PUMPER	1976					
E-213	PIERCE/KENWOI	PUMPER	2005					
TR 2	MACK	CF C8699F1750 GPM	1984					
E-242	MACK/HAHN	CF688FC 1750 PUMP	1986					
E-252	MACK/HAHN	CF688FC 1750 PUMPER						
TOWER 2	MACK/BAKER AE	TOWER LADDER	1973					
BUSH 21	DODGE	BRUSH TRUCK	1992					
CHIEF	FORD	EXPLORER	2005					
BAT 214	CHEVORLET	SUBURBAN	2003					
STAFF 21	CHEVORLET	IMPALA	2002	16,500				
FIRE MAR	GMC	SONOMA	2001	16,500				
INSP-21	JEEP	CHEROKEE	1999	16,500				
FIRE POL	DODGE	RAM UTILITY VAN	2003			20,000		
TRANING	CHEVORLET	PASSENGER VAN	2003			23,000		
E-21	SEAGRAVE CUS	PUMPER 1250	1995				325,000	
E-212	WARD/LaFRANC	PUMPER	1976					
E-22	SEAGRAVE FLAM	PUMPER	2003					
MED 21	FORD F-150	EXTEND CAB	2005					19,500
MED 22	FORD F-150	EXTEND CAB	2004					19,500
		SAFTY TRAILER	2005				10,000	
	SCAG	MOWER TIGER CUB	2003					
	ALS VEHICLE	ALS Vehicle	2006					
	ALS VEHICLE	ALS Vehicle	2006					
New		Passenger Van	2007					
New		Extended Cab Pickup 1	2007	16,500				
SUB TOTAL				66,000	-	43,000	335,000	39,000

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY07	FY08	FY09	FY10	FY11
4100	Law Enforcement							
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
	New	Auto	2007	33,000				
SUB TOTAL				396,000				
5011	Streets and Drainage							
	223	CHEVY	DUMP TRUCK 3500H	2002			37,550	
	330	INTERNATIONAL	DITCHMASTER	2003				
	2034	FORD	F-250 CREW CAB	2003			25,000	
	2035	FORD	F-150 PICK UP	2003			20,000	
	2031	FORD	F-250 CREW CAB	2003			25,000	
	340	STERLING	15 YRD DUMP TRUC	2003				
	5032	STERLING	10 YRD DUMP	2002				
		FORD	F-800 DUMP	1990				
		FORD	F-350 CREW CAB	2005				39,000
		FORD	F-350 DUMP	2005				38,000
	20548	FORD	F-350 FLAT BED	2005				32,500
	5011	FRIGHTLINER	SWEEPER	2002				
		FORD	F-150 PICK UP	1997		15,500		
	2036	FORD	F-150 CREW CAB	2003			25,000	
	2026	GMC	SONOMA	2001	13,800			
	2041	FORD	F-250 CREW CAB	2004			23,500	
	20510	FORD	F-150 PICK UP	2005				19,375
		FORD	F-150 PICK UP	2005				19,375
	20532	DODGE	1500 SHORT BED	2005				19,375
	4023	CHEVY	DUMP TRUCK 3500H	2002		40,500		
		FORD	RANGER 4X4	2005				
		FORD	F-350 UTILITY	2005				
		DODGE	PICK UP	2000	32,205			
		FORD	F-550 DUMP TRUCK	2005				
	2027	CHEVY	PICK UP S-10	1998	13,800		17,500	
		FORD	F-550 UTILITY W/CRA	2005				59,000
4053-S		FORD	F-550 1TON DUMP	2005				47,000
		MAC	8X25 12,000 LBS	2004				
		MAC 2090402219	7X20 TANDEM	2004				
		HAJLMARK	1,440LBS ENCLOSED	2004				
		INTERSTATE 40	EQUIPMENT HAULER	2005				
		TRAILBOSS GB2	HAULING TRAILER 6	2005				
		TRAILBOSS GB2	HAULING TRAILER 6	2005				
		ANDERSON LSR	2 AXLE TRAILER W/G	2005				
		ANDERSON	20 FT UTILITY	2002				
		ANDERSON	20 FT UTILITY	2002				
		ANDERSON	LS612 UTILITY	2002				
		A OK FABRICATE	6X12	1992				
		ANDERSON	2 AXLE TRAILER W/GATE					
		ANDERSON	10,000 LBS 2 AXLE					
		ANDERSON	6X12	2005				
		ANDERSON	6X12	2005				
		GRACYO	LINE LAZER 11				6,960	
		NEWSTRIPE	FIELD STRIPER	2001		1,594		
		VAC TRON MC55	TRAILER MOUNTED \	2005				
		JOHN DEERE 54	TRACTOR	2000	72,900		129,000	
		JOHN DEERE	TRACTOR UTILITY 64	2000	72,900			
		JOHN DEERE	TRACTOR UTILITY 5-	2002				

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY07	FY08	FY09	FY10	FY11
	JOHN DEERE	54: TRACTOR	2004					
	JOHN DEERE	54: TRACTOR	2004					
	JOHN DEERE	65: ATV W/ATTACHED C/	2004			16,250		
	JOHN DEERE	65: ATV W/ATTACHED C/	2004			16,250		
	CATAPILLAR	MINI EXCAVATOR 30:	2004					
	CATERPILLAR	WHEELED EXCAVATI	2005					
	CATERPILLAR	WHEELED EXCAVATI	2005					
	CHALLENGER	BOOM AXE TRACTOR	2005					
	JOHN DEERE	TRACTOR 5410	2000				129,000	
	JOHN DEERE	SKID LOADER	2001					81,000
	SNAPPER GC952	GROUNDS CRUISER	2001	14,500				
	SNAPPER GC952	GROUNDS CRUISER	2001	14,500				
	SNAPPER GC952	GROUNDS CRUISER	2001	14,500				
	ADCS	SIGN APPLICATOR M	2002	11,800				
	CATAPILLAR 277	SKID LOADER	2004					
	JCB / LOADALL	FORKLIFT	2005					
	CATAPILLAR 287	SKID LOADER VIBRA	2005					
	CATAPILLAR CB2	COMPACTOR ROLLE	2005					
	JOHN DEERE 571	GRADER	1988					
	JOHN DEERE	MI LOADER	1988					
	CATAPILLAR 928	FRONT END LOADER	2004					
	LINCOLN RANGE	ARC WELDER	2004					36,000
	BOMAG	ROLLER VIBRATORY	1991		45,000			
	BOMAG	VIBRATORY 4HP	1998		45,000			
	CATAPILLAR	BACKHOE 430D	2005					
	JOHN DEERE	BACKHOE 410E	1989		98,000			
	JOHN DEERE	15' BATWING MOWEI	2000					
	JOHN DEERE	15' BATWING MOWEI	2000					
	JOHN DEERE	15' BATWING MOWEI	2000					
	JOHN DEERE	15' BATWING MOWEI	2000					
	JOHN DEERE	61" CUTDECK	2001					
	JOHN DEERE	MOWER BOOM ARM	2001					
	ALAMO AG15	MOWER	2001					
	ALAMO AG15	MOWER	2001					
	ALAMO AG15	MOWER	2001					
	SWEEPSTER	6' ATTACHMENT	2002					
	JOHN DEERE Mx	ROTARY CUTTER	2002					
	JOHN DEERE Mx	ROTARY CUTTER	2002					
	JOHN DEERE Mx	ROTARY CUTTER	2002					
	MORBARK 2070x	COMBO	2002	31,400				
	BUSH HOG 3710	ROTARY CUTTING DI	2004			9,800		
	BUSH HOG 3710	ROTARY CUTTING DI	2004			9,800		
	BUSH HOG 3710	ROTARY CUTTING DI	2004			9,800		
	BANDIT 65-AW	BRUSH CHIPPER	2004			12,250		
	BUSH HOG M20C	MOWER	2003		9,000			
	BUSH HOG M20C	MOWER	2003		9,000			
	JOHN DEERE 14:	ROTARY CUTTING M	2004			26,250		
	JOHN DEERE 7 II	RIDING MOWER WIT	2005				26,250	
	JOHN DEERE 7 II	DECK ONLY (PART C	2005				-	
	JOHN DEERE 7 II	DECK ONLY (PART C	2005				26,250	
	JOHN DEERE 7 II	RIDING MOWER WIT	2005				-	
	KUBOTA RTV 90x	MOWER	2006					
	HUSQVARNA 0-T	MOWER	2004			12,500		
	KUSTOM SIGNAL	SMART VMS 651 TRA	2005					
	JOHN DEERE 54:	TRACTOR	2004					
	MOHAWK TP-15	TWIN POST LIFT	2006					
	MOHAWK TR25x	4 POST LIFT	2006					
	BUSHWOLF WF7	MOWER	2004			7,250		

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY07	FY08	FY09	FY10	FY11
		2.5 Ton Roller	2006					
		Cold Planer For Skid St	2006					
		3/4 ton Pickup	2006					
		1 Ton Crew Cab/Small	2006					
		20-Ton Trailer	2006					
		6-Ton Enclosed Trailer	2006					
		3/4 ton Pickup	2006					
		3/4 ton Pickup	2006					
		3/4 ton Pickup	2006					
		1/2 Ton 4x4 pickup	2006					
		Flax Deck mower	2006					
		Flax Deck mower	2006					
		Backhoe w/attachment	2006					
		1 Ton Crew Cab/Small	2006					
		1 Ton Crew Cab/Small	2006					
		Gator Cart	2006					
		Skid Steer w/attachment	2006					
		Skid Steer w/attachment	2006					
		Clam Truck	2006					
		Wheeled Excavator	2006					
		Wheeled Excavator	2006					
		1-Ton Pickup	2006					
		Boat & Trailer	2006					
	New	20 YARD DUMP TRUCK	2007	134,900				
	New	20 YARD DUMP TRUCK	2007	134,900				
SUB TOTAL				562,105	262,000	121,744	491,010	390,625
5012	Facilities Maintenance							
	GMC	FLAT BED	2001		24,400			
2049	FORD	F-250 UTILITY	2004				25,000	
2012	FORD	F-250	2001			30,750		
SUB TOTAL				-	24,400	30,750	25,000	-
5013	Traffic Engineering							
2992	FORD	F-150 PICK UP	1999	26,590				
2044	FORD	PICK-UP SHORT BED	2004				20,000	
	FORD	F-150 PICK UP	2004				22,000	
	FORD	F-250 4X4	2005				28,623	
SUB TOTAL				26,590	-	-	70,623	-
5509	Engineering							
2039	FORD	EXPLORER ST	2003				26,000	
SUB TOTAL				-	-	-	26,000	-

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY07	FY08	FY09	FY10	FY11
6016	Parks/Facilities							
21663	FORD	F-150 PICK UP SHOR	2004			24,000		
20546	FORD	F-150 SHORT BED	2004				19,375	
57390	FORD	F-150 PICK UP CREW	2001					
6201	FORD	F-150 PICK UP SHOR	2005				19,375	
2021	CHEVY	PICK-UP S-10	2002	16,500				
	JOHN DEERE	54' TRACTOR	2000					
	GATOR JD	4X2 UTILITY VEHICLE	2005					
	JOHN DEERE	TRACTOR 4 WD	2005					
	TORO WORKMAI	UTILITY VEHICLE	2002					
	DAKOTA 410	2 WELL TOP DRESSE	2005					
	JOHN DEERE JD	FRONT END LOADER	2005					
	COASTAL 1200A	3 WHEEL BUNKER R,	2005					
	COASTAL 1200A	3 WHEEL BUNKER R,	2005					
	BUSH HOG JD22	BOX PLATE ATTACH	2005					
	KUBOTA RC60-F	MOWER	2001	10,700				
	KUBOTA RC60-F	MOWER	2001					
	KUBOTA RC60-F	MOWER	2001	10,700				
	KUBOTA GF1800	MOWER	2002					
	WESCOTURF 35i	3 WHEEL ROTARY M	2004					
	BUSH HOG M25E	O TURN MOWER	2005					
	BUSH HOG M25E	O TURN MOWER	2005					
	BUSH HOG M25E	O TURN MOWER	2005					
	JOHN DEERE JD	MOWER DECK 2210	2005					
	MAC	TRAILER 18X82	2004					
	GROUNDMASTER	& TRAILER	2006					
		3/4 TON PICKUP	2006					
	New	FLAT BED 2 1/2 TON HEAVY DUTY TRU	2007	33,900				
	New	CREW CAB HEAVY DUTY PICKUP TRU	2007	28,900				
	New	24' TRAILER	2007	15,000				
	New	SPORTS TURF MOWER	2007	11,250				
	New	ATV & UTILITY TRAILER	2007	16,250				
SUB TOTAL				143,200	-	24,000	38,750	-
7009	Capital Projects							
20520	FORD	F-150 LONG BED 4X4	2005	17,465			19,718	
2037	FORD	150-XL	2003	16,742		21,000		
20513	FORD	F-250 4X4	2005	13,990			28,623	
	New	Explorer	2007	20,517				
SUB TOTAL				68,714	-	21,000	48,341	-
9000	Utility Administration							
414	FORD	EXPLORER	2004				28,750	
415	FORD	EXPLORER	2004				28,750	
416	FORD	EXPLORER	2004				28,750	
20534	FORD	SPORT TRACK	2005				28,750	
	FORD	EXPLORER	2006					
	New	FORD 4 X 4 SPORT UTILITY	2007	22,600				
SUB TOTAL				22,600	-	-	115,000	-
9081	Utility Maintenance							
456	FORD	W/CRANE F-550	2003			45,500		
20551	FORD	F-350 UTILITY	2005					32,500
409	FORD	FLEET SIDE 3/4/T F-2	2004				22,200	
20531	FORD	UTILITY SD F-250	2005					27,000
20543	FORD	LADDER & UTILITY F-	2005					32,500
20552	FORD	UTILITY W/ CRANE F-	2005					57,000
408	FORD	UTILITY 3/4 TON F-25	2004				25,000	
SUB TOTAL				-	-	45,500	47,200	149,000

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY07	FY08	FY09	FY10	FY11
9082	Wastewater Collection							
395	FORD	PICK UP SD F-350	2004				28,750	
397	FORD	PICK UP SB F-150	2004			23,000	18,250	
424	FORD	DUMP LT-8000	1990					
429	FORD	TANKER LTS-8000	1995		102,000			
430	FORD	TANKER LTS-8000	1994	220,000				
433	FORD	5 YARD DUMP	1997	60,000				
438	FORD	UTILITY 3/4T F-250	2004				73,250	
447	FORD	PICK UP SB F-150	2004				18,250	
389	STERLING	VAC CON	2005					
394	FORD	PICK UP-SD F-350	2003			29,500		
393	FORD	PICK UP-SB F-150	2004				18,250	
20517	FORD	PICK UP F-150	2005					17,000
392	FORD	PICK UP-SB F-150	2004				18,250	
1297	FORD	FT-9000 TANKER	1989					
20550	FORD	PICK UP F-350	2005					32,500
		F-350 DOG BOX TRU	2006					
		F-250 UTILITY BODY	2006					
		FRONT END LOADER	2006					
		100 KVA GENER: 4UYBJ1521EX000821	1999					
		SECA ROOTER T 89051007	1989					
		24 DT INTERSTA 1KODT205SA120024	1995					
		CROSLY TRAILER CTL823106XS010200	1999					
		POWER MOLE TI CTME60105HS00189	1987					
		UTILITY PEP TAN NOVINO200350970	1994					
		GENERATOR-PR NOVINO200350979	1973					
		3" GORMAN RUP NOVINO200350980	1977					
		3" GORMAN RUP NOVINO200350983	1972					
		POWER MOLE TI NOVINO200350985	2001					
		CHEROKEE TV-T 4RMES16255F00325	2005					
		THOMPSON BY- 1T9PH13174P634097	2005					
	New	VACUUM/CLEANER TRUCK	2007	200,000				
	New	F-800 UTILITY TRUCK W BOOM CRAN	2007	100,000				
SUB TOTAL				580,000	102,000	52,500	175,000	49,500
9083	Wastewater Treatment							
399	FORD	PICK UP-SB F-150	2004				18,250	
20519	FORD	PICK UP F-150	2005					19,375
645	FORD	PICK UP F-150	2005					19,375
20523	FORD	4X4 EXT CAB F-250	2005					26,500
	FORD	EXPLORER SPORT T	2006					
		100 KW 3 PHASE FLT4008DD	1991	27,000				
		100 KW 3 PHASE FLT4001DD	1991	27,000				
SUB TOTAL				54,000	-	-	18,250	65,250
9086	Water Plant #1							
495	FORD	F-550	2004				78,000	
411	FORD	PICK UP SB F-150	2004				18,250	
20524	FORD	PICK UP F-250	2005					26,500
410	FORD	PICK UP F-250	2004				25,000	
		F-250 4WD	2006					
SUB TOTAL				-	-	-	121,250	26,500
9087	Water Plant #2							
20525	FORD	PICK UP RANGER	2005					19,750
406	FORD	PICK UP F-150	2004				18,250	
		ATLAS COPCO C FLT4160W	1984					
SUB TOTAL				-	-	-	18,250	19,750

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY07	FY08	FY09	FY10	FY11
9088	Water Quality							
405	FORD	PICK UP F-150	2004				18,250	
396	FORD	PICK UP SB-EXT CAB	2004					21,350
638	FORD	PICK UP F-150	2005					19,375
648	FORD	PICK UP F-150	2005					19,000
	CHEROKEE TRAI	4RMES1010SF95530	1995					
SUB TOTAL							18,250	59,725
9090	Water Distribution							
398	FORD	PICK UP SB F-150	2004				18,250	
401	FORD	PICK UP R-106 RANG	2004	13,250			16,000	
402	FORD	PICK UP R-106 RANG	2004	13,250			16,000	
403	FORD	PICK UP R-106 RANG	2004	13,250			16,000	
	FORD	PICK UP F-150	2004				18,250	
413	FORD	UTILITY F-550	2004					
426	FORD	UTILITY F-8000	1997	45,000				
455	FORD	PICK UP SB F-150	2004				18,250	
20527	FORD	PICK UP EXT CAB	2005					18,500
391	FORD	PICK UP F-150	2004				18,250	
390	FORD	PICK UP F-150	2004				18,250	
425	FORD	DUMP LT-8000	1990					
453	FORD	DUMP LT-8000	1997		53,000			
457	STERLING	UTILITY	2004				73,500	
20533	FORD	EXTEND CAB - SD	2005					29,750
20535	FORD	EXTEND CAB - SD F-	2005					29,750
703	FORD	RE CHAS UTILITY F-3	2005					32,500
20512	FORD	PICK UP F-150	2005					19,000
20536	FORD	PICK UP F-150	2005				18,250	
20537	FORD	PICK UP F-150	2005				18,250	
20539	FORD	PICK UP F-150	2005				18,250	
400	FORD	PICK UP R-106 RANG	2004	13,250			16,000	
	55 KVV GENERA	PE5030T064007						
	SMALL DIRT TRA	FLT4161W	1984					
	3/4 TON EXTENDED CAB		2006					
	3/4 TON EXTENDED CAB		2006					
	1/2 TON PICKUP TRUCK		2006					
	1/2 TON PICKUP TRUCK		2006					
	6 TON DUMP TRAILER		2006					
	MINI EXCAVATOR		2006					
	BOAT & TRAILER		2006					
	6" WELL POINT F	FLT4158W	1984					
	ROCK TRAILER	FLT4152W	1984					
	ATLAS COMPRES	FLT4005FF	1993					
	CROSLY TRAILER	CTL620073TS007365	1995					
	40 DLA INT TRAIL	1JKDLA207VA200289	1997					
	HYDRANT TRAIL	NOVIN0200350944	1986					
	4" WELL POINT F	NOVIN0200350948	1986					
	COLEMAN LIGHT	RD5945	1993					
	WATER TRAILER	NOVIN02000350954	1981	7,000				
	3" DIESEL MUD F	NOVIN020035097	1986					
	3" MUD HOG TR	NOVIN000081144569	1986					
	DD ROLLER HAU	NOVIN0200350964	1986					
	VALVE VACUUM	NOVIN0200350966	1995	50,000				
	INTERSTATE TR	1JKDTA24X5M006034	2005					
	ORR TRAILER	144YNBN25236C041321	2006					
New	F-550 SUPER DUTY	UTILITY TRUCK	2007	35,000				
New	3/4 F-250	UTILITY TRUCK	2007	25,000				
SUB TOTAL				215,000	53,000	-	283,500	129,500
5010	Solid Waste							
2023	CHEVY	PICKUP TRUCK	2002	18,900				
SUB TOTAL				18,900				

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY07	FY08	FY09	FY10	FY11
5511	Stormwater Management							
20210	FORD	F-150 PICK UP	2002	15,500				
2038	FORD	F-250-VAN	2003			18,000		
2040	FORD	F-150 PICK UP	2004				20,250	
2046	FORD	F-150 PICK UP	2004				20,250	
20544	FORD	F-150 PICK UP	2005					20,350
20311	CHEVY	SILVERADO 4X4	2003			16,000		
20542	FORD	F-150 PICK UP	2005					20,350
2029	FORD	F-150 PICK UP	2002	15,500				
20514	FORD	F-150 PICK UP	2005					26,250
1053	TSURUMI	TD-3-300 WATER & T	2005					
1054	TSURUMI	TD-3-300 WATER & T	2005					
SUB TOTAL				31,000	-	34,000	40,500	66,950
0071	Fleet Management							
2012	FORD	PICKUP TRUCK	2001					
4901		FLATBED TRUCK	1990					
		CHEVY PICKUP TRUCK	2004				24,000	
		4WD W/3 TON CRANCE	2006					
SUB TOTAL				-	-	-	24,000	-
GRAND TOTAL OF ALL VEHICLES				2,202,109	459,250	418,769	1,945,924	1,262,100



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MISCELLANEOUS

GLOSSARY

AD VALOREM - "In proportion to the value".

AD VALOREM PROPERTY TAX - Real estate and personal property taxes. The taxes are assessed on a portion of the value of the property. Local governments set the levy.

AGGREGATE MILLAGE RATE - The sum of all property tax levies imposed by the governing body. State law limits the aggregate rate for a county or municipality to \$10 per \$1,000 worth of assessed taxable value.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited to the amount of time when it may be expended.

ASSESSMENT (ASSESSED VALUE) - The value for tax purposes determined by the property appraiser for a given piece of real or personal property.

ASSET - Property owned by the City, which has monetary value.

BUDGET - A statement of the financial position of a sovereign body for a definite period of time based on estimates of expenditures during this period and proposals to finance them. The amount of money that is available for, required for, or assigned to a particular purpose.

BUDGET CALENDAR - The schedule of key dates or milestones, which the City follows in the preparation and adoption of the budgets.

BUDGETARY CONTROL - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGET DOCUMENT - The official written statement prepared by the budget office and supporting staff, which presents the proposed budget to the City Council.

CAPITAL BUDGET - A plan of proposed capital expenditures and the means of financing them. The capital budget is enacted as part of the City's consolidated budget, which includes both operating and capital outlays. The capital budget should be based on a capital improvement program (CIP).

CAPITAL EQUIPMENT - Equipment with a value in excess of \$750 and an expected life of more than 3 years such as automobiles, typewriters and furniture. This equipment is budgeted for in the Operating Budget.

CAPITAL IMPROVEMENTS - Physical assets, constructed or purchased, that have a minimum useful life of 3 years and a minimum cost of \$10,000.

CAPITAL IMPROVEMENT FUND - A budget fund providing for future improvements such as construction of new facilities, acquisition of new equipment, and expansion of services.

GLOSSARY

CAPITAL OUTLAY - The cost of acquiring land, buildings, equipment, furnishings, etc.

CAPITAL PROJECTS - Have long range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, water systems, etc.

CAPITAL IMPROVEMENT PROGRAM - A comprehensive five (5) year plan of capital projects which identifies priorities as to need, method of financing and cost and revenue that will result during the five (5) years. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the Annual Capital Budget.

CONSTRUCTION FUNDS - Established to account for all resources, principally bond proceeds and construction grants, which are used for the acquisition of capital facilities and projects.

CONTINGENCY - An appropriation of funds to cover unforeseen events that occur during the fiscal year.

DEBT SERVICE - The expense of retiring such debts as loans and bond issues.

DEBT SERVICE FUND - The funds created to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

DEPARTMENT - An organizational unit responsible for carrying out a major governmental function, such as Police or Public Works.

DEPRECIATION - The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary-type funds, such as enterprise and internal service funds. It is not used in any other fund. Depreciation is a non-cash expense and while it is recorded in the annual financial statements, it is not budgeted.

ENTERPRISE FUND - The funds established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

ESTIMATED REVENUES - Projections of funds to be received during the fiscal year.

EXEMPTION - Amounts that state law determines should be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. Some of these exemptions include homestead, agricultural, widows, and disability.

EXPENDITURES - The cost of goods delivered or services rendered including operating expenses, capital outlays and debt service.

GLOSSARY

FINAL MILLAGE - The tax rate adopted in the second public hearing of a taxing agency.

FISCAL YEAR - The twelve-month period to which the Annual Budget applies. The City's fiscal year begins October 1st and ends September 30th.

FIXED ASSETS - Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FRANCHISE FEES - Fees levied on a corporation in return for granting privilege, sanctioning a monopoly, or permitting the use of public property, usually subject to regulation.

FULL FAITH AND CREDIT - A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

FUNCTION - A major class or grouping of activities directed toward a common goal such as public safety. For the purposes utilized in budgetary analysis, the categories have been established by the State of Florida and financial reports must be grouped according to those established functions.

FUND - An accounting entity that has a set of self-balancing accounts and that records all financial transactions or specific activities or government functions. Eight commonly used funds in public accounting are: General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, Enterprise Funds, Trust and Agency Funds, Internal Service Funds and Special Assessment Funds.

FUND BALANCE (EQUITY) - Fund equity for governmental funds and trust funds, which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

GENERAL FUND - The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, parks and recreation, public works and general administration.

GENERAL OBLIGATIONS BONDS - Bonds that finance a variety of public projects such as streets, buildings and improvements. The repayment of these bonds is usually made from the General Fund, and these bonds are backed by the full faith and credit of the issuing government.

IMPACT FEES - A connection's contribution toward its equitable share of the cost of capital improvements required to serve new customers.

INDIRECT COSTS - Costs associated with, but not directly attributable to, providing a product or service. These are usually costs incurred by other departments in the support of operating departments.

GLOSSARY

INFRASTRUCTURE - Facilities on which the continuance and growth of a community depend on such as roads, waterlines, etc.

INTERFUND TRANSFERS - Transfers among funds. These are utilized to track items for management purposes. They represent a “double counting” and, therefore are subtracted when computing a “net” operating budget.

INTERGOVERNMENTAL REVENUE - Funds received from Federal, State and other Local Government sources in the form of grants, shared revenues and payments in lieu of taxes.

INTERNAL SERVICE FUNDS - The funds established for the financing of goods or services provided by one department to other departments within the City on a cost reimbursement basis. Examples are the Data Processing Fund and the Insurance Fund.

JUST VALUE - Value of a piece of property as determined by the property appraiser, before reductions for legislatively imposed restrictions on valuation increases or other limitations.

MILL - A ratio of one (1) to one thousand (1,000).

MILLAGE RATE - For property tax purposes, a rate established per \$1,000 of assessed taxable value. A property tax millage rate of 3.5 mills for example, would mean property with a taxable value of \$80,000 would pay \$280 in property taxes.

OPERATING EXPENSES - These are the expenses of day-to-day operations and exclude personal services and capital costs.

PERSONAL PROPERTY - Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under State law.

PERSONAL SERVICES - Costs related to compensating employees, including salaries, wages and benefit costs.

PROPOSED MILLAGE - The tax rate certified to the property appraiser by each taxing agency within a county. Proposed millage is to be sent to the appraiser within 35 days after a county’s tax roll is certified by the State Department of Revenue and is listed on notices sent to property owners. No taxing agency may approve a levy that is larger than the one it originally proposed.

REAL PROPERTY - Land and the buildings and other structures attached to it that are taxable under state law.

REVENUE - Additions to assets which:

- a. Do not increase any liability.
- b. Do not represent the recovery of an expenditure.
- c. Do not represent the cancellation of certain liabilities or decrease assets.
- d. Do not represent contributions of fund capital in enterprise and internal service funds.

GLOSSARY

REVENUE ESTIMATE - A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

ROLLBACK RATE - The millage necessary to raise the same amount of Advalorem Tax Revenue as the previous year, excluding taxes from new construction.

STATE REVENUE SHARING - Allocations to municipalities from a trust fund primarily supported by State cigarette and motor fuel taxes.

TAX INCREMENT DISTRICT - An area that has been declared “blighted” and is eligible to use tax increment financing to aid in redevelopment.

TAX INCREMENT FINANCING (TIF) - Property tax revenue generated by the tax on increases in property value above the base value at the time a tax increment district is established. This revenue is used to fund projects in the district.

TAX BASE - The total property valuations on which each taxing agency levies its tax rates.

TAX ROLL - The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TENTATIVE MILLAGE - The tax rate adopted at the first public hearing of a taxing agency. Under State law, the agency may reduce, but not increase, the tentative millage during the second budget hearing.

TRUTH IN MILLAGE (TRIM) - State law establishing mandatory procedures, including advertising requirements and the holding of public hearings, for adoption of budgets and tax rates.

USER FEE - Charges for specific services rendered only to those paying such charges as, for example, sewer service charges.

UTILITY TAXES - Municipal charges levied by the City in each and every purchase of a public service within the corporate limits of the City. Public service is electricity, gas, fuel oil, water, and telephone service.

VOTED MILLAGE - Property tax levies authorized by voters within a taxing agency. Bond issues that are backed by property taxes are a common form of voted millage in the State. Such issues are called general obligation bonds.

ACRONYMS

CIP (Capital Improvement Program) - A comprehensive five (5) year plan of capital projects which identifies priorities as to need, method of financing and cost and revenue that will result during the five (5) years. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the Annual Capital Budget.

CPI (Consumer Price Index) - This is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services.

FTE (Full-time equivalent employees) - This is calculated by taking the total number of work-hours divided by the standard workweek (usually 40 hours). It is used for ease of comparison; i.e. two part-time people working 20 hours per week equal one FTE.

ISO (Insurance Services Office, Inc.) – ISO is an independent statistical, rating, and advisory organization that serves the property and casualty insurance industry.

TRIM (Truth in Millage) - State law establishing mandatory procedures, including advertising requirements and the holding of public hearings, for adoption of budgets and tax rates.

MISCELLANEOUS STATISTICAL INFORMATION

INITIAL INCORPORATION:	December 31, 1999
FORM OF GOVERNMENT:	Council / Manager
CITY POPULATION:	68,495
AREA: Square Miles	65
LEISURE SERVICE FACILITIES:	
Community Centers	1
Swimming Pools	1
Baseball / Softball Fields	6
Basketball Courts	4
Bocce Ball Courts	3
Handball / Raquetball Courts	7
Horseshoe Pits	2
Shuffleboard Courts	3
Tennis Courts	7
Volleyball Courts (Sand)	1
Playgrounds	6
PUBLIC SAFETY:	
Fire Stations	3
Firefighters / Volunteers	42 / 25
Law Enforcement (Contract Service)	1
FACILITIES:	
Miles of Paved Streets	534
Miles of Unpaved Streets	0.5
Miles of Sidewalks, Walkways, and Bikepaths	16
Number of Street Lights	717
Number of Traffic Signals	25
Number of Public Buildings	5
CITY UTILITIES:	
Water Customers	36,000
Wastewater Customers	29,000
Solid Waste Customers	32,000
SCHOOL ENROLLMENT: K-12	11,187

POPULATION STATISTICS

Fiscal Year Ended	Palm Coast Population	% Change During the Period	Flagler County Population	% Change During the Period
1999	30,767		45,818	
2000	32,732	6.39%	49,832	8.76%
2001	35,443	8.28%	53,061	6.48%
2002	38,348	8.20%	57,709	8.76%
2003	42,850	11.74%	61,618	6.77%
2004	50,423	17.67%	67,225	9.10%
2005	57,885	14.80%	73,500	9.33%
2006	65,018	12.32%	82,600	12.38%
2007	68,495	5.35%	87,000	5.33%
2010	72,848	6.36%	92,500	6.32%

Fiscal year 2006, 2007, and 2010 population estimates prepared by Planning.

MILLAGE RATE COMPARISON

Jurisdiction	2006 Operating Millage	Rank (Low to High)	2007 Proposed Millage	Rank (Low to High)
Beverly Beach	2.31980	2	2.31980	2
Bunnell	5.90000	7	5.90000	7
Flagler Beach	3.00000	3	3.25000	3
Flagler County *	4.83610	6	4.69550	6
Marineland	0.00000	1	0.00000	1
Ormond Beach **	4.15316	5	4.13236	5
Palm Coast	3.40000	4	3.25000	3
St. Augustine	6.60000	8	6.60000	8

* The millage rate for Flagler County is the General Fund millage, which is paid by all residents in Flagler County.

** Includes debt service millage.

UTILITY RATE COMPARISON

Jurisdiction	Water Charge Residential (5,000 gallons)	Rank (Low to High)	Wastewater Charge Residential (5,000 gallons)	Rank (Low to High)
Beverly Beach (1)	\$76.08	6	\$45.23	6
Bunnell (2)	\$33.78	5	\$30.71	4
Flagler Beach (2)	\$30.28	4	\$34.40	5
Flagler County	N/A	-	N/A	-
Marineland	N/A	-	N/A	-
Ormond Beach	\$17.00	1	\$22.87	1
Palm Coast	\$28.25	3	\$24.02	2
St. Augustine	\$21.97	2	\$29.44	3

Jurisdiction	Solid Waste Charge (Residential)	Rank (Low to High)	Stormwater Charge (Residential)	Rank (Low to High)
Beverly Beach (1)	\$0.00	1	\$0.00	1
Bunnell	\$16.75	7	\$0.00	1
Flagler Beach	\$14.57	4	\$4.00	4
Flagler County	\$16.49	6	\$0.00	1
Marineland	N/A	-	N/A	-
Ormond Beach	\$14.25	3	\$6.00	6
Palm Coast	\$12.15	2	\$6.00	6
St. Augustine	\$15.66	5	\$5.00	5

N/A = "Not Applicable" or "Not Available"

- (1) Water and wastewater service is provided by Flagler County Utility. Solid waste is included in the millage rate.
- (2) 10% utility tax in the water charge.



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